

City of Macon, Georgia



2010 Annual Budget



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Macon
Georgia**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

CITY OF MACON

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CITY OF MACON

I. INTRODUCTION



ROBERT A.B. REICHERT
MAYOR

OFFICE OF THE MAYOR

City of Macon

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P.O. Box 247
MACON, GEORGIA 31202-0247
(478) 751-7170
FAX (478) 751-2749

September 11, 2009

Dear President Paris, Members of Council, and Citizens of Macon:

The members of the Administrative Budget Committee along with Department Heads and city-funded agency representatives deliberated in earnest to develop a balanced budget for the City of Macon (the "City") that would be both efficient and equitable. We also attempted to address issues that have been raised by our external auditors and outside rating agencies urging the City to continue to improve its overall financial condition.

Like many municipalities across the nation, the City's revenues are down due to the current recession, most noticeably in sales tax. In addition many of our expenses are up, lead by the rising cost of health care, fuel and vehicle maintenance. As a result we struggled in this budget process to balance the need for affordable tax rates while providing adequate funding for high service levels, equipment replacement, facility maintenance and employee compensation.

Our desire was to address each of these issues. Regrettably, the economic conditions did not allow us to recommend a new pay scale or to significantly refurbish our facilities at this time. We did, however, propose an increased investment in capital expenditures over the 2009 budget, especially in Public Safety, Solid Waste and the use of technology. Last of all the budget did not propose an increased millage rate in light of the uncertainty surrounding the ongoing county-wide property reassessment efforts.

Initiatives in the FY 2010 Budget

The combination of falling revenues and rising costs forced us to propose three new cost-cutting initiatives in order to balance the budget. We proposed an increase in the health care contribution of all employees and retirees by 50%, beginning July 1. The date was revised to August 1st to provide the required notice to the insured, but this was an important step in our budgeting process.

Another key element of the budget was to make use of over \$2 million in SPLOST funds to cover our FY 2010 lease payments. We also defunded the equivalent

To: President Paris, Members of Council, and Citizens of Macon:

Date: September 11, 2009

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of forty five (45) full-time authorized positions. This was another important step toward fiscal stability.

The City's contribution for health care costs was increased from \$6,282 to \$6,625 per employee in this budget. This change should provide adequate funding for the Group Insurance Fund, thereby eliminating the need for an end-of-year operating transfer from the General Fund.

The Centreplex has been converted to private management this fall. As a result, the City's subsidy of the Convention Center should end. However, we will continue to financially support the operation of the Auditorium and the Coliseum Arena, but hopefully, that subsidy will be reduced.

The 2006 SPLOST ended in March of 2009. There are no plans to take a new SPLOST to referendum at this time. The Macon Water Authority, working with the City, is using a portion of these funds to make much-needed improvements to our storm water system.

Our goal again this fiscal year is to place a high priority on making all enterprise funds achieve break-even status. City budget policy states that all enterprise funds are expected to approximately break even with the exception of depreciation. In spite of this, the FY 2010 General Fund budget once again includes subsidies for the Centreplex and Bowden. However, as stated above, we hope those amounts are significantly reduced.

Budget Composition and Highlights

General Fund revenue for FY 2010 is projected at \$69.5 million and reflects a 1.29% decrease when compared to the FY 2009 approved budget (\$70.40 million). The two major sources of revenue continue to be the Local Option Sales Tax and the ad valorem or property tax. These two sources of revenue together make up 55.2% of the General Fund projected revenues.

Franchise fees and the insurance premium tax total \$13.37 million and represent more than 19.24% of General Fund revenue. The remaining 25.56% of revenue comes from the following: Other Local Governments 11.94%, Fines and Forfeitures 3.35%, and Miscellaneous 10.27% (licenses and permits, right of way fees and general city government).

The total budget for FY 2010 is \$111.7 million, a decrease from the FY 2009 budget (\$124.88 million) of approximately \$13.18 million, or 10.55%. The drop is

primarily due to the deactivation of the Debt Service Fund and the Terminal Station Fund and the absence of new revenue in the SPLOST Fund

The FY 2010 Budgeted Expenses by Fund are as follows:

General Fund	\$ 69,535,895
Enterprise Funds:	
Bowden Golf Course	\$ 638,060
Centreplex	\$ 1,156,095
Airport	\$ 2,278,877
Solid Waste	\$ 9,045,191
Internal Service Funds:	
Vehicle Maintenance	\$ 1,851,350
Group Insurance	\$ 12,447,080
Special Revenue Funds:	
State Capital Improvement	\$ 500
Hotel/Motel Taxes	\$ 726,500
Law Enforcement Confiscation	\$ 130,000
E-911	\$ 3,063,394
SPLOST	\$ 6,534,643
Capital Projects Funds:	
1976 Street & Traffic Improvement	\$ 7,500
Capital Improvement	\$ 4,285,300

Total Budgeted Expenses	\$111,700,385

Conclusion

It is my vision to lead the City of Macon to a strong financial position with cash reserves equal to three months of expenses. While the recession has created additional hurdles to overcome we believe that we can still improve the financial condition of the City during FY 2010.

Our cash flow position appears to be sufficient to once again function without the need for a Tax Anticipation Note. New revenue sources are not easy to come by so our primary focus this year will be on cost reduction and increased efficiencies.

To: President Paris, Members of Council, and Citizens of Macon:

Date: September 11, 2009

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The accountability of City employees has increased this year, resulting in improved performance, increased focus and higher morale. Greater use of technology during FY 2010 should bring additional gains in staff productivity.

Efforts are also being made to improve the coordination of services with Bibb County. Negotiations on the Service Delivery Strategy began this winter and should begin to bear fruit during FY 2010.

To ensure our success, all entities of this government must unite and be steadfast in our goal to create a better future for the City and its residents. To do so will require us to make a series of difficult decisions. This budget has been designed to provide for FY 2010 and the years beyond.

Sincerely,

A handwritten signature in black ink, appearing to read "Robert A.B. Reichert". The signature is fluid and cursive, with the first name "Robert" being the most prominent.

Robert A.B Reichert
Mayor

RABR/ns

II. GENERAL INFORMATION

City of Macon

GENERAL INFORMATION

This section contains information about the city, city government operations, and information to assist the reader in reviewing this document. It includes:

- ◆ An organizational chart outlining the total city structure
- ◆ A list of principal officials in the city
- ◆ Basic information about the budget process and purpose
- ◆ A brief history of the city and other vital information
- ◆ A budget guide to assist the reader in reviewing this document

CITY OF MACON

MISSION

To provide a strong, compassionate government based on a commitment to fiscal responsibility, quality services, openness, inclusiveness and active citizen participation.

VISION

It is our desire for Macon, Georgia to become one of the most livable cities in America—a city where equal opportunity is taken for granted and human and economic development are our highest priorities—a city of the future equipped with the physical and technological infrastructure that is changing our world today and an educated work force able to compete in the emerging global marketplace.

GOALS

- Efficient and Effective Government
- Open and Inclusive Government
- Human/Economic
- Youth Development
- A Life of Dignity and Respect for Senior Citizens
- A Safe, Healthy and Secure Community
- A Higher Quality of Life
- A Strong Partnership with Public and Private Sectors

FY 2010 Organization Chart (City-Wide)



CITY OF MACON

LIST OF PRINCIPAL OFFICIALS as of JULY 2010

<u>TITLE</u>	<u>NAME</u>
Mayor	Robert A. B. Reichert
President, City Council	Miriam Paris
President, Pro-Tem City Council	James E. Timley
Council Member	Lonnie Miley
Council Member	Rick Hutto
Council Member	Elaine Lucas
Council Member	Tom Ellington
Council Member	Mike Cranford
Council Member	Ed DeFore
Council Member	Alveno Ross
Council Member	Virgil Watkins, Jr.
Council Member	Charles Jones
Council Member	Nancy White
Council Member	Larry Schlesinger
Council Member	Lauren Benedict
Council Member	Erick Erickson
Chief Administrative Officer	Thomas Thomas
Director of Finance	Tom Barber
Executive Assistant - Internal	Sam Henderson
Director of Internal Affairs	Keith Moffet
Director of External Affairs	Andrew Blascovich
Airport Manager	Scott Coffman
Central Services Director	Gene O. Simonds
City Attorney	James Pope Langstaff
Manager Engineering Services	Bill Causey
Clerk of Council	Joyce Humphries
City Clerk	Jean Howard
Centreplex Manager	Regina McDuffie
E.C.D.	Wanzina Jackson
Emergency Management Director	Johnny Wingers
Fire Chief	Marvin Riggins
Human Resources Director	Benjamin Hubbard
Information Technology Officer	Marcel Lunday (Interim)
Inspection and Fees Director	Lee Smith
Chief Municipal Court Judge	Robert Faulkner
Municipal Court Clerk	John Pattan
Parks and Recreation Director	Mike Anthony
Police Chief	Michael Burns
Public Works Director	Richard Powell
Vehicle Maintenance Director	Sam Hugley
Director of Workforce Dev.	Barbara Yancey

CITY OF MACON

BUDGETARY STRUCTURE AND PROCESS

The City of Macon was incorporated on December 10, 1823 under the provisions of an Act of the General Assembly of Georgia. The City operates under a Mayor-Council form of government and provides the following services as authorized by its charter; public safety (police and fire services), highways and streets, sanitation, health and social services, culture-recreation, public improvements, planning and zoning, and general administrative services.

FINANCIAL STRUCTURE

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups; each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The level of control or level at which expenditures may not legally exceed the budget is the line item. Any change in the appropriation level of the line item must be approved by the City Council as well as any changes between function areas as identified in the chart of accounts. All appropriations lapse at year-end. The following fund types are used by the City (City of Macon)

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most government functions of the City are financed. The acquisition, use and balances of the City expendable financial resources, and the related liabilities, (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is based upon determination of changes in financial rather than upon net income determination. The following are the City's Governmental Fund types:

General Fund - The General Fund is the general operation fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds – The Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than Capital Project and Trust Funds) that are legally restricted to expenditures for specified purposes.

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Debt Service Funds – The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long – term debt principal, interest and related costs.

Capital Project Funds – The Capital Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds)

PROPRIETARY FUND TYPES

The proprietary Funds are used to account for the City's ongoing activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's Proprietary Fund types:

Enterprise Funds – The Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/ or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Fund – The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or other governments, on a cost – reimbursement basis.

FIDUCIARY FUND TYPES

The Fiduciary Funds are used to account for assets held by the City in a trustee capacity, or as an agent for individuals, private organizations, other governmental units, and/ or other funds.

Pension Trust Fund - The Pension Trust Fund is accounted for in the same manner as Proprietary Funds.

Agency Funds – The Agency Funds are used to account for assets held by the City as custodian or agent for individuals, other governmental units, and non – public organizations. Agency fund are custodial in nature (assets equal liabilities) and do not include the measurement of results of operations. The City does not have any agency funds.

BASIS OF ACCOUNTING

CITY OF MACON

The modified accrual basis of accounting is followed in all governmental fund types, expendable trust funds and agency funds. Under this method, revenues are recognized when they become measurable and available as net current assets. Expenditures are generally recognized when the obligation is incurred, with the exception of principal and interest on general long term debt which is recognized when due.

Those revenues susceptible to accrual are property taxes, local option sales taxes, other taxes, intergovernmental revenue, interest revenue and charges for services. Fines, licenses and permits and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

The accrual basis of accounting is utilized by proprietary fund types and pension trust funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

REVENUE MONITORING

Depart heads are responsible for submitting revenue estimates to the Finance Office during the budget process. The projections should include a formula of collection or an anticipated collection schedule.

The Finance Office is responsible for monitoring the City's revenue collections. Computer reports are prepared monthly which compare actual receipts to the budget and sent to the departments for their review. In the event a department is not realizing their projection, the Finance Office will contact the department to inquire as to the extenuating circumstances that may have affected revenues.

EXPENDITURE CONTROL & MONITORING

An operational control of departmental or activity budgets is maintained by preliminary check of funds availability on a line item basis. City computerized purchasing system assures budget availability prior to the issuance of purchase orders. Budgetary expenditure printouts are submitted to the departments on a monthly basis. Each department has a liaison in the Finance Department assigned to monitor its financial activities and progress

FUND BALANCE

Governmental Funds report the difference between their assets and liabilities as fund balance, which is divided into reserved and unreserved portions.

In the fund balance statements, governmental funds report reservation of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative

CITY OF MACON

management plans that are subject to change. The City has established the following reservations.

Fund Balance – Reserved for Encumbrances – This portion of fund balance represents various restricted assets or resources of the City which have been encumbered or appropriated as required for purchase orders or contractual obligations.

Fund Balance – Reserved for Advances and Long-term Receivables – This portion represents a reservation of fund balance relative to the long term nature of such amounts.

Fund Balance – Reserved for Debt Service – This portion of fund balance represents resources of the City which have been formally set aside for future debt service.

BASIS OF BUDGETING

Annual budgets are legally adopted for the General Fund, Special Revenue Fund, Internal Service Fund, Debt Service, Capital Improvements and Enterprise Funds. All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Encumbrances are treated as budgeted expenditures in the year the commitment to purchase is incurred; and unencumbered appropriations in the annual operating budget lapse at fiscal year end. Legal provisions, including the City Charter and the Georgia Fiscal Standards Act, also govern the budgetary process.

The General Fund is subject to control on a departmental basis, while the Special Revenue and Debt Service Funds are subject to budgetary control on an individual fund basis. Budgets are prepared for the Capital Improvements Fund on a project basis, which usually covers only one fiscal year. Proprietary Fund budgets are prepared and utilized as a management tool to assess the operations of the enterprise and internal service funds.

BUDGET PROCESS

BUDGET PREPARATION

Many administrative policies are incorporated into the budgetary process in order to assure that the budget is a management plan of action for the fiscal year.

Under the direction of the Mayor, the Chief Administrative Officer, assisted by the Administrative Budget Committee, is responsible for budget preparation. Department and agency heads formally begin budget preparation in January. Capital and administrative budget hearings are held with each department and agency head. After review by the Mayor, a final budget proposal package is prepared.

CITY OF MACON

The City Charter requires that the budget proposal be submitted by the Mayor to the City Council in the form of a draft ordinance of appropriations at least six weeks prior to the start of the fiscal year.

The Appropriations Committee of City Council reviews the proposed budget and conducts another series of budget hearings with department and agency heads. A public hearing on the entire budget is conducted by City Council, at least one week prior to approval of an appropriations ordinance, which provides funding by department or function.

The Mayor may veto individual appropriation line items and a two-thirds vote of City Council is required to override the veto.

BUDGETARY AMENDMENTS

The budget is not a static document. It is a dynamic process which requires continuous monitoring and occasional revisions that reflect changing operational developments. In order to accommodate the changing needs of the government, the legislative body makes amendments to the budget.

There is only one type of budget amendment. The amendment is one that may cause a net change in the overall budget or a department budget. This type of amendment may result from increased or decreased revenue and/or expenditures or requested changes in funding for a capital project. This amendment is known as a Supplemental Budget Appropriation. Budget amendments of this nature are legislative and require City Council approval.

Supplemental Budget Appropriations are initiated by a written request from the department head to the Chief Administrative Officer (CAO) and Finance Director. After proper research and verification, the request is approved (or disapproved) administratively. The Finance Director is instructed to prepare an "Anticipated Budget Change" form as support for a supplemental appropriation ordinance for submission to the Appropriations Committee of Council for review. With a recommendation from the Appropriations Committee, the supplemental ordinance is referred to "full" Council for approval.

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BUDGET PREPARATION CALENDAR

JANUARY 2009- *PRELIMINARY PREP*

- Budget Instruction Manual updated
- Departmental budget packages prepared
- Initial briefing of the Administrative Budget Committee (ABC)
- Conduct workshops with Department and Agency budget personnel
- Budget information and schedule distributed

FEBRUARY 2009- *PHASE I - CAPITAL BUDGET SCHEDULE*

- Capital budget requests due from Departments
- Revenue estimates due from Departments
- Objectives and Performance Measures due
- Capital budget hearings conducted by the ABC
- ABC inspection of specific projects
- ABC review of capital projects requests

MARCH 2009- ABC reviews continued

- Review of key budget issues and recommendations for the capital budget with the Mayor
- Preliminary decision on final capital budget

PHASE II - OPERATING BUDGET SCHEDULE

- Operating budget requests due from Departments and Agencies
- Requested personnel changes reviewed
- Review of final Capital budget and requested operating budget with the Mayor
- Operating budget hearings with Departments and Agencies conducted by the ABC
- ABC review of operating requests

APRIL 2009 - Recommended budget revisions summarized by the Administrative Budget Committee

- Recommended revisions reviewed with the ABC
- Recommended revision reviewed with the Mayor
- Budget adjustment worksheets distributed to the Departments and Agencies
- Worksheets returned and summarized by Budget Officer
- Recommendation for proposed budget reviewed by the Mayor for final approval

CITY OF MACON

PHASE III - FINAL BUDGET PREPARATION

- Proposed budget document reviewed, prepared and submitted to printer
- MAY 2009**
 - Proposed budget document returned from printer and distributed
 - Proposed budget presented to Council by the Mayor along with Budget Message
 - Budget ordinance and related ordinances and resolutions submitted to Council for approval
 - Public Notice on proposed budget published in local newspaper
 - Budget Officer reviews proposed budget with Council Appropriations Committee
 - Appropriations Committee conducts council budget hearings with Department and Agency Heads
- JUNE 2009**
 - Appropriations Committee budget hearings continue
 - Appropriations Committee conducts final budget review and public hearing on budget proposal
 - Amended budget presented to full Council for approval at regular Council meeting
- JULY 2009**
 - New fiscal year begins
 - Approved budget prepared for final printing

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BUDGET GUIDE

A. REVIEWER'S GUIDE

The reviewer's guide is provided to summarize the information contained in each section and instruct the reader where to look for particular information in which he or she may be interested.

The 2010 Annual Budget contains the complete operating and capital budgets for the City of Macon. It is divided into ten sections whose contents are explained below.

SECTION I - INTRODUCTION

The Mayor's Budget Message is contained in this section. Important information about the state of the city and the strategies used in formulating the budget are found here.

SECTION II - GENERAL INFORMATION

Vital information about the City itself can be found in this section. The City's location and a brief history provide interesting information to the reader. The City's management structure and basic information about the City's financial operation is provided. In addition, information to assist the reader in reviewing this document is also included.

SECTION III – BUDGET POLICIES & STRATEGIES

Highlighted information about Macon's Annual Budget is presented in the Budget Overview and Key Budgetary Initiatives. Detailed information on how the budget was formulated including a complete calendar of the budget process can also be found here.

SECTION IV - SUMMARIES AND GRAPHS

Schedules summarizing the entire City's budgeted revenues and expenditures are included in this section. Individuals who want only the "bottom line" figures of the City's budget should look here. Also the Statement of Financial Condition is included in this section. The accompanying schedule has been expanded to include all budgeted funds. Graphs of revenues and expenditures offer important information regarding "Where our money comes from" and "Where our money goes".

SECTION V - PERSONNEL DATA, CAPITAL OUTLAY, MACH. & EQUIP.

This section provides information pertinent to the City's personnel and its impact on the budget. It also contains schedules of the approved personnel and the adjustments made to personnel for the fiscal year. Approved machinery & equipment purchases are listed in this section, as well as the major capital purchases for vehicles, equipment and building improvements.

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SECTION VI - APPROPRIATIONS ORDINANCE

The adopted Budget Ordinance is contained in this section. The ordinance is divided by funds in which the revenues and expenditures are appropriated (by line items). This is the only section in which all revenues and expenditures for each budgeted fund are given. Funds are presented as follows:

- ◆ General Fund
- ◆ Capital Improvements Fund
- ◆ Enterprise Funds (Bowden Golf Course, Centreplex, Solid Waste Management, and Airport)
- ◆ Internal Service Fund (Vehicle Maintenance, and Group Insurance)
- ◆ Debt Service
- ◆ SPLOST (including Capital Leases)
- ◆ Special Revenue Funds (State Capital Improvement Fund, Hotel Motel Tax Fund, Law Enforcement Confiscation Fund, Law Enforcement Grant Fund, E – 911 Fund, Terminal Station Fund, and Workforce Development Fund)
- ◆ Capital Projects Funds (1976 Street & Traffic Improvement Fund, Parks and Recreation Grants Fund, and Green space Grants Fund.)

SECTION VII - DEPARTMENTAL OPERATING BUDGETS

A brief description of each department, a summary of its proposed and approved budget and its overall goal is initially presented.

Each department planned objectives and performance measures are also outlined. This information is resourceful in defining what a department or division plans to accomplish during the upcoming fiscal period. Questions about a particular department's operation and/or function should be directed here.

SECTION VIII - CITY FUNDED AGENCIES

The City of Macon appropriates funds to sixteen (16) different outside agencies and six (6) other programs. A brief summary of the approved FY 2010 budgets (including the City's appropriation) for each entity is included in this section. See Budget Policies and notes to the General Fund in the Appropriations Ordinance for additional information.

SECTION IX - OTHER FUNDS

Detailed information of the City Debt Service, SPLOST (including Contractual Debt accounted in the General Fund) and Special Revenue Funds may be obtained from this section. Debt schedules outlining the City's long-term obligations are also provided. Reference the Financial Condition section for additional information.

SECTION X - INDEX

CITY OF MACON

GENERAL INFORMATION

HISTORY

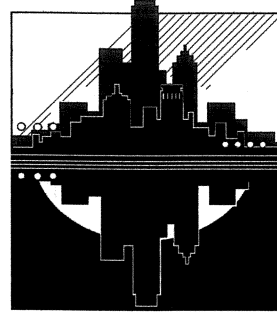
Macon is located in the middle of the state of Georgia's Fall Line, where Paleozoic Sea waters lapped the shoreline here millions of years ago. As early as 8,000 b.c. the Indians settled here and began building their homes on the banks of the fertile Ocmulgee River.

In the early 1800s, as trade bustled on the river and later on the railroads, Macon became known as the "Queen Inland City of the South." Macon was incorporated in 1823, just one year after the creation of Bibb County by the Georgia legislature.

Macon is the county seat of Bibb County and ranks 9th in population of Georgia cities with 92,775 in 2008. Macon is located 84 miles south of Atlanta, 127 miles west of Augusta, 174 miles northwest of Savannah, and 95 miles east of Columbus. The city is served by Interstates 75, 16 and 475, four U.S. highways and eight state highways.

The city of Macon covers 50 square miles of metropolitan Bibb County, which has 277 square miles. Macon's climate is generally mild year round, with mean temperatures of 49.1 and 93.5 degrees F, for January and July, respectively.

ECONOMIC CONDITION



Macon represents the major metropolitan statistical area* (MSA) in the Middle Georgia region which ranks fifth in the state. Macon's economy has been relatively steady.

The per capita personal income in the MSA falls below the state average of \$40,155, even though it saw a growth of 4.0%. It hovers between \$30,606 and \$32,753. (Economic Yearbook for Georgia's MSAs 2008)

The median age of Macon's population is 33.6, and the average household includes 3.08 persons.

The City of Macon recently completed the construction of a new hotel adjacent to the renovated and expanded Macon Coliseum, now known as the Macon Centreplex, comprised of the Coliseum, Convention Center/Exhibit Hall, and Auditorium. The renovations and expansions have brought in many new attractions and new conventions.

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The Georgia Music Hall of Fame, which opened in September 1996, and the Georgia Sports Hall of Fame, which opened in April 1999, along with the adjacent Downtown Plaza, and renovated Douglass Theatre, has spurred development of new businesses and restaurants in the downtown area. New Town Macon has been formed to focus on a major development of the downtown area and its surrounding neighborhoods. This has resulted in major initiatives in securing Federal and State grant funding to leverage private development. A Business Improvement District (BID) is being established.

The City of Macon repurchased the Terminal Station in August 2002. The Terminal Station is located less than one block from both the music and sports halls of fame. Presently it is being rented as office space to several entities. Plans are underway to remodel areas to serve as the Driver's License Bureau and the bus transportation hub for the City. Long-range plans are to accommodate rail transportation from Atlanta to Savannah.

* The Macon (MSA) includes Bibb, Jones, Twiggs, Peach and Houston counties and the encompassed cities.

EDUCATION



Public school enrollment for Bibb County was approximately 24,430 as of the beginning of the 2009 school year. The public school system is comprised of 27 elementary schools (grades K-6), 11 middle schools (7-8), 6 high schools (9-12) and 7 other public school facilities. Over 6,000 students attend the 20 private and parochial schools. Macon has one vocational/technical school, the Central Georgia Tech, which has an annual enrollment of approximately 2400 full-time students.

In addition, Macon has two (2) colleges and one (1) university. These are Macon State College, Wesleyan College and Mercer University. Macon State College opened in 1968 as part of the University System of Georgia, and now offers four (4) year degree programs. Its current enrollment is approximately 6,545 students attending classes at the main campus and several off campus locations. Wesleyan College, which was founded in 1836, opened as the world's first college chartered for

CITY OF MACON

women. Annual enrollment is approximately around 687. Mercer University promotes a beautiful campus offering a College of Liberal Arts, the prestigious Walter F. George Law School, and the Schools of Business and Economics, Medicine and Engineering (annual enrollment is approximately 3,246 full-time students).

PUBLIC SAFETY



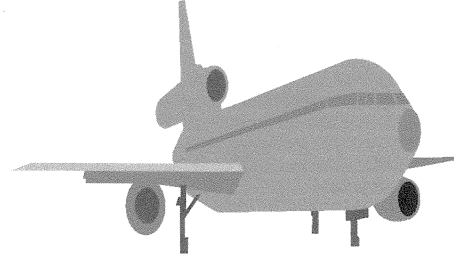
Police Department: Macon's nationally accredited Police Department is well equipped and highly qualified in modern law enforcement. There are 305 sworn officers in the department.



Fire Department: Macon's Fire Department serves the city and county with 19 modern fire stations using several different rescue and fire-fighting vehicles. The department employs 386 sworn firemen, boasting a Class 1 fire insurance rating within the city and a Class 3 in the county.

The City of Macon is one of few cities in the nation with a Class 1 Fire Department and an accredited Police Department.

TRANSPORTATION AIR SERVICE



The city has two public airport facilities. The Middle Ga. Regional Airport, (Lewis B. Wilson Airport) provides commercial service to and from Macon through Atlanta Hartfield Airport. The Downtown Airport (Herbert Smart) provides air facilities for private users.

BUS SERVICE



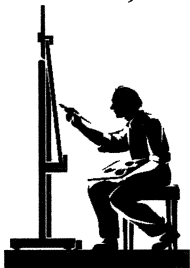
The city and county jointly funds the Macon-Bibb County Transit system which provides public bus transportation service and transportation system for handicapped citizens.

CITY OF MACON

ARTS & RECREATION

ARTS

Macon offers cultural enrichment to its citizens through its support of two museums and the Macon Arts Alliance,



which promotes the arts through a regranting of city funds. The Museum of Arts and Sciences offers permanent and traveling exhibits, and a planetarium. The Harriet Tubman Museum is the largest African-American museum in the state and offers numerous exhibits of black heritage and culture. The Harriet Tubman Museum is located on Cherry Street across from the GA Sports Hall of Fame.

The city has two state-operated museums. The Music Hall of Fame opened in the fall of 1996, and the Sports Hall of Fame opened in April 1999 is on a site directly across from the Music facility. The city also invested public and private funds to restore the Douglass Theatre, an African-American landmark that is providing state-of-the-art theatrics and a variety of programs.

The Macon Coliseum/Centreplex is billed as the largest convention center outside the Metro Atlanta area. The facility provides entertainment seating over 9,200 patrons in its main arena and over 102,000 square feet of convention and meeting space. The city also operates the Auditorium and Convention Center, which provides a source of entertainment for smaller concerts and events.

RECREATION



The city's parks and recreation program operates 8 recreation facilities, 2 tennis centers, a senior citizens center and a public golf course. These facilities and other sites provide a variety of recreational activities including 36 public tennis courts, numerous pools, baseball and football fields, basketball courts and bike trails.

BASEBALL TEAM

CITY OF MACON



The South Coast League was established in 2005 and awarded a baseball team, "Macon Music," to Macon in 2006. The team held its first game on September 17, 2006 at Luther Williams Field. Macon Music had a successful season with good attendance, made the playoffs, and a second place finish for the first year! It was an outstanding year. The team was well supported and the fans are looking forward to an even better season next year.

The City continues to strive to locate and bring other events to the area.

Eight Largest Employers.

Set forth below are the eight largest employers located in the City as of June 30, 2007, their approximate number of employees and percentages of employees per major employer. There can be no assurance that any employer listed below will continue to be located in the City or will continue employment at the level stated. No

independent investigation has been made of, and no representation can be made as to, the stability or financial condition of the companies listed below.

<u>Employer</u>	<u>Employees</u>	<u>Percentage of Employees per Major Employer</u>
Medical Center of Central Georgia	5,651	24.76%
Bibb County Board of Education	3,780	16.56%
GEICO	3,578	15.68%
Macon Mall	3,525	15.45%
Mercer University	1,370	6.00%
City of Macon	1,350	5.92%
Coliseum	1,264	5.54%
Medical Center		
Bibb County	979	4.29%
Ykk (USA) Inc.	682	2.99%
United States	642	2.81%
Postal Service		
Total of Major Employers	<u>22,821</u>	<u>100.00%</u>

Source: Comprehensive Annual Financial Report of the City for the fiscal year ended June 30, 2008.

III. BUDGET POLICIES & STRATEGIES

City of Macon

BUDGET POLICIES & STRATEGIES

THIS SECTION CONTAINS:

⇒ BUDGET POLICIES

⇒ ACKNOWLEDGMENTS

CITY OF MACON

BUDGETARY POLICIES

The budgetary process incorporates many policies in order to assure that the budget is a management plan of action for the fiscal year. The following is a summary of the City's more significant policies applied in the preparation of the annual budget.

A. Working Capital.

The City of Macon had established a designation of unreserved fund balance of thirty days of the annual budget as working capital. These designated funds are not to be used, except in the most dire and extreme emergencies.

B. Debt Service

The City of Macon utilizes two (2) funding sources for repayment of debt for bond issues. **Revenue bonds** - which are issued by Authorities such as the Industrial Authority (created by the government). By virtue of going through an authority the bonds are considered to be an indirect debt of the City and constitute a contractual debt with the authority. The bonds are backed by the full faith and credit of the City and are paid by General Fund revenue sources.

The City's **General Obligation (GO) Bonds** are serviced by restricted components of the general property tax collected, as is provided by state law. In FY 2006 a Special Purpose Local Option Sales Tax was passed to allow for the payment of the GO Bonds from its proceeds. Final payment on the GO bonds was made in July 2006.

C. Capital Improvement vs. Capital Outlay

The City of Macon capital budget includes equipment, land and construction projects costing \$15,000 or more. In addition all vehicle purchases are categorized as capital expenditures. The budget for a capital item remains in effect until the end of the fiscal year.

Capital Outlay defines other machinery and equipment items costing less than \$15,000 which are provided for within the department operating budgets. Items costing over \$5,000 and/or with a life expectancy of three or more years are included in the fixed asset inventory.

D. Five Year Capital Improvements program

Each department is normally required to develop and annually update a comprehensive Capital Improvements Plan.

CITY OF MACON

The plan provides a five-year expenditure analysis of a department's need for improvements to land and buildings and for the purchase of major machinery and equipment. This allows the City to plan ahead for expenditures that will have a major budgetary impact. While resource limitations will prevent total funding, program preparation serves to focus on emerging needs and helps establish priorities.

E. Tax Millage

As a part of the normal budget process, the governing authority adopts a millage rate to provide property tax revenue for general operations of the government, and to pay debt service on general obligation bonds. State law requires the tax digest to be certified by the Tax Commissioner after the millage is adopted. The city and county digest normally is not finalized until July.

Revenue generated by the millage is accounted for in the General fund. No millage is set for bond revenues, since a Special Purpose Local Option Sales Tax was passed to pay the principal and interest on the City's outstanding General Obligation and Coliseum Authority bonds.

F. Funded Agencies

The City of Macon provides financial assistance to a number of outside agencies. It is the City's responsibility to ensure that all City funds provided to these agencies are expended prudently and accounted for fully. All agencies are required to obtain an annual audit performed by an independent auditor. In addition, agencies which are categorized as "nongovernmental" organizations are required to enter into a contractual agreement with the City in order to receive public funds. The agreement outlines how funds will be disbursed and expended.

G. Joint Funding of Agencies by City and County

Another provision governing the funding of outside agencies is the joint participation of the city and county. Most commonly, the city and county provide matching funds because the services provided by the agency are beneficial county-wide. The formula takes into account the economic and financial impact of the service and the portion of the population which would benefit from it. For instance, the Transit Authority is jointly funded on an 60:40 basis by the city and county respectively. The reason for this is that when this agreement originated the population of the city was approximately 60% of the county and the majority of the Transit Authority's routes service the city area. Please reference the Funded Agency section of this document for more detailed information.

In addition, the city stipulates that all appropriations to agencies which are jointly funded be contingent upon the county providing its share of funding for the budget year. This is incorporated in the official budget ordinance as notes to the applicable fund.

CITY OF MACON

H. Countywide (City) Departments

In addition to the joint funding of various agencies, the City has several departments which operate on a county-wide basis under the administration of the City. These departments provide services county-wide but operate as City of Macon departments. Some are funded jointly by the city and county through reimbursement of cost by the county and some are funded solely from City revenues. This arrangement was established as a result of a double taxation study which was performed in 1980. The City and County are currently reviewing that agreement to determine if the current terms are still appropriate. The following are departments and/or functions which provide services county-wide:

<u>Department/Function</u>	<u>Funding</u>
Inspections & Fees	City funded
Parks & Recreation	City funded
Traffic Engineering	Reimbursed on 50:50 basis
Emergency Management	Partial County & State funding
E911 Communications	County-wide fees
Fire	Reimbursed based on actual costs
Signals & Signs	Reimbursed based on actual costs

I. Balancing the Budget

Balancing expenditures and revenues is the fundamental imperative for government entities. If projected revenues do not cover the planned expenditures, then difference has to be resolved by cutting spending, raising revenues, or engage in a combination of the two. This assumes, of course, that the budget has to balance upon submission to the legislative body, with reasonable estimates.

J. Budgeting for Proprietary Funds

- a. Enterprise Funds are expected to approximately break even except for the non-cash expense of depreciation.
- b. Internal Service Fund is expected to break even, inclusive of depreciation.

K. Hotel/Motel Tax Distribution

The City has one Special Revenue Fund to account for revenue generated by the levy of a 6.0% Hotel/Motel Tax. The tax is collected from lodging facilities located within the city limits by the City Finance Office. Beginning in July 2006 the distribution as follows:

53%	Macon Centreplex	\$385,045
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CITY OF MACON

40%	Convention/Visitors Bureau	\$290,600
7%	Cherry Blossom Festival	\$ 50,855

L. Solid Waste Management

Solid Waste Management continues to be one of the City's most pressing issues. A \$15 waste management fee is charged per month per household and is used to support the collection and disposal of residential waste.

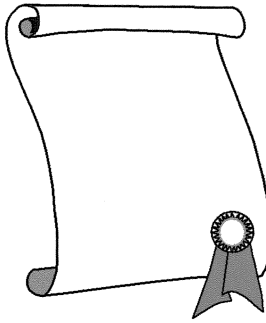
The tipping fee is set by ordinance. The fee is charged to private haulers for the use of the City's landfill. Most of the fee provides funds to support the cost of operating the landfill. Revenues generated should cover about 42% of the total operating costs. There is an additional surcharge of sixty-five cents per ton, which is remitted to the State Superfund.

M. Local Government GMA/ Capital Lease Purchase Program

The City of Macon had incorporated the use of a pooled leasing program sponsored by the Georgia Municipal Association (GMA) as an alternative financing method for major machinery & equipment purchases. The city was approved participation in the original 1990 lease program during FY 1991. The original program allowed the city to make lease payments on equipment while gaining arbitrage earnings on funds being held in reserve. The Georgia Local Government Lease/Purchase Program has the sponsorship of the Georgia Municipal Association, and the Association of County Commission of Georgia. The City appropriates the annual payment for each project.

As of July 1998, the City of Macon is also a participant in the "Georgia Local Government Lease/Purchase Program, which is an expanded alternative to the GMA 1990 program.

CITY OF MACON



Acknowledgments

The annual city budget is the collection of the City's financial plans. It lists anticipated revenues and expenditures in the coming fiscal year. A cost-effective budget establishes a compelling relationship between what departments plan on doing and what they plan on spending. Departmental budget requests are justified only to the extent that they finance value-adding operational activities and capital improvement projects for quality municipal services.

The preparation of the annual budget requires the cooperation of the City Administration, the City Council, departments of the City, and various local authorities. This budget document is the result of the combined efforts of:

- Mayor Robert A.B. Reichert
- City Council Appropriations Committee – Mike Cranford, Chair, Tom Ellington, Vice Chair, Virgil Watkins Jr, Elaine Lucas and Nancy White
- Miriam Paris – City Council President and all of City Council
- Administrative Budget Committee Thomas, Thomas Chief Administrative Officer, Moffet Keith, Director of Internal Affairs, Tom Barber, Finance Director, Narender Bhardwaj, Budget Manager, Yolanda Cornelius, Accounting Trainee, Ben Hubbard, Director of Human Resources, Harold Gaines, Employment Manager
- Department Heads and their staff members tasked with preparing the departmental budgets.
- Special thanks to all City employees who contributed their expertise to this project.

IV. SUMMARIES & GRAPHS

City of Macon

SUMMARIES & GRAPHS

THIS SECTION CONTAINS SUMMARY
INFORMATION FOR APPROPRIATIONS APPROVED
IN THE FISCAL YEAR 2010 BUDGET:

I. REVENUE

- A. Summary of General Fund Revenues

II. EXPENDITURES

- A. Summary of Operating Expenditures for General,
Enterprise, and Internal Service Funds

III. ALL FUNDS

- A. Summary of ALL Budgeted Funds
- B. Graph of Funds by Type

IV. FISCAL CONDITION

- A. Summary of Financial Condition
- B. Graph of Projected Fund Balance

Line item budgets for each fund given in Ordinance section

CITY OF MACON

REVENUE CATEGORIES

GENERAL PROPERTY TAXES

This category includes **Real and Personal Property Taxes**, Public Utility Taxes, Motor Vehicle and Mobile Home Taxes, and Intangible Taxes. All taxes are calculated with at least 95% collection rate.

Receipts from Penalties and Interest on Delinquent Taxes are also included. Revenue projections are based on historical trends.

SALES TAXES

The **Local Option Sales Tax** is the City's single largest revenue source and is collected as **1.0%** of the state Sales and Use Tax. The city shares Sales Tax revenue with the county on a **60:40** basis of countywide collections. Beginning in

OTHER TAXES

This category includes Beer, Liquor and Wine Taxes. These taxes are collected as a percentage of sales and projected based on historical trends.

GROSS RECEIPTS

Franchise Fees, Cable TV Taxes, and Insurance Premium Tax are included under this section. All of these are calculated as a percentage of gross receipts, which enables this revenue to keep up with inflation. These revenues are projected based on historical trends in conjunction with current economic indicators.

LICENSES & PERMITS

This revenue is derived from Business Licenses, Building Inspection Permits and various trade license fees. The fees charged are set by ordinance and are periodically reviewed by the respective Code Committees.

INTERGOVERNMENTAL REVENUE

This category consists of revenue from Federal, State and Local government, other agency reimbursements, grants, entitlements, shared revenue, payments in lieu of taxes or funding of local or state-wide programs. A major portion is collected from Bibb County for reimbursement of services provided countywide by the city.

GENERAL GOVERNMENT

Tower leases and operation agreements for the Airport and Senior Center, and revenue from other general activities that the city conducts are in this category.

CITY OF MACON

HIGHWAYS AND STREETS

This category includes revenue generated from the repairs and maintenance of streets and state right-of-ways, and the use of city right-of-ways.

CHARGES FOR SERVICES

This category consists of fees for current city services such as Recreation and Animal Control, etc. These fees are set by guidelines, which are reviewed by the administration and approved by Council.

FINES AND FORFEITURES

This revenue source consists of fines imposed by the Municipal Court including traffic citations, parking violations, etc. and forfeits from confiscated deposits.

SALES & REFUND

Receipts from the sale of city property (real estate, vehicles, equipment, etc.) and refunds for workers' compensation claims are recorded in this section.

MISCELLANEOUS

This category consists of revenue generated from interest earnings, rents, royalties and transfers from other funding sources.

CITY OF MACON

SUMMARY OF GENERAL FUND REVENUES

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
<u>GENERAL FUND REVENUE</u>					
<u>PROPERTY TAX</u>					
Property Tax	19,081,900	18,715,808	19,492,182	19,338,300	19,777,844
Penalties, Interest, Delinquencies	254,250	141,154	266,733	155,000	155,000
SUB-TOTAL PROPERTY TAX	19,336,150	18,856,962	19,758,915	19,493,300	19,932,844
<u>SALES TAX</u>	18,699,542	19,520,602	19,850,654	19,800,000	18,600,000
<u>OTHER TAXES</u>					
Liquor	191,492	171,762	193,665	175,000	175,000
Beer	1,307,048	1,160,985	1,228,191	1,200,000	1,216,000
Wine	131,840	136,135	153,280	145,000	145,600
SUB-TOTAL OTHER TAXES	1,630,380	1,468,882	1,575,136	1,520,000	1,536,600
<u>GROSS RECEIPTS</u>					
Georgia Power	4,232,933	4,493,086	4,748,801	4,900,000	5,500,000
Georgia Natural Gas	510,158	506,813	614,919	500,000	470,960
Bell South	1,507,947	1,406,586	1,263,889	1,562,300	1,200,700
Cox Cable TV	5,991	749,793	729,409	735,000	692,900
Franchise Fees- Other	749,317	4,911	3,235	5,000	3,152
Insurance Premiums	4,870,869	5,096,148	5,315,850	5,400,000	5,500,000
SUB-TOTAL GROSS RECEIPTS	11,877,215	12,257,337	12,676,103	13,102,300	13,367,712
<u>LICENSES AND PERMITS</u>					
Business & Professional Licenses	1,710,781	1,766,337	1,828,863	1,725,000	1,575,000
Business Lic - Depository	210,222	249,855	242,000	250,000	234,700
Building Permits	1,325,369	1,231,093	993,354	943,700	706,100
Miscellaneous	39,702	3,259	15,571	5,500	35,500
SUB-TOTAL LICENSES & PERMITS	3,286,074	3,250,544	3,079,788	2,924,200	2,551,300
<u>INTERGOVERNMENTAL</u>					
Other State / Federal Grants	55,752	160,305	0	44,000	55,000
Macon Housing Authority (Lieu Tax)	53,556	65,833	51,963	55,000	46,700
Airport / Zantop Lease (Lieu Tax)	72,921	69,811	69,808	69,800	66,900
Real Estate Transfers	114,373	112,034	91,247	90,000	30,088
Ground Lease Conv Center	0	0	0	0	35,000
Bibb Co - Emergency Mgmt	24,609	25,641	43,708	94,900	116,000
Bibb Co - Fire Department	6,534,172	6,758,364	6,960,152	6,850,000	7,094,590

CITY OF MACON

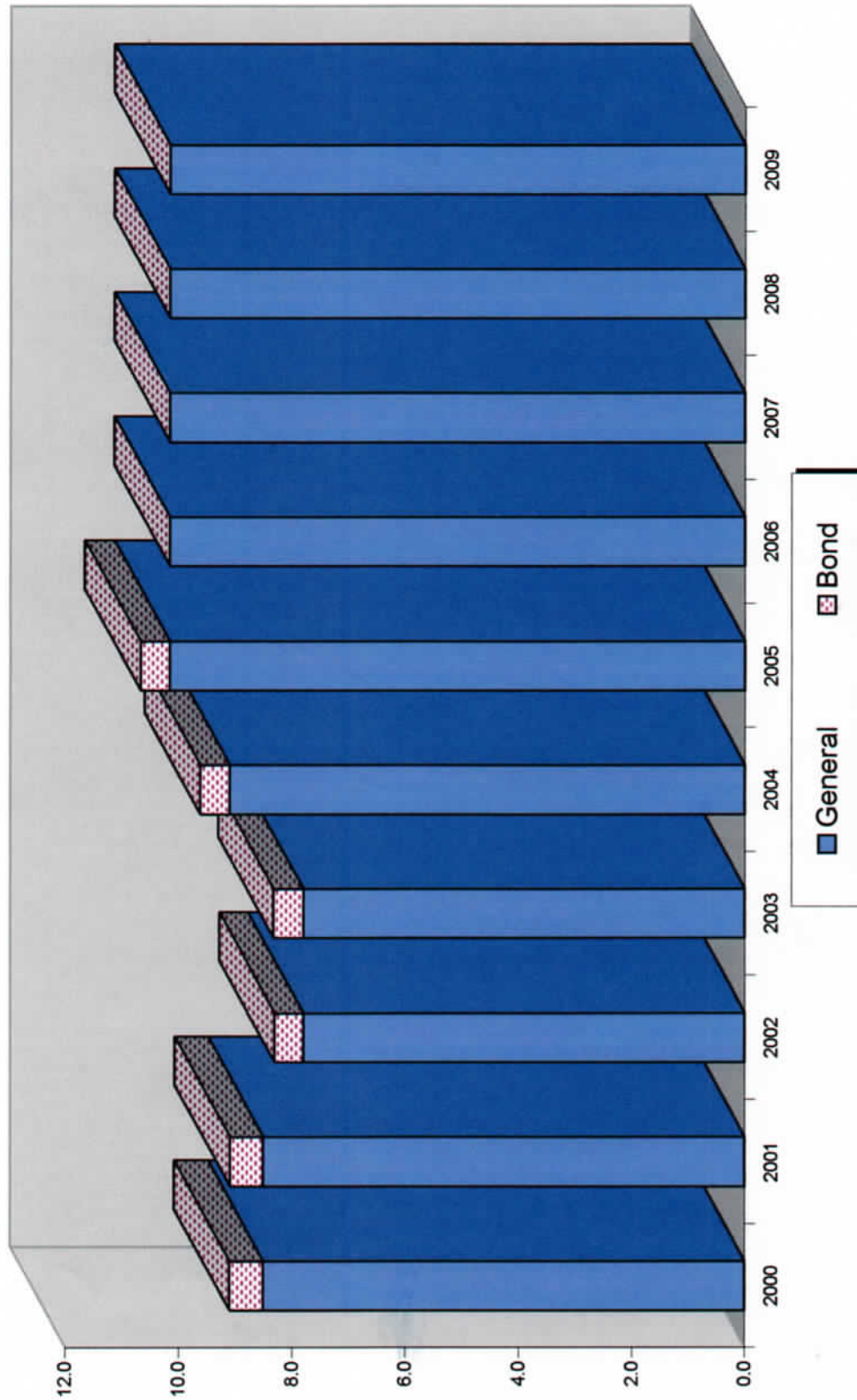
FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
Bibb Co - Traffic Engineering	105,776	113,074	108,761	147,000	137,300
Cherry Blossom Festival	32,538	7,322	6,000	12,000	6,606
Other Intergovernmental/ Sec Of State Bldg	867,957	869,844	885,329	896,106	909,577
SUB-TOTAL INTERGOVERNMENTAL	7,861,654	8,182,229	8,216,968	8,258,806	8,497,761
<u>GENERAL GOVERNMENT</u>					
Police - Central Records	85,600	95,125	103,975	100,000	100,000
Police - Alarms Systems	55,846	43,255	29,365	40,000	40,000
Central Services	126,342	128,067	60,940	102,000	90,000
Credit Union	88,870	97,014	104,386	108,666	96,470
Other General Government	127,658	87,832	85,272	92,170	90,625
800 Mhz Radio Tower Leases	159,064	120,796	214,883	141,840	179,900
SUB-TOTAL GENERAL GOV'T	643,380	572,088	598,821	584,676	596,995
<u>HIGHWAYS AND STREETS</u>					
ROW - Cable/Wire	148,580	131,339	44,582	90,400	0
Street Repairs	87,090	47,870	17,494	50,000	15,000
SUB-TOTAL HIGHWAYS & STREETS	235,670	179,209	62,076	140,400	15,000
<u>CHARGES FOR SERVICES</u>					
Police - Animal Control	46,903	58,919	57,426	53,200	53,200
Recreation/ Cemetery/ Facility Rental/ State Fair	417,682	378,729	399,781	385,000	397,860
Parking Garage Fees	164,561	186,509	210,329	170,000	170,000
SUB-TOTAL CHARGES FOR SERVICES	629,146	624,157	667,536	608,200	621,060
<u>MUNICIPAL COURT</u>					
Fines and Forfeitures	1,682,329	2,248,532	2,472,220	2,565,100	2,331,540
SUB-TOTAL MUNICIPAL COURT	1,682,329	2,248,532	2,472,220	2,565,100	2,331,540
<u>SALES & REFUNDS</u>					
Other City Property Sales	28,265	113,545	153,592	54,000	57,500
SUB-TOTAL SALES & REFUNDS	28,265	113,545	153,592	54,000	57,500
<u>MISCELLANEOUS</u>					
Interest	184,895	449,631	340,772	375,000	50,000
Miscellaneous/ Airport Police Reim/Pav Assess	311,025	274,047	943,103	89,100	72,000

CITY OF MACON

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
Rent Revenue	165,300	149,339	152,188	225,600	225,600
Impounded Vehicles	126,612	126,612	170,294	120,000	120,000
Railroad Annuity	7,000	7,000	7,000	7,000	7,000
Indirect Charge Revenue	0	80,212	413,735	419,874	379,606
SUB-TOTAL MISCELLANEOUS	794,832	1,086,842	2,027,092	1,236,574	854,206
TOTAL	\$66,704,637	\$68,360,927	\$71,138,901	\$70,287,556	\$68,962,518
<u>Other Financing Sources</u>					
Transfer from Other Funds	166,245	186	1,343,319	109,000	63,377
Transfer from Other Funds	0	0	0	0	510,000
SUB-TOTAL Other Financing Sources	166,245	186	1,343,319	109,000	573,377
<u>Total General Fund Revenues</u>	<u>\$66,870,882</u>	<u>\$68,361,113</u>	<u>\$72,482,220</u>	<u>\$70,396,556</u>	<u>\$69,535,895</u>

CITY OF MACON TAX RATES

One mill of taxes generates
approximately \$ 1.86 million.



CITY OF MACON

SUMMARY OF OPERATING EXPENDITURES

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
<u>GENERAL FUND EXPENDITURES</u>					
<u>General Government Administration</u>					
Mayor's Office	794,021	818,086	807,004	818,449	873,790
Internal Audit	51,544	57,440	95,984	137,547	139,896
City Clerk	173,408	148,487	149,328	155,091	156,227
Information Systems	568,647	586,089	644,834	774,366	870,237
MIS-Communications	299,308	307,877	294,457	295,851	354,817
City Council	567,417	614,783	626,969	645,226	644,841
Finance Office	952,225	1,031,736	1,062,886	1,190,677	1,230,605
City Attorney	1,084,348	1,201,700	698,165	754,030	725,908
<i>Sub-Total Administration</i>	4,490,918	4,766,198	4,379,627	4,771,237	4,996,321
Human Resources	644,584	631,517	614,040	709,636	706,566
Medical Dispensary	237,013	249,417	241,325	261,076	259,101
Credit Union	92,633	94,678	102,987	104,487	96,470
<i>Sub-Total Personnel</i>	974,230	975,613	958,352	1,075,199	1,062,137
Inspection and Fees	1,131,497	1,111,917	953,900	1,115,744	1,037,203
Total - General Gov't Admin	6,596,645	6,853,728	6,291,879	6,962,180	7,095,661
<u>Public Safety</u>					
Municipal Court	818,395	1,010,797	1,055,684	1,074,166	1,102,612
Police - Youth & Intervention Services	526,084	683,169	724,913	801,265	690,850
Police - Administration	1,840,955	2,411,246	4,350,074	3,540,843	3,982,450
Police - Support Services	2,336,575	3,261,865	3,149,958	3,372,412	3,439,677
Police - Patrol	10,083,215	9,383,735	8,383,063	8,408,754	8,607,153
Police - Management Services	512,267	481,298	440,731	509,314	508,685
Police - Animal Control	285,913	300,967	306,631	336,649	366,963
<i>Sub-Total Police</i>	16,403,404	17,533,078	18,411,054	18,043,403	18,698,390
Fire Administration	387,941	343,345	351,647	363,101	398,845
Fire Fighting	17,028,288	17,725,057	17,369,805	17,400,832	17,167,002
Fire Prevention	721,787	665,624	543,465	633,437	614,942
Fire Training	232,499	397,874	405,310	414,565	430,836
<i>Sub-Total Fire</i>	18,370,515	19,131,901	18,670,227	18,811,935	18,611,625
Emergency Management	229,454	235,656	292,330	300,084	291,193
Total - Public Safety	35,003,373	36,900,634	37,373,611	37,155,422	37,601,208
<u>Public Works Services</u>					
City Engineering	658,466	600,640	580,460	611,587	582,448
Traffic Engineering	237,754	214,856	230,080	276,755	283,907

CITY OF MACON

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
Public Works Admin	382,194	378,910	393,993	449,096	402,114
Street Cleaning	1,155,073	1,114,268	1,123,618	1,188,482	1,133,334
Street Maintenance	1,290,322	1,366,714	1,294,524	1,203,270	1,366,327
Storm Drainage Maintenance	381,834	402,384	373,528	400,019	358,056
<i>Sub-Total Public Works</i>	4,105,643	4,077,771	3,996,203	4,129,209	4,126,186
Total - Public Wks Services	4,105,643	4,077,771	3,996,203	4,129,209	4,126,186
<u>Central Services</u>					
Central Services Admin	256,789	301,918	322,463	327,591	330,242
Traffic Signals	427,903	448,304	477,587	525,163	528,212
Bldg. Custodial Service	493,622	508,058	513,570	552,023	567,613
HVAC	254,644	321,222	336,341	355,414	345,843
General Maintenance	514,936	511,389	522,399	519,604	471,104
Electrical	295,896	324,520	357,770	370,025	368,332
Traffic Maintenance Operations	274,603	293,084	276,711	331,982	314,641
<i>Sub-Total Central Serv</i>	2,518,393	2,708,496	2,806,841	2,981,802	2,925,987
Public Utilities	982,529	1,027,721	1,057,887	1,020,500	1,109,690
Total - Central Services	3,500,922	3,736,217	3,864,728	4,002,302	4,035,677
<u>Parks and Recreation</u>					
Administrative Services	124,809	129,081	127,204	131,251	129,220
Grounds and Facilities	1,886,680	1,882,375	1,855,589	1,976,174	1,835,645
Operation Service	2,722,319	2,725,003	2,732,095	3,008,003	2,962,248
Business Center	271,077	271,655	276,178	287,312	294,871
Total - Parks & Rec	5,004,885	5,008,114	4,991,066	5,402,740	5,221,984
<u>Public Properties</u>					
Mulberry Street Parking Garage	95,645	115,591	111,877	107,700	132,520
Total - Public Properties	95,645	115,591	111,877	107,700	132,520
Middle GA Clean Cities	45,469	46,203	49,930	50,424	51,908
<u>Debt Service - Revenue Bonds & Contractual Payments</u>					
Sect. Of State Building Pymts & Int	856,989	869,844	882,891	896,106	909,576
Paying Agent Fees	6,235	3,307	3,250	3,500	3,500
Other Debts	33,339	0	0	0	0
Total Debt Service	896,563	873,151	886,141	899,606	913,076

CITY OF MACON

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
<u>Miscellaneous</u>					
Interest Expense	82,800	66,500	0	0	0
Old Fire & Police Pension	71,624	70,575	67,876	73,550	73,550
Unallocated Reserve (Earmark)	0	0	0	57,452	0
Unallocated Reserve	0	0	0	0	148,090
Government Dues	33,430	35,488	31,105	36,000	36,000
Miscellaneous	310,216	394,446	134,798	70,000	220,000
Risk Management	1,905,864	1,831,815	1,600,281	2,262,000	2,796,000
Moral, Welfare & Recreation	23,300	25,007	25,000	25,000	25,000
Sister Cities Expense	0	877	3,908	7,000	7,000
Cash Reserve Pay Increase	0	0	0	909,543	
Total - Miscellaneous	2,427,234	2,424,708	1,862,968	3,440,545	3,305,640
<u>Payments to Other Government Agencies</u>					
Planning and Zoning	461,340	438,840	394,145	350,789	360,695
GIS	50,428	52,154	51,276	49,450	41,905
Clean Air	0	28,052	14,026	15,000	15,000
Mapping Department	94,319	104,163	146,599	119,625	119,625
Middle Georgia RDC	59,178	59,178	59,178	76,855	76,855
Board of Elections	255,587	330,739	395,501	427,160	322,148
Keep Macon-Bibb Beautiful	67,545	67,545	60,800	60,115	57,109
Middle Ga. Comm Food Bank	9,000	9,000	8,100	8,100	8,100
Macon Arts Alliance	49,478	40,000	36,000	36,000	32,400
Museum of Arts and Sciences	56,857	56,857	51,170	51,170	48,615
Urban Development Auth	35,928	35,928	37,335	28,778	29,840
Industrial Authority	86,344	86,344	86,344	86,344	86,344
Transit Authority	845,560	1,013,348	1,028,271	1,121,165	1,362,019
Trans Auth-ADA ParaTransit	117,597	117,597	117,597	117,597	126,481
Economic Dev Commission- MEDC	34,955	34,198	34,750	34,750	40,000
Citizens Advocacy	4,700	4,700	4,700	4,700	5,000
ECD-Home Match	108,759	102,618	50,809	125,000	114,875
ECD-Land Acquisition	100,000	175,000	0	200,000	200,000
ECD-Property Inspection Admin	484,564	575,000	814,685	726,968	740,125
Douglass Theatre	90,000	108,901	90,000	80,000	80,000
Land Bank Authority Contribution	0	0	0	100,000	100,000
New Town Macon	10,000	10,000	10,000	10,000	10,000
Ben Hills Partnership Contribution	0	0	0	75,000	75,000
Payne City - LOST	15,000	15,000	15,000	15,000	15,000
Hope 6	900,000				0
Demolition & Board Ups	0	0	0	94,277	365,000
Total - Other Agencies	3,937,139	3,465,162	3,506,286	4,013,843	4,432,136

CITY OF MACON

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
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Inter-Fund Transfers

Transfer to Debt Service	0	749,034	0	1,513,780	0
Transfer to Centreplex	784,334	1,042,135	1,063,041	979,153	551,147
Transfer to Law Enforcement	85,056	79,048	68,319	61,116	127,542
Transfer to Bowden	248,400	16,665	147,947	140,681	138,195
Transf to Capital Improvents	887,343	1,371,671	363,000	495,000	379,300
Transfer to UDA for debt payment	170,720	722,132	767,033	1,042,854	1,039,479
Other Transfers	1,995,172	3,489	1,052,075	0	384,238

Total - Inter-Fund Transfer	4,171,025	3,984,173	3,461,415	4,232,584	2,619,901
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SPLOST Designated Others	0	0	0	0	0
<u>TOTAL GENERAL FUND</u>	<u>65,784,543</u>	<u>67,485,451</u>	<u>66,396,104</u>	<u>70,396,555</u>	<u>69,535,897</u>

ENTERPRISE FUND EXPENSES

Bowden Golf Course	520,648	512,554	519,652	729,446	638,060
<i>Sub-Total Bowden</i>	520,648	512,554	519,652	729,446	638,060

Auditorium/Coliseum/Convention Center	4,152,885	4,263,758	4,428,822	4,383,198	1,156,095
<i>Sub-Total Col/Aud</i>	4,152,885	4,263,758	4,428,822	4,383,198	1,156,095

Waster Collection /Solid Waste Mgt. / Re	5,538,895	5,990,084	6,535,073	6,854,085	9,045,192
<i>Sub-Total Waste Mgmt</i>	5,538,895	5,990,084	6,535,073	6,854,085	9,045,192

TOTAL ENTERPRISE FUND	<u>10,212,428</u>	<u>10,766,395</u>	<u>11,483,547</u>	<u>11,966,729</u>	<u>10,839,347</u>
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INTERNAL SERVICE FUND EXP.

Vehicle Maintenance	2,909,813	\$1,779,841	1,785,032	\$1,895,000	\$1,851,350
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TOTAL INTERNAL SERV FUND	<u>2,909,813</u>	<u>1,779,841</u>	<u>1,785,032</u>	<u>1,895,000</u>	<u>1,851,350</u>
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AIRPORT FUND EXPENSES

Airport	1,624,396	1,388,220	1,632,683	\$2,347,134	\$2,278,877
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TOTAL AIRPORT FUND	<u>1,624,396</u>	<u>1,388,220</u>	<u>1,632,683</u>	<u>2,347,134</u>	<u>2,278,877</u>
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CITY OF MACON

FUND/Department	2006 ACTUAL	2007 ACTUAL	2008 ACTUAL	2009 BUDGET	2010 BUDGET
Debt Service Fund	254,486	58,001	0	1,708,780	0
Terminal Station	288,178	213,674	236,383	494,515	0
Capital Improvement Projects	1,250,195	1,250,195	1,293,676	1,488,100	4,285,300
Splost Fund	4,991,416	5,892,707	2,439,660	19,473,952	6,534,643
1976 Street & Improvement Fund	0	0	0	7,500	7,500
State Capital Improvement Project	0	0	0	5,000	500
Law Enforcement Confiscation Fund	14,100	23,428	185,725	173,000	130,000
Group Insurance	10,676,667	10,735,470	11,595,606	11,236,846	12,447,080
<u>SPECIAL REVENUE FUND EXP.</u>					
E-911 System	2,326,620	2,685,680	2,634,301	2,966,623	3,063,394
Hotel-Motel Tax Fund	648,548	677,784	697,580	726,500	726,500
 TOTAL OTHER FUNDS	 20,450,210	 21,536,940	 19,082,931	 38,280,816	 27,194,917
GRAND TOTAL					
<u>ALL OPERATING FUNDS</u>	\$100,981,390	\$102,956,847	\$100,380,297	\$124,886,234	\$111,700,388

CITY OF MACON

FINANCIAL SUMMARY

FY 2010 BUDGET

The City of Macon fiscal year 2010 budget was developed with the concept of *keeping a tight budget, while* delivering necessary and existing services, and meeting all legally and administratively required obligations.

The Administrative Budget Committee chaired by the Chief Administrative Officer, and comprised of the Director of Internal Affairs, the Director of Finance, Director of Human Resources, and the Budget Officer had oversight of the preparation of the Mayor's proposed budget to City Council. The Mayor presented this budget on May 12, 2009. At that time, all City Council members received the proposed budget. The City Council Appropriations Committee subsequently scheduled budget hearings for all departments and agencies and after these were held, implemented desired changes to the Mayor's proposed budget. All City Council members were invited to these meetings, and many non-committee members attended. The full City Council then held a public hearing. The budget was approved by City Council at a special meeting on Wednesday evening, June 23rd. The Mayor then signed the budget ordinance into law on June 24th 2009.

This financial summary will be by fund type and fund, and will be highlighted by the accompanying graphics.

GOVERNMENT FUNDS

General Fund

Total General Fund expenditures were budgeted at \$69.5 million and reflects a 1.29% decrease when compared to FY 2009 General Fund budget. The General Fund is 62.2% of the total FY 2010 budget. Transfers from the General Fund to the Centreplex, Bowden Golf Course, and Capital Improvement Funds were budgeted. All General Fund revenues, expenditures, and other financing sources are covered on the accompanying graphs and supporting financial fund analysis. Specific parts of the budget are addressed below.

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Property Tax Revenue

Property tax is the largest revenue source for the General Fund, providing about 28.45% of the total revenues. This category of revenue is calculated at a 95% collection rate. Effective July 1, 2005 the millage rate for the city decreased from 10.66 to 10.16. This represents the elimination of .5 mills for bond tax. This decrease was taken because the passage of the SPLOST allowed for the payment of debt without using property taxes. Last five years details of property tax collection are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
18,630,616	19,081,900	18,715,807	19,492,182	18,389,189

Sales Tax Revenue

General-purpose local option sales tax is the second largest revenue source for the General Fund. The City of Macon receives sixty per cent of (county-wide) collections. Sales tax revenue provides about 26.8% of all General Fund revenues. Last five years details of sales tax collection are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
17,690,503	18,699,542	19,520,602	19,850,654	18,557,776

Other Taxes

This category of business taxes provides the third largest revenue source for the General Fund, providing about 21.44% of the total revenues. The taxes collected in this category are franchise fees from the Georgia Power Company, BellSouth, Georgia Natural Gas Company, Cox Cable, the insurance premium tax, and alcohol taxes, plus a small amount from telephones on City of Macon property. These budgeted revenues total \$14.9 million, which is a 2% increase from FY 2009.

Other Revenues

Other Revenues include Intergovernmental, Licenses and Fees, General City Government, Highways and Streets, Charges for Services, Fines and Forfeitures, Animal Control Charges, Parking Garage Revenues, Sales and Refunds, Interest Income on deposited funds, tenant payments from City-owned real estate, a wrecker contract, indirect charges, paving assessments, and any non-recurring revenue.

Other Intergovernmental Revenues are expected to increase by \$264 thousand primarily due to amounts to be reimbursed by the Bibb County government for

CITY OF MACON

fire services in unincorporated Bibb County. The \$8 million budget total for FY 2010 also includes \$910 thousand lease revenue from the Secretary of State Building, which is a pass-through.

Fines and Forfeitures Revenues are expected to decrease \$232 thousand from FY 2009 to FY 2010.

Budgeted interest income has decrease from the FY 2009-budgeted level by \$325 thousand due to decrease in interest rate. A strong emphasis is placed on maximizing every dollar deposited for earning interest income. The continued use of an implemented purchasing card system for procurement of items less than \$500 had a major impact in having funds on deposit longer, thus allowing interest income to be earned. Increased use of lease pools also makes more money available for investment. Strong monitoring efforts of funds on deposit allowed these funds to be placed where the maximum investment impact could be felt, given the limitations placed on City of Macon, thus taxpayers, funds.

In addition to Investment Interest, Miscellaneous Revenues come primarily from leased space in a City-owned 11-floor building in downtown Macon. It is budgeted at \$150 thousand. Also included is a wrecker service contract, which will bring \$120 thousand in revenues and TSA reimbursement for police officers at the airport in the amount of \$10 thousand.

General Government Expenditures

Expenditures accounted for as general government includes the Mayor's Office, City Council, Inspections and Fees, Finance, City Attorney, City Clerk/ Customer Service, and the Human Resources Department. These account for 8.79% of the total General Fund budget. FY 2010 budgeted funds for this group show a 3.62% increase over FY 2009 costs. Last five years expenditures are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
4,954,236	5,018,072	5,226,985	5,387,909	5,333,761

Public Safety Expenditures

Public Safety consists of Police, Fire, Animal Control, Municipal Court and Emergency Management, and is related to the costs of delivering services. These operational expenditures use 54.1% of the General Fund costs. The FY 2010 budget is \$37.60 million. This is a increase 1.21% over the FY 2009 budgeted costs. This percentage excludes funds budgeted for capital improvements purposes. The Police Department has oversight over the county-wide Enhanced 911 service, which is accounted for as special revenues fund.

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Last five years expenditures of Public Safety are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
32,753,250	34,027,667	36,106,721	37,373,611	37,033,079

Parks and Recreation Expenditures (county-wide)

Parks and Recreation is a county-wide function through an intergovernmental agreement. These operational expenditures, which exclude funds, budgeted for capital improvements, use 7.51% of total General Fund costs. Funding for parks and recreation operations decreased by \$181 thousand since last year. A stronger emphasis continues on providing recreational services to all ages, and is a part of the Mayor's strategic focus of his administration. Last five years expenditures are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
4,929,720	4,978,459	5,058,760	4,991,066	5,139,167

Public Works Expenditures

Street Maintenance, Street Cleaning, Storm Drainage, and Administration of the department are budgeted in the General Fund, and comprise 4.6% of total

General Fund costs. The Solid Waste Management function, which consists of waste collection, the Landfill, and recycling, are accounted for in an enterprise fund. The Public Works function budget for FY 2010 is \$3.26 million. This is a increase of \$19 thousand over the FY 2009 budgeted costs. Last five years expenditures are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
3,118,763	3,206,365	3,255,084	3,185,663	3,337,317

Central Services

The Central Services budget covers a variety of functions. These include Signs, Signals, Custodial, Electrical, Heating and Air, Plumbing, General Maintenance, and city-wide utility costs. The FY 2010 budget for these functions is outlined in the budget ordinance, and totals \$2.93 million. This is a decrease of \$56 thousand over FY 2009 budgeted costs.

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Last five years expenditures of Central Services are as under:

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
2,359,717	2,418,967	2,696,015	2,806,841	2,750,376

Other Financing Sources

Transfers from and to Other Funds are accounted for within this category. The net transfers are \$2.62 million – 3.77% of the General Fund budget.

Future Outlook

The General Fund continues to perform well. What has hampered General Fund performance for many years is the necessity to subsidize the operating deficits of some proprietary funds.

General Fund revenue is very dependent on a healthy economy. Property taxes comprise about 28.45% Of total revenue, Local Option Sales Tax comprises about 26.8% and other taxes based on gross receipts comprise another 19.24% of revenue. Only 25.51% of total General Fund revenue comes from other sources. If the economy slowdown continues, or goes into a recession, revenues will likely further decrease, and that could impact having to use unreserved/ undesignated fund balance. A positive solution is the implementation of some revenue enhancements that virtually every municipal and consolidated government in the State of Georgia currently have.

The major General Fund cost is personnel, which exceeds 67.84% of all costs. Another concern is adequate funding to replace vehicles and aging infrastructure.

Innovative funding solutions, such as the Local Government Lease Pool program and 3-year operating leases for equipment with potentially high maintenance costs are in use now.

SPLOST Fund

The SPLOST is a 1% special purpose local option sales tax, which was approved by the voters in June 2005 for the purpose of the retirement of debt. The expiration date for this tax is March 2010. This fund handles general obligation bond debt, Coliseum Authority Revenue bonds, and capital lease payments for equipment purchased through the Local Government Lease Pool. These capital equipment items are budgeted in the Capital Improvements Fund, then are reimbursed by the Local Government Lease Pool, and are paid as capital leases through the SPLOST Fund. The fund is in sound financial condition, as evidenced by the accompanying financial comparison.

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The City of Macon has had tremendous success in using the Georgia Municipal Association Pooled Lease Program, and its successor, the Local Government Pooled Lease Program. By using these low cost-financing options, the City of Macon has been able to improve its cash flow and enhance investment earnings. The FY 2010 Capital Improvements budget has been scheduled for financing through the Local Government Lease Pool and their annual payment will be made from excess SPLOST revenues.

Capital Improvements Fund

A five-year Capital Improvement plan has been prepared for the City of Macon. In FY 2010 Capital Improvement is budgeted for \$4.29 million, \$3.89 million will be funded from the Local Government Lease Pool & BB&T and other \$399 thousand from General Fund, and Cox Communications- Others. All the capital items approved for Enterprise Fund and General Fund will be purchased from this fund.

Fund Balance (General Fund)

The City of Macon has a policy requiring a reserve of 30 days working capital. Thirty days working capital is equivalent to 1 month of the General Fund budget. Working Capital at the end of FY 2009 is \$6.1 million. An estimated cost for payment of settlement of claims was factored in the budget.

PROPRIETARY FUNDS

Enterprise Funds

Bowden Golf Course

Revenues are projected at \$418 thousand in fiscal year 2010. Operations are under the Parks and Recreation Department. Expenditures were budgeted at \$638 thousand including depreciation of \$78 thousand for the year. It is expected that there will be a short fall in the operating expenditure of about \$138 thousand. This short of \$138 thousand will be met through a transfer from General Fund. In the year 2009 this shortfall was \$140 thousand.

Please reference the accompanying financial graph and comparison.

Macon Centreplex (Coliseum Fund)

The Macon Coliseum was renovated and expanded over a period from 1994 through 1997 with two separate bond issues that totaled \$21 million. The expansion resulted in a conference center and exhibit hall, while the renovation

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brought the 31-year-old Coliseum up to date. The 20-year bond debt service is funded and paid from the SPLOST.

Noble LLC will manage the Centreplex from 9/8/2009. The budget for three months was approved and included in the Ordinance. Revenues are projected to \$1.15 million in fiscal year 2010 (three months). Expenditures were budgeted at \$0.94 million. The City has a commitment to pay up to \$400,000 for the loss in the operation of Auditorium and Coliseum.

Please reference the accompanying financial graph and spreadsheet comparison.

Solid Waste Management

This fund accounts for waste collection, waste recycling, and waste disposal. The residential waste collection fee is \$15 per month per household. Only about 30% of Macon residents recycle through the City's recycling program, which extends the life of the landfill. The recycling program has been included in landfill operations. There are several private landfills in this, as well as landfills in adjacent counties that provide competition with the City's landfill.

Enhanced 911(countywide)

This service is under the supervision of the Chief of Police. The current fee is a \$1.50 a month per landline telephone subscriber went into effect on January 1, 1998. E-911 is a countywide function under the City.

A \$1.50 per month fee per cellular telephone has been approved and is now in effect. The fee will allow the installation of equipment so the location of a cellular telephone call into the E-911 Center may be determined.

Please reference the accompanying financial graph and spreadsheet comparisons.

Airport Fund

The Airport fund is accounted for as an enterprise fund. FY 2010 expenditures are projected to be \$2.28 million including depreciation. FY 2010 revenues are projected to be \$1.58 million. The budgeted short fall of \$698 thousand will be met through a transfer from Fund Balance.

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Internal Service Fund

Vehicle Maintenance

The Vehicle Maintenance Fund handles the repair of all city vehicles. This fund over the past several years has operated in a deficit. Hourly repair rates to city departments were revised from \$20 to \$40 per hour for light equipment, and \$40 to \$70 per hour for heavy equipment in FY 2009. In FY 2010, this fund is expected to show surplus of 13 thousand.

Please reference the accompanying financial spreadsheet.

Special Revenue Fund

Hotel-Motel Tax Fund

The Hotel-Motel Tax is at 6%. The projection for FY 2010 of \$726 thousand anticipates some rebound in business and collections. These funds are distributed as follows:

- 53% Macon Centreplex
- 40% Convention/ Visitors Bureau
- 7% Cherry Blossom Festival

Please reference the accompanying financial graph and spreadsheet comparison

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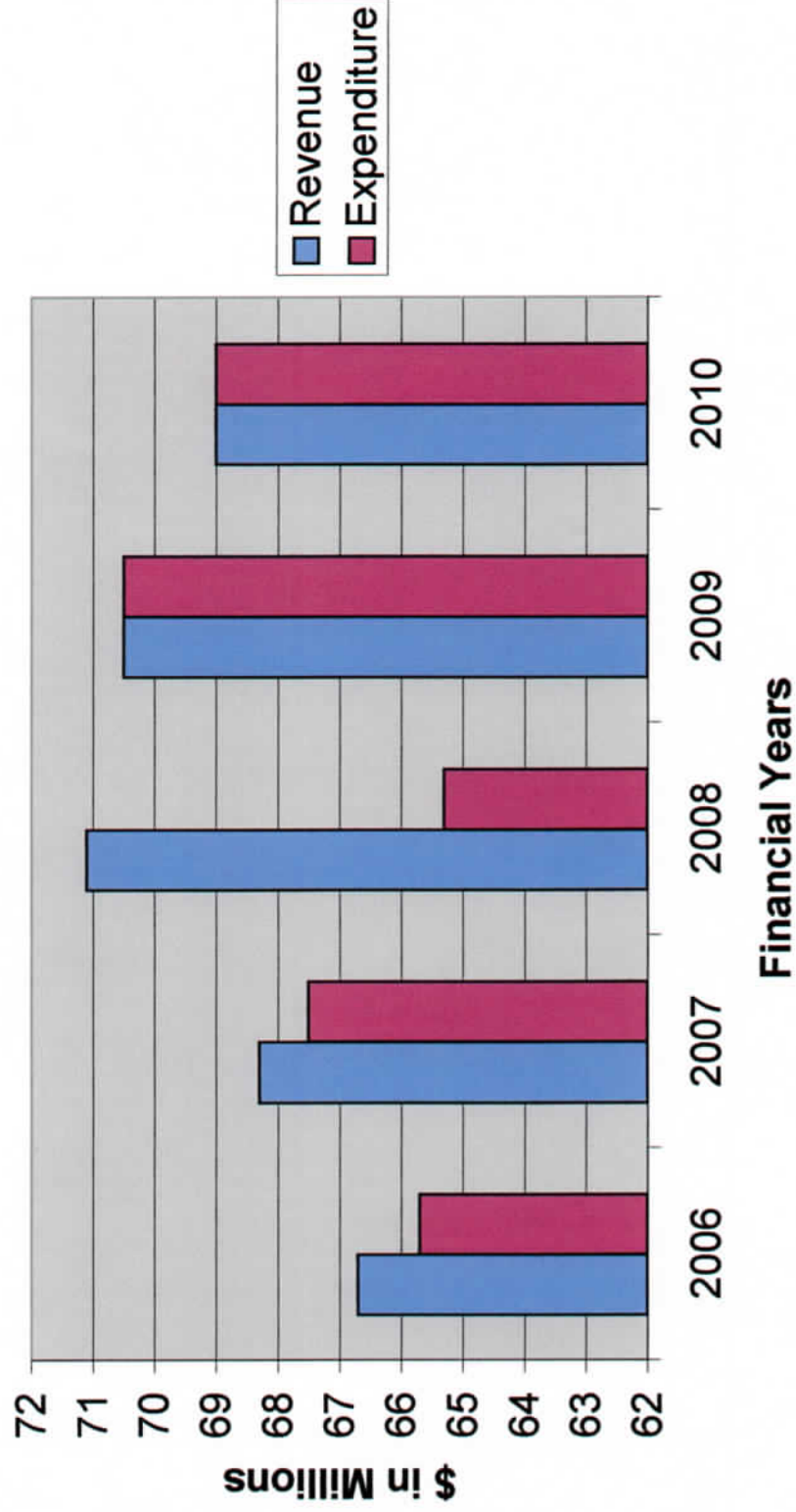
CITY OF MACON

GENERAL FUND FY 2006 - FY 2010

	FY 2006 Actual Amount	FY 2007 Actual Amount	FY 2008 Actual Amount	FY 2009 Rev. Budget Amount	FY 2010 Budget Amount
<u>Revenues</u>					
Property Tax (All)	19,336,150	18,715,808	19,492,182	19,338,300	19,777,844
Local Option Sales Tax	18,699,542	20,989,484	21,425,790	21,320,000	20,136,600
Gross Receipts/Pen & Int-Taxes	13,507,595	12,398,490	12,942,836	13,257,300	13,522,712
Licenses & Fees	3,286,074	3,250,543	3,079,788	2,924,200	2,551,300
Other Intergovernmental	7,861,654	8,120,349	8,216,968	8,258,806	8,497,761
General City Government	643,380	572,088	598,821	584,676	596,995
Highways & Streets	235,670	179,209	62,076	140,400	15,000
Charges for Services	629,146	624,157	666,536	608,200	621,060
Fines & Forfeitures	1,682,329	2,248,532	2,472,220	2,767,100	2,333,440
Sales & Refunds	3,000	55,766	153,592	54,000	57,500
Interest Income	184,895	449,631	340,772	375,000	50,000
Other Revenues	609,938	699,090	1,687,320	902,334	865,681
Total Revenues	66,679,373	68,303,146	71,138,901	70,530,316	69,025,893
<u>Expenditures</u>					
General Government	6,596,645	7,792,304	7,689,823	7,761,551	8,541,374
Public Safety	35,003,373	35,654,181	36,025,597	35,772,690	36,207,403
Public Works	4,105,643	3,262,276	3,185,663	4,248,803	3,259,831
Central Services	3,500,922	3,831,867	2,806,841	3,451,406	2,925,985
Parks & Recreation	5,004,885	5,008,115	4,991,066	5,382,802	5,221,984
Public Properties	95,645	115,591	111,877	107,700	132,520
Miscellaneous General Government	1,779,377	1,754,883	3,731,395	6,422,473	5,281,685
Approp / Payments to Other Gov Agencies	3,937,139	4,338,312	3,506,286	4,068,843	4,432,136
Revenue Bonds & Contractual Pymts	1,045,794	939,651	886,141	899,606	913,077
Total Expenditures	61,069,423	62,697,180	62,934,689	68,115,874	66,915,995
Excess of Revenues Over (Under) Expenditures	5,609,950	5,605,966	8,204,212	2,414,442	2,109,898
Other Financing Sources	0	0	0	0	0
Proceeds from Sale of Fixed Assets	25,265	57,779	0	0	0
Transfers from Other Funds	166,245	186	0	1,905,183	510,000
Transfers to Other Funds	(4,864,351)	(4,836,790)	(2,409,340)	(4,319,628)	(2,619,901)
Total Other Financing Sources	(4,672,841)	(4,778,825)	(2,409,340)	(2,414,445)	(2,109,901)
Excess of Revenues/Other Sources Over (Under) Expenditures/Other Uses	937,109	827,144	5,794,875	0	0
Fund Balance - Beginning of Year	10,228,937	(4,378,645)	(3,551,501)	2,243,374	2,243,374
Prior Period Adjustment	(15,544,691)	NA	NA	NA	NA
Fund Balance - End of Year	<u>(4,378,645)</u>	<u>(3,551,501)</u>	<u>2,243,374</u>	<u>2,243,374</u>	<u>2,243,374</u>
Reserved- Fund Balance	430,532	NA	NA	NA	NA
Unreserved- Fund Balance	(4,809,177)	NA	NA	NA	NA
Undesignated- Fund Balance	0	NA	NA	NA	NA

CITY OF MACON

General Fund Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

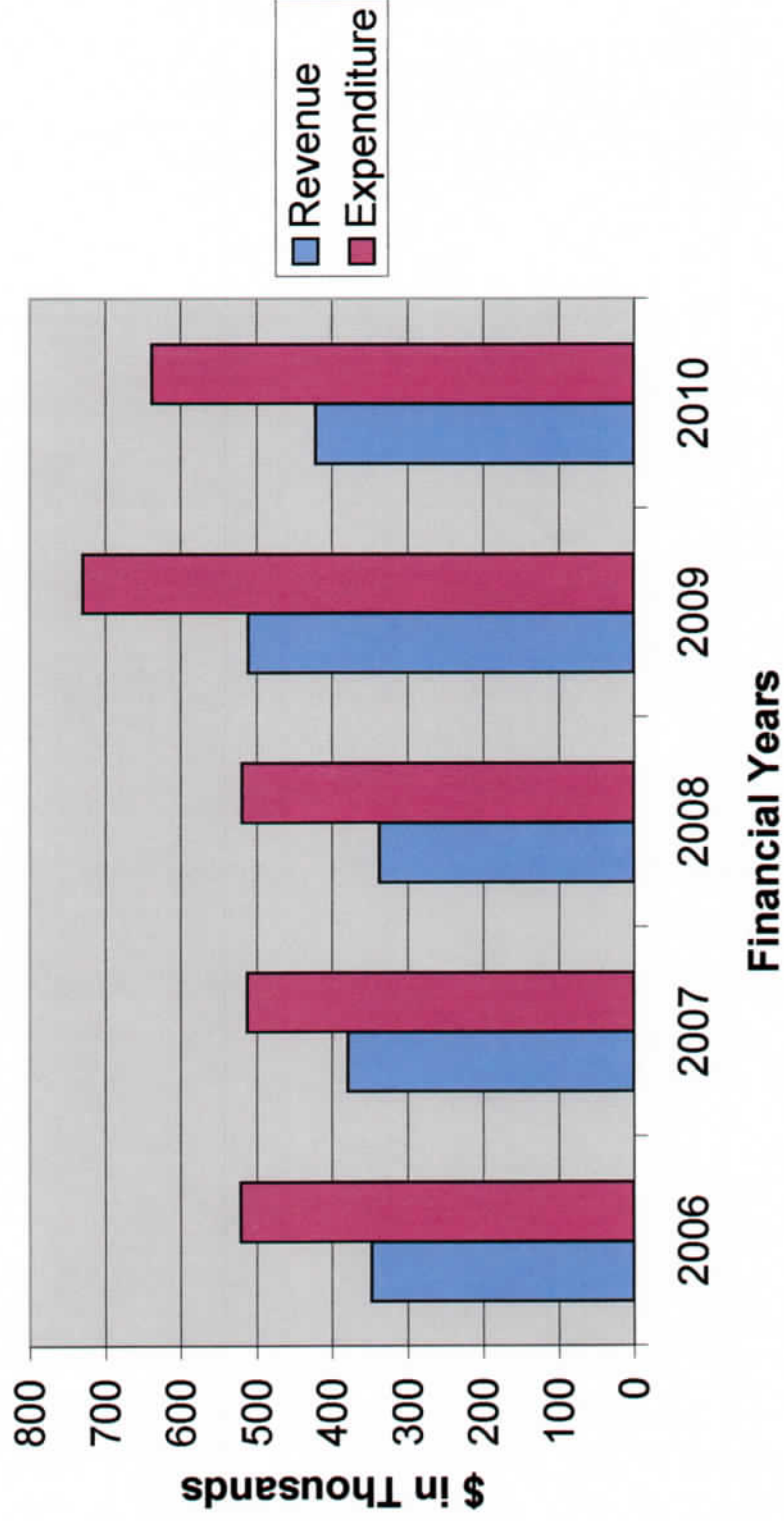
PROPRIETARY FUNDS **FY 2006- FY 2010**

BOWDEN GOLF COURSE

	<u>FY 2006</u> <u>Actual</u> <u>Amount</u>	<u>FY 2007</u> <u>Actual</u> <u>Amount</u>	<u>FY 2008</u> <u>Actual</u> <u>Amount</u>	<u>FY 2009</u> <u>Revised</u> <u>Amount</u>	<u>FY 2010</u> <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Fees, Sales & Commissions	156,950	183,852	140,322	156,200	178,800
Rent Revenue	189,969	189,020	171,494	190,100	205,200
Miscellaneous Revenues	649	6,093	25,621	164,000	37,400
Total Revenues	347,568	378,964	337,437	510,300	421,400
<u>Expenditures</u>					
Personnel Costs	294,808	304,461	312,100	361,064	373,205
Operating Costs	113,713	96,863	111,851	264,817	132,505
Depreciation	81,916	83,176	77,927	78,465	78,465
Miscellaneous	30,211	28,054	17,385	25,100	53,885
Total Expenditures	520,648	512,554	519,263	729,446	638,060
Income (Loss) Before Operating Tr.	(173,080)	(133,589)	(181,826)	(219,146)	(216,660)
Nonoperating revenues (expenses)	0	0	0	0	0
Transfers from Other Funds	248,401	16,665	147,947	140,681	138,195
Total Other Financing Sources	248,401	16,665	147,947	140,681	138,195
Net Income (Loss)	75,321	(116,924)	(33,879)	(78,465)	(78,465)
Retained Earnings - Beg. of Year	532,697	1,107,422	990,498	956,619	878,154
Prior Period Adjustment	499,404	N/A	N/A	N/A	N/A
Retained Earnings - End of Year	1,107,422	990,498	956,619	878,154	799,689
Fund Equity	1,107,422	990,498	956,619	878,154	799,689

CITY OF MACON

Bowden Golf Course Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

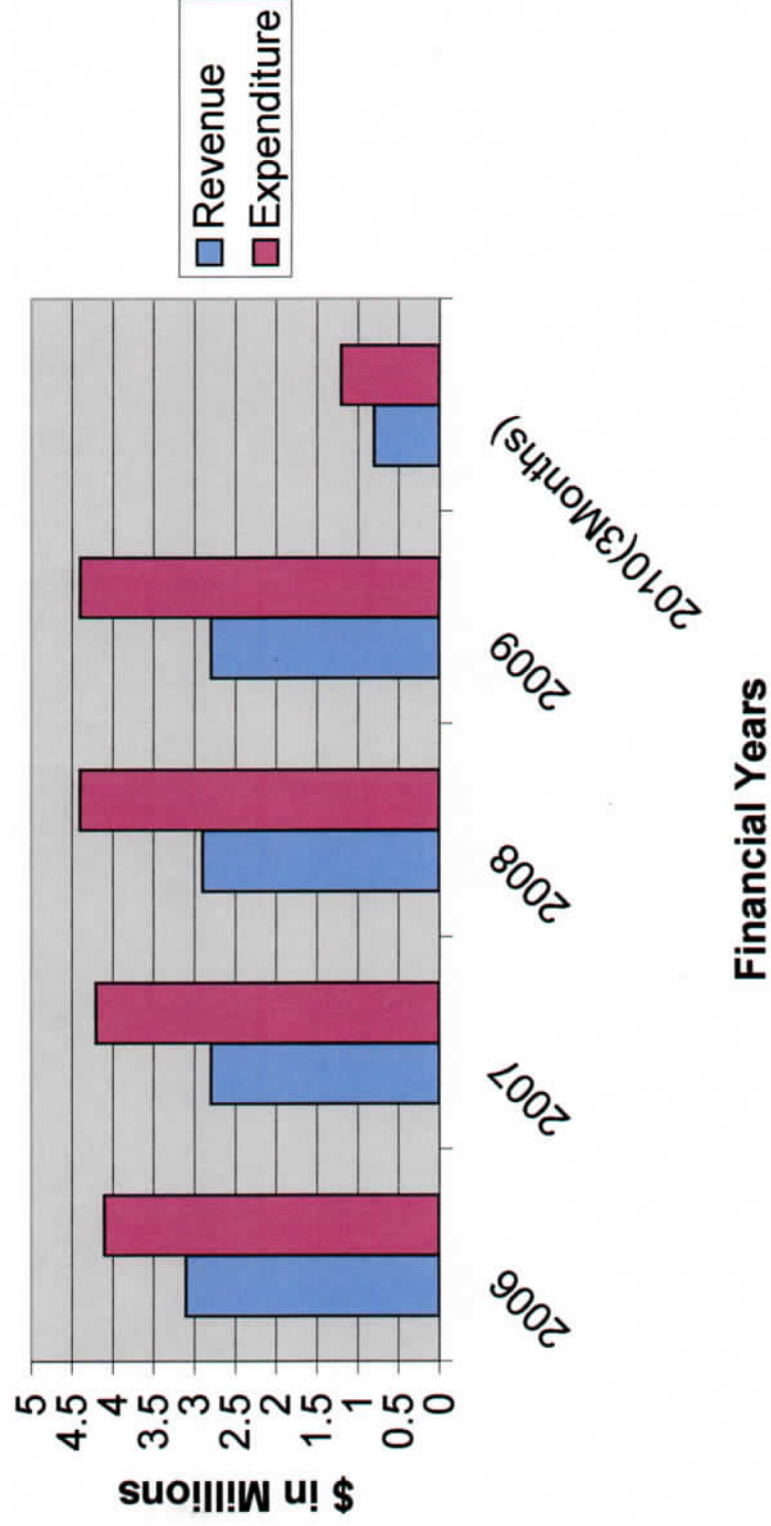
PROPRIETARY FUNDS **FY 2006 - FY 2010**

CENTREPLEX (COLISEUM, AUDITORIUM, & CONVENTION CENTER)

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010 (3 Months)
	<u>Actual Amount</u>	<u>Actual Amount</u>	<u>Actual Amount</u>	<u>Rev Budget Amount</u>	<u>Budget Amount</u>
<u>Revenues</u>					
Parking Lot	294,054	248,068	258,582	240,000	230,000
Concession Sales	617,468	526,262	468,446	525,000	72,000
Rent Revenue	876,973	803,305	824,228	800,000	189,000
Catering	859,682	831,484	904,446	813,000	174,000
Other	465,779	440,520	487,304	471,000	106,050
Total Revenues	3,113,956	2,849,638	2,943,006	2,849,000	771,050
<u>Expenditures</u>					
Personnel Costs	2,206,041	2,445,793	2,530,622	2,535,972	586,038
Supplies & Materials	56,926	599,659	592,849	500,520	52,950
Repairs & Maintenance	350,563	108,723	60,980	60,500	4,221
Utilities	667,940	585,374	612,210	617,000	112,980
Depreciation	147,465	151,784	136,407	170,000	0
Other	723,949	372,426	494,317	499,206	399,906
Total Expenditures	4,152,884	4,263,758	4,427,385	4,383,198	1,156,095
Income (Loss) Before Operating Tran:	(1,038,928)	(1,414,120)	(1,484,379)	(1,534,198)	(385,045)
Non-operating Revenues (expenses)	0	0	0	0	0
<u>Other Financing Sources</u>					
Transfers from Other Funds	910,154	1,401,362	1,432,588	1,364,198	385,045
Total Other Financing Sources	910,154	1,401,362	1,432,588	1,364,198	385,045
Net Income (Loss)	(128,774)	(12,759)	(51,791)	(170,000)	0
Retained Earnings - Begining of Ye	(1,554,419)	2,762,400	2,749,641	2,697,850	2,527,850
Restatements	4,445,593	0	0	0	0
Retained Earnings - End of Year	2,762,400	2,749,641	2,697,850	2,527,850	2,527,850
Fund Equity	2,762,400	2,749,641	2,697,850	2,527,850	2,527,850

CITY OF MACON

Macon Centreplex (Coliseum) Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

PROPRIETARY FUNDS

FY 2006- FY 2010

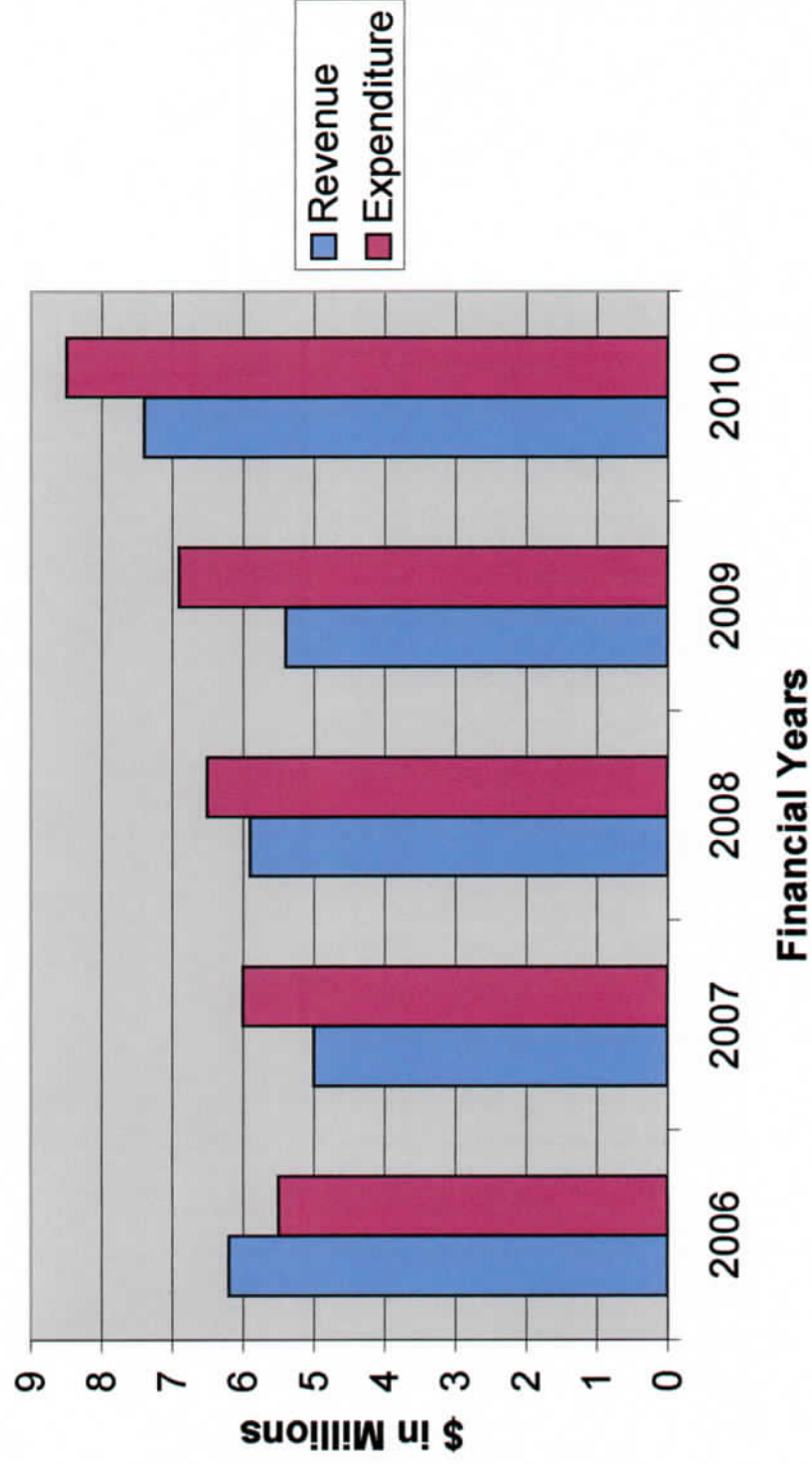
SOLID WASTE MANAGEMENT

FY 2006- FY 2010

	<u>FY 2006 Actual Amount</u>	<u>FY 2007 Actual Amount</u>	<u>FY 2008 Actual Amount</u>	<u>FY 2009 Rev Budget Amount</u>	<u>FY 2010 Budget Amount</u>
<u>Revenues</u>					
Waste Management Fees	4,577,405	3,896,577	4,675,721	4,020,000	4,020,000
Landfill Fees	1,621,110	1,129,511	1,210,000	1,374,600	1,703,739
Other	650	3,322	1,000	15,000	1,687,000
Total Revenues	6,199,165	5,029,410	5,886,721	5,409,600	7,410,739
<u>Expenditures</u>					
Personnel Costs	2,579,896	2,721,236	2,544,445	2,837,203	2,927,841
Supplies & Materials	37,690	46,703	50,507	50,907	62,893
Repairs & Maintenance	965,287	1,115,095	919,422	840,000	1,084,723
Utilities	18,492	18,567	20,894	20,894	22,480
Depreciation	702,713	672,105	813,464	705,428	705,428
Landfill Closure & Post Closure	860,000	1,404,377	1,230,000	850,000	340,000
Other	374,818	11,999	937,211	783,868	852,118
GMA Payments	0	0	0	765,785	2,539,709
Total Expenditures	5,538,896	5,990,082	6,515,943	6,854,085	8,535,192
Income (Loss) Before Operating Transfer	660,269	(960,672)	(629,222)	(1,444,485)	(1,124,453)
Transfers To Other Funds	0	0	(834,693)	0	(510,000)
Transfers from Other Funds	1,965,027	694,222	1,721,268	739,057	95,000
Total Other Financing Sources	1,965,027	694,222	886,575	739,057	(415,000)
Net Income (Loss)	2,625,296	(266,450)	257,353	(705,428)	(1,539,453)
Retained Earnings - Beginning of Year	5,666,666	2,049,553	1,783,103	2,040,456	1,335,028
Prior Period Adjustment	(6,242,409)	0	0	0	0
Retained Earnings - End of Year	2,049,553	1,783,103	2,040,456	1,335,028	(204,425)
Fund Equity	2,049,553	1,783,103	2,040,456	1,335,028	(204,425)

CITY OF MACON

Solid Waste Management Fund Revenue - Expenditures FY 2006 - 2010



CITY OF MACON

PROPRIETARY FUNDS

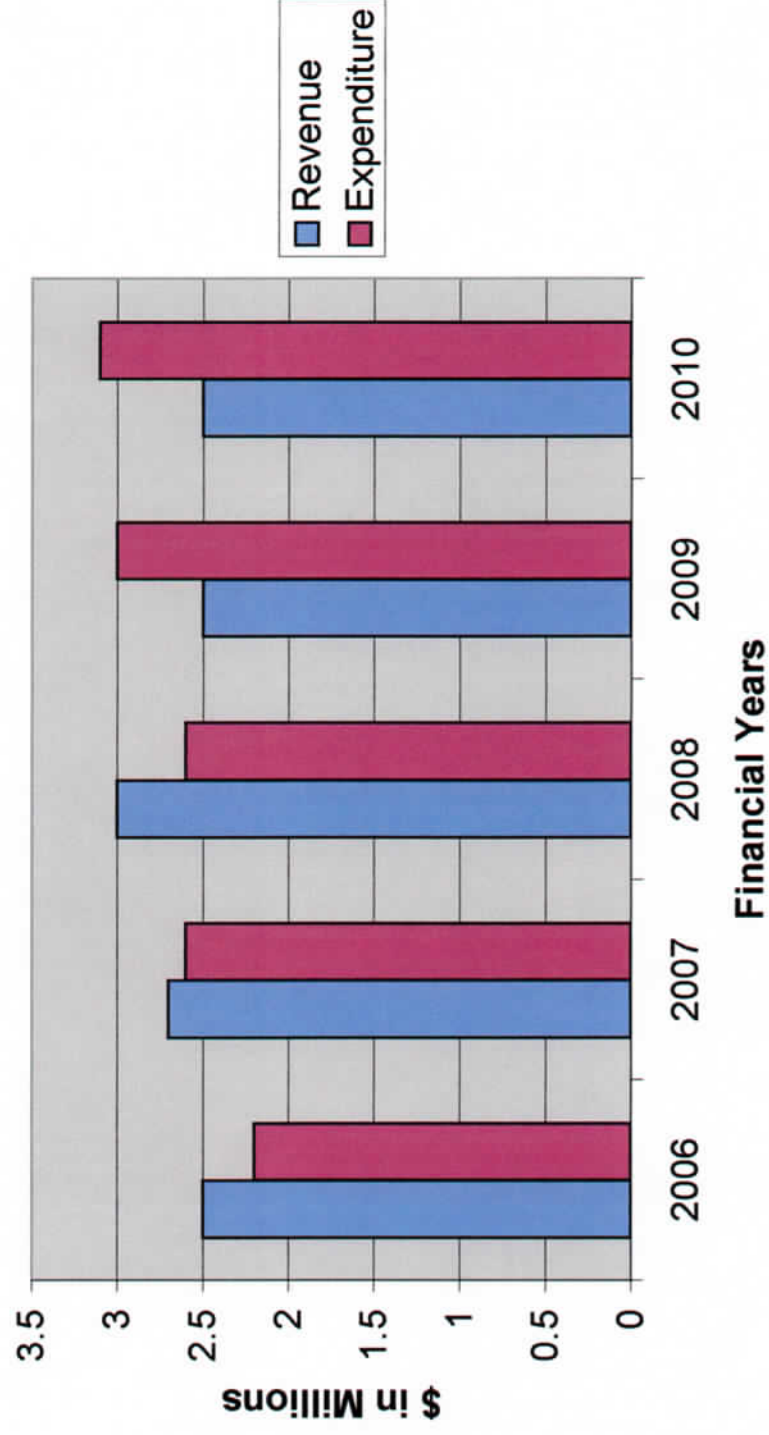
FY 2006 - FY 2010

ENHANCED 911

	<u>FY 2006 Actual Amount</u>	<u>FY 2007 Actual Amount</u>	<u>FY 2008 Actual Amount</u>	<u>FY 2009 Rev Budget Amount</u>	<u>FY 2010 Budget Amount</u>
<u>Revenues</u>					
Subscriber Fees - Fixed Phone	1,419,315	1,742,412	1,358,610	1,400,000	1,100,000
Subscriber Fees - Mobile Phone	992,686	866,856	1,645,839	785,000	1,400,000
Subscriber Fees - Mobile Phone	49,463	51,384	39,097	364,500	12,000
Total Revenues	2,461,464	2,660,652	3,043,546	2,549,500	2,512,000
<u>Expenditures</u>					
Personnel Costs	1,688,611	1,894,959	1,952,599	2,202,684	2,283,464
Supplies & Materials	12,644	16,943	23,764	29,240	29,240
Utilities	293,558	254,800	22,313	22,200	24,410
Telephone	189,750	190,645	219,265	240,000	224,525
Other	52,898	246,502	416,358	472,499	501,755
Total Expenditures	2,237,461	2,603,849	2,634,299	2,966,623	3,063,394
Income (Loss) Before Operating Tr.	224,003	56,804	409,247	(417,123)	(551,394)
<u>Other Financing Sources</u>					
Transfers from Other Funds	94,709	80,212	0	0	0
Transfers To Other Funds	(89,158)	(89,158)	0	0	0
Total Other Financing Sources	5,551	(8,946)	0	0	0
Net Income (Loss)	229,554	47,858	409,247	(417,123)	(551,394)
Retained Earnings - Beg. of Year	1,339,512	1,569,066	1,616,924	2,026,171	1,609,048
Retained Earnings - End of Year	1,569,066	1,616,924	2,026,171	1,609,048	1,057,654
Fund Equity	1,569,066	1,616,924	2,026,171	1,609,048	1,057,654

CITY OF MACON

Enhanced 911 Fund Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

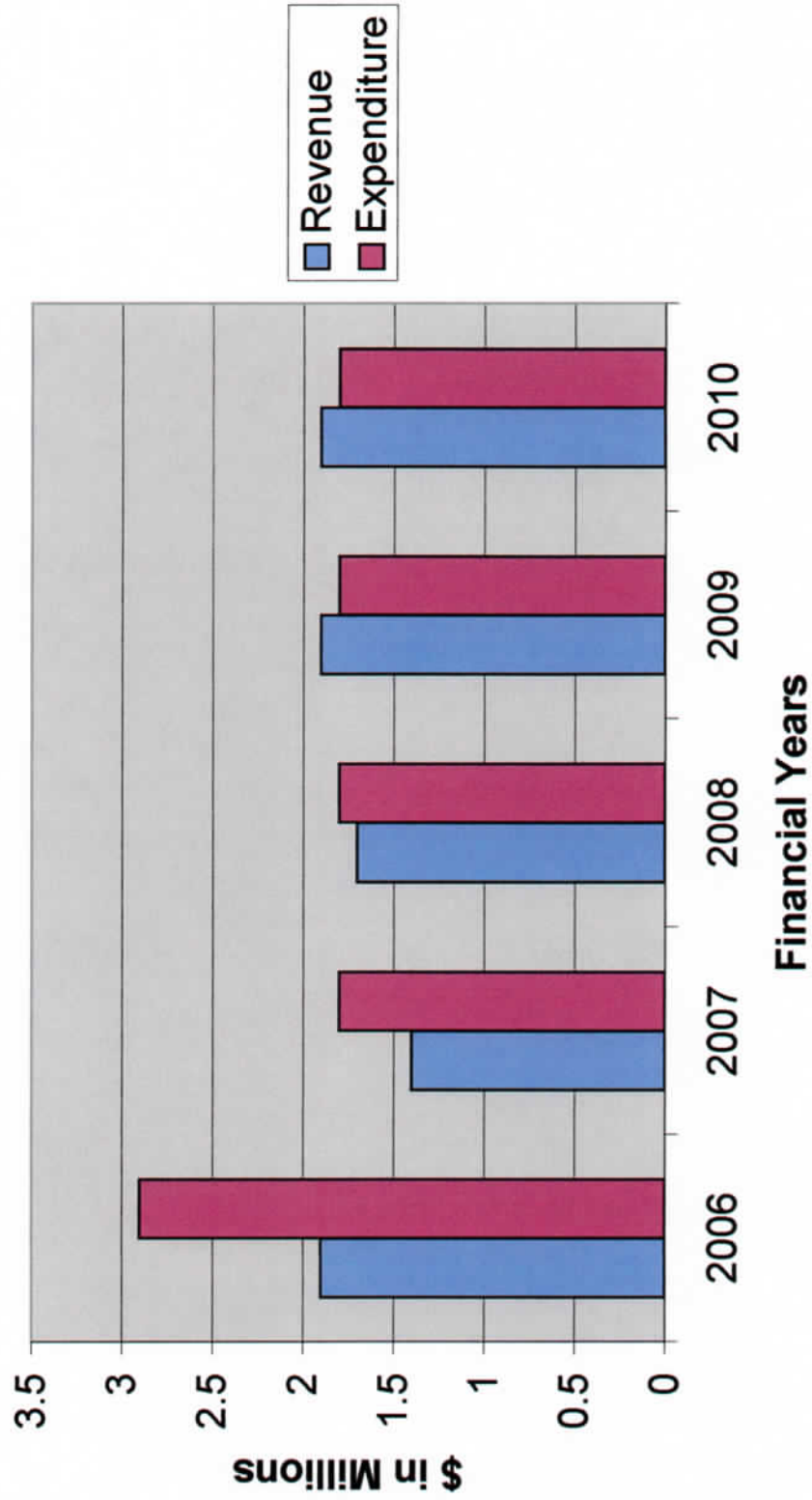
PROPRIETARY FUNDS **FY 2006 - FY 2010**

VEHICLE MAINTENANCE (Internal Service Fund)

	<u>FY 2006</u> <u>Actual</u> <u>Amount</u>	<u>FY 2007</u> <u>Actual</u> <u>Amount</u>	<u>FY 2008</u> <u>Actual</u> <u>Amount</u>	<u>FY 2009</u> <u>Rev budget</u> <u>Amount</u>	<u>FY 2010</u> <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Billings to Other Funds	1,380,474	1,343,465	1,674,987	1,785,300	1,776,900
Billings to Outside Agencies	600,240	14,855	10,844	12,400	11,000
Other	9,517	39,122	64,397	97,300	63,450
Total Revenues	1,990,231	1,397,442	1,750,228	1,895,000	1,851,350
<u>Expenditures</u>					
Personnel Costs	893,210	807,813	863,916	867,414	894,892
Supplies & Materials	9,355	7,482	8,697	10,700	10,700
Repairs & Maintenance	13,875	12,287	15,066	11,700	11,438
Fuel, Oil, & Lubricants	1,090,007	20,282	109	5,600	600
Repair Parts & Supplies	783,080	835,366	805,772	800,900	800,450
Utilities	23,826	22,641	46,199	52,000	62,170
Depreciation	29,940	28,533	12,655	30,000	15,000
Other	66,520	45,437	32,647	33,355	43,180
Total Expenditures	2,909,813	1,779,841	1,785,061	1,811,669	1,838,430
Income (Loss) Before Operating Tr.	(919,582)	(382,399)	(34,833)	83,331	12,920
Other Financing Sources					
Non-operating Revenues (expenses)	0	0	0	0	0
Transfers from Other Funds	750,120	403,702	0	0	0
Total Other Financing Sources	750,120	403,702	0	0	0
Net Income (Loss)	(169,462)	21,303	(34,833)	83,331	12,920
Retained Earnings - Beginning of Year	(980,089)	0	21,303	(13,530)	69,801
Restatements	1,149,551	0	0	0	0
Retained Earnings - End of Year	0	21,303	(13,530)	69,801	82,721
Fund Equity	0	21,303	(13,530)	69,801	82,721

CITY OF MACON

Vehicle Maintenance Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

PROPRIETARY FUNDS

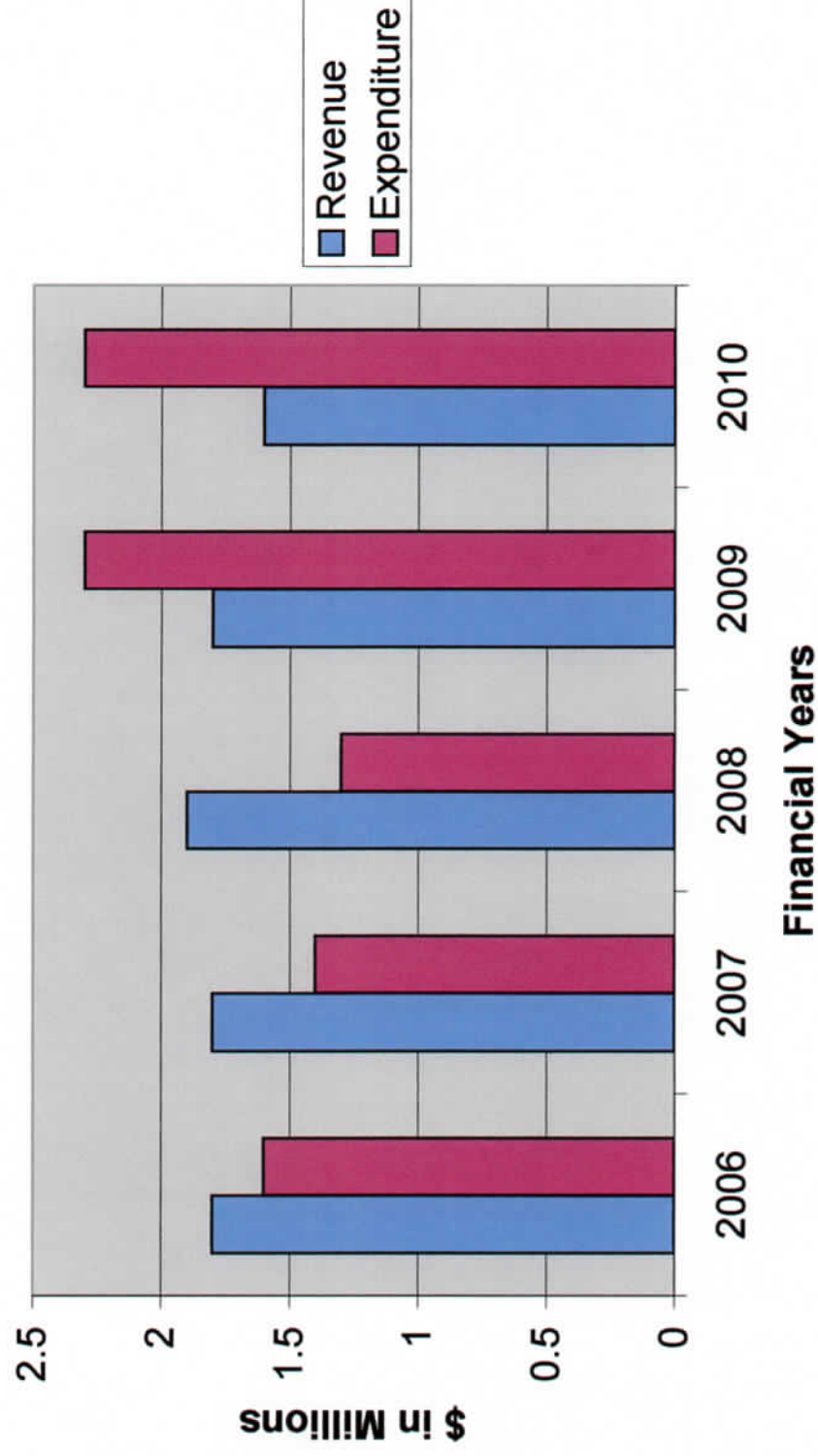
FY 2006 - FY 2010

AIRPORT

	<u>FY 2006 Actual Amount</u>	<u>FY 2007 Actual Amount</u>	<u>FY 2008 Actual Amount</u>	<u>FY 2009 Revised Amount</u>	<u>FY 2010 Budget Amount</u>
<u>Revenues</u>					
Mobile Home Leases	29,000	30,305	34,570	32,800	33,700
Airline Leases	180,000	206,734	222,436	172,900	112,500
Federal Leases	220,000	162,171	76,732	47,200	11,700
Other Leases	467,171	677,996	820,284	793,000	711,700
Parking Fees	123,000	30,674	0	25,000	0
Passenger Fares	120,000	47,315	46,632	58,500	16,200
Other	705,983	696,806	703,232	695,063	694,863
Total Revenues	1,845,154	1,852,001	1,903,886	1,824,463	1,580,663
<u>Expenditures</u>					
Personnel Costs	485,580	453,997	256,918	0	0
Supplies & Materials	67,467	56,011	30,474	38,000	34,250
Repairs & Maintenance	16,522	10,660	37,772	36,000	39,325
Utilities	206,210	101,937	180,111	177,000	202,675
Match for CIP, Machinery & Equip	0	0	0	183,000	68,400
Depreciation	261,913	258,826	277,213	275,000	280,000
Debt Service	424,637	329,634	302,871	689,863	689,863
Other	163,806	186,781	236,316	948,271	951,180
Total Expenditures	1,626,135	1,397,846	1,321,675	2,347,134	2,265,693
Operating Income (Loss)	219,019	454,155	582,211	(522,671)	(685,030)
Income (Loss) Before Operating Transfers	219,019	454,155	582,211	(522,671)	(685,030)
Other Financing Sources	496,324	1,124,944	0	0	13,184
Transfers from Other Funds	170,720	42,462	67,677	247,671	418,214
Total Other Financing Sources	667,044	1,167,406	67,677	247,671	431,398
Capital Contribution	2,408,196	0	0	0	0
Net Income (Loss)	3,294,259	1,621,561	649,888	(275,000)	(253,632)
Retained Earnings - Beginning of Year	7,140,798	10,435,057	11,957,765	12,607,653	12,332,653
Retained Earnings - End of Year	10,435,057	12,056,618	12,607,653	12,332,653	12,079,021
Fund Equity	10,435,057	12,056,618	12,607,653	12,332,653	12,079,021

City of Macon

Airport Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

GOVERNMENT FUNDS

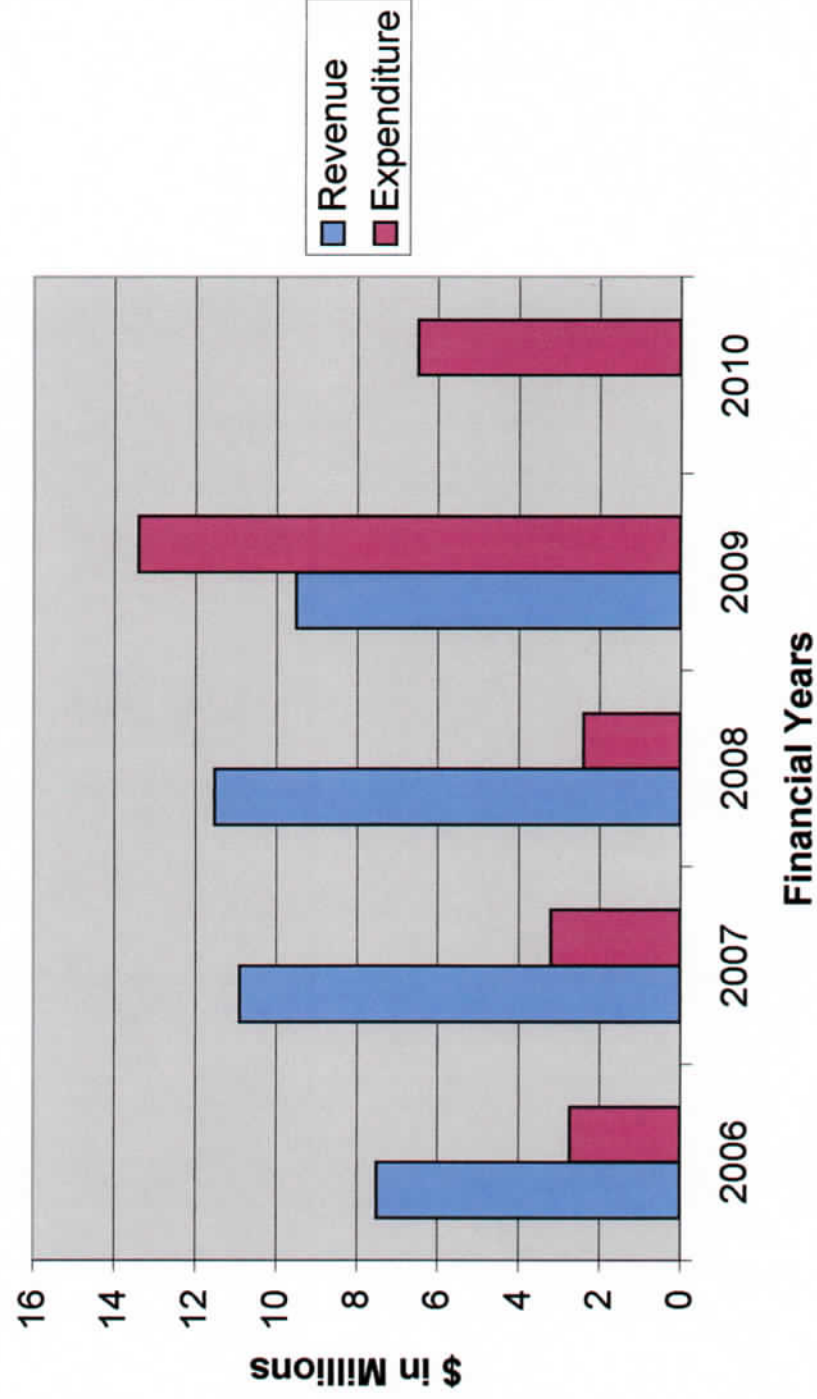
FY 2006 - FY 2010

SPLOST FUND

	<u>FY 2006 Actual Amount</u>	<u>FY 2007 Actual Amount</u>	<u>FY 2008 Actual Amount</u>	<u>FY 2009 Rev Budget Amount</u>	<u>FY 2010 Budget Amount</u>
<u>Revenues</u>					
Sales Tax	7,259,438	10,605,605	10,981,176	9,400,000	0
Interest Revenue	243,948	322,303	480,242	85,000	5,000
Total Revenues	7,503,386	10,927,908	11,461,418	9,485,000	5,000
<u>Expenditures</u>					
Debt Service Principal	1,849,525	2,488,191	1,448,060	12,148,013	1,204,792
Debt Service Interest	869,448	757,415	810,535	272,881	110,000
Other	0	48,386	181,065	976,316	5,219,851
Total Expenditures	2,718,973	3,293,992	2,439,660	13,397,210	6,534,643
Income (Loss) Before Operating Transfers	4,784,413	7,633,916	9,021,758	(3,912,210)	(6,529,643)
<u>Other Financing Sources</u>					
Transfers from Other Funds	(2,272,444)	89,158	15,977	0	0
Transfer to Others Funds	3,688,424	(2,455,246)	(2,443,879)		
Total Other Financing Sources	1,415,980	(2,366,088)	(2,427,902)	0	0
Net Income (Loss)	6,200,393	5,267,828	6,593,856	(3,912,210)	(6,529,643)
Fund Balance - Beginning of Year	0	6,200,393	11,468,221	18,062,077	14,149,867
Prior Period Adjustment	0	0	0	0	0
Fund Balance - End of Year	6,200,393	11,468,221	18,062,077	14,149,867	7,620,224

CITY OF MACON

Debt Service Fund (SPLOST) Revenue - Expenditures FY 2006 - FY 2010



CITY OF MACON

SPECIAL REVENUE FUND

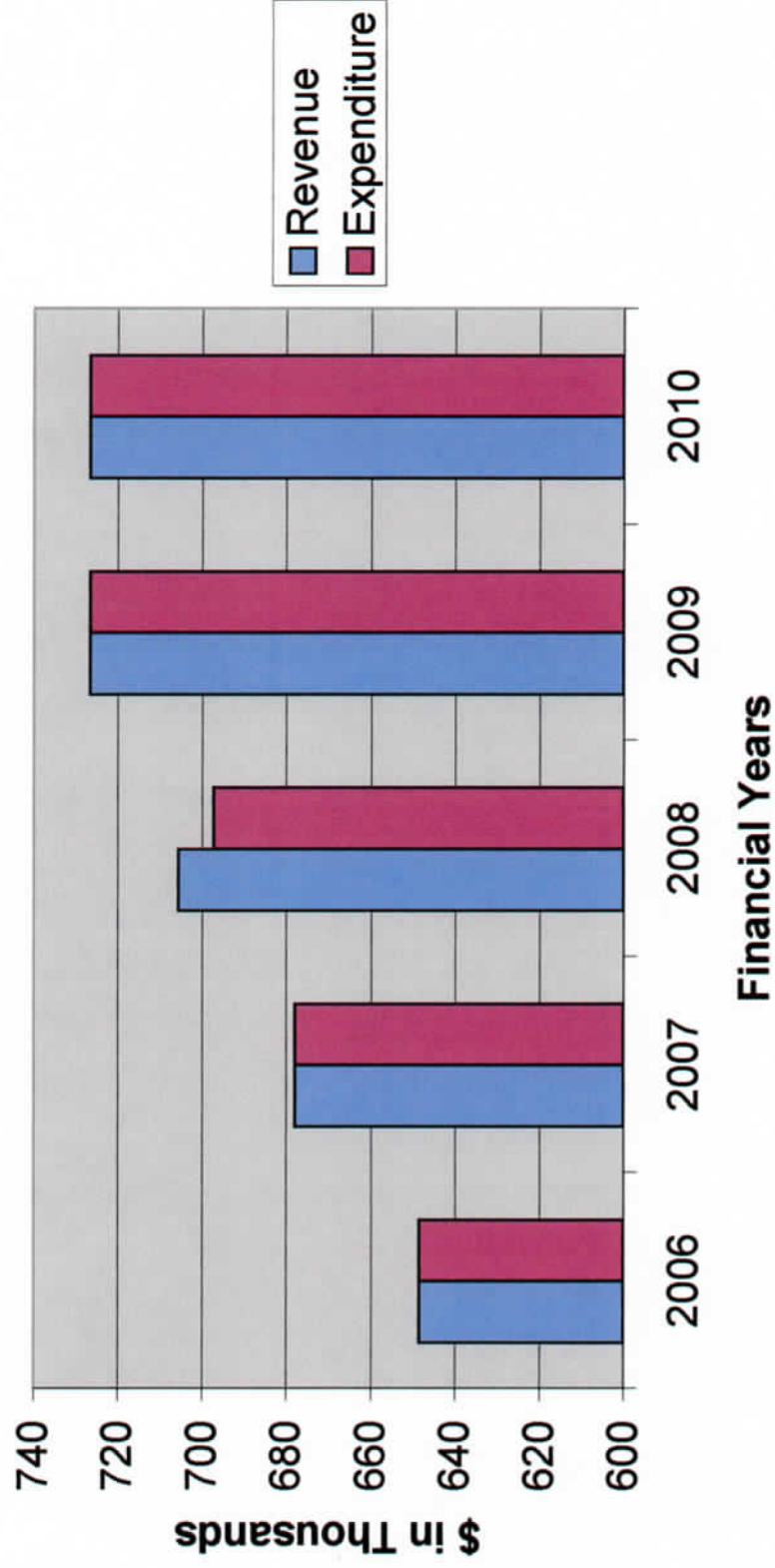
FY 2006 - FY 2010

HOTEL - MOTEL TAX

	<u>FY 2006 Actual Amount</u>	<u>FY 2007 Actual Amount</u>	<u>FY 2008 Actual Amount</u>	<u>FY 2009 Rev Budget Amount</u>	<u>FY 2010 Budget Amount</u>
<u>Revenues</u>					
Hotel-Motel Tax	648,549	678,057	705,590	726,500	726,500
Total Revenues	648,549	678,057	705,590	726,500	726,500
<u>Expenditures</u>					
Macon-Bibb County Conv. & Visitors Bureau	314,546	271,114	278,903	290,600	290,600
Cherry Blossom Festival	41,940	47,445	48,808	50,855	50,855
Total Expenditures	356,486	318,559	327,711	341,455	341,455
Income (Loss) Before Operating Transfers	292,063	359,498	377,879	385,045	385,045
Other Financing Sources (Uses)					
Transfer to General Fund	(166,245)				
Transfer to Macon Centreplex Fund	(125,818)	(359,226)	(369,546)	(385,045)	(385,045)
Total Other Financing Sources	(292,063)	(359,226)	(369,546)	(385,045)	(385,045)
Excess of Revenues & Other Financing Sources Over (Under) Expenditures & Other Uses	0	273	8,333	0	0
Fund Balance - Beginning of Year	0	0	273	8,606	8,606
Fund Balance - End of Year	0	273	8,606	8,606	8,606

CITY OF MACON

Hotel Motel Tax Revenue - Expenditures FY 2006 - FY 2010



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**V. PERSONNEL DATA
CAPITAL OUTLAY
MACH. & EQUIP.**

City of Macon

PERSONNEL DATA

THIS SECTION CONTAINS:

- ◆ An outline of the City's personnel policies on Salaries and Benefits offered to its employees
- ◆ A schedule and spreadsheet of the total number of authorized positions by department

CITY OF MACON

FY 2010 PERSONNEL ADMINISTRATION

The goal of all City of Macon employees is provide an array of municipal services for local citizens in an efficient and prompt manner. The fiscal year 2010 workforce consists of 1,377 budgeted full-time positions and 235 part-time positions. These employees serve as our law enforcement officers, firefighters, sanitation collectors, emergency operation dispatchers, traffic signal technicians, and recreational program leaders, as well as in many other areas critical to the operation of our government.

Without a well-trained and productive workforce, the City cannot achieve its service goals to the citizenry of Macon. At the foundation of a well-trained and productive workforce, is the ability to provide a salary structure and benefit package which ensures we can recruit and retain employees of the highest caliber.

Funds budgeted for employee salaries and benefits accounts is calculated approximately 54% of the FY 2010 total budget (all funds). The City of Macon provides a comprehensive benefit package for its employees that includes:

- Major Medical Health Insurance (HMO or Optional POS)
- Prescription Drug Program
- Life Insurance
- Social Security
- Retirement Pension Plan
- Optional legal, Dental, Cancer, and disability insurance
- Two Deferred Compensation Plans
- Paid Leave: Vacation, Funeral, Military, and Administrative leave programs

The Mayor, City Council, and the Department of Human Resources are committed to hiring qualified workers and providing a comprehensive salary structure and benefit package.

SALARIES

Employee salary and benefits encompass approximately 69% of the total budget for fiscal year 2010. In addition to the regular salary accounts, the city budgets for overtime pay. Paid time off for holidays, vacation, accrued sick leave and administrative leave are included as part of the regular salary account.

The Human Resources Department has implemented a Performance and Evaluation system that will promote communication between supervisors and employees who report to them.

CITY OF MACON

EMPLOYEE BENEFITS

MAJOR MEDICAL HEALTH INSURANCE

The City budgets \$6,225 annually to pay health insurance premiums for each full-time and selected part-time employee. City employees have a choice of participating in either a Point of Service (POS) plan or in a Health Maintenance Organization (HMO) Plan.

Employees also receive a drug prescription card that enables them to obtain prescription medication with a minimal co-payment. The City's health plans also provide limited coverage for vision, hearing, alcohol, drug, and mental health treatment.

LIFE INSURANCE

The City provides all insured employees with life insurance and accidental death/dismemberment (AD&D) insurance. An employee has 1 and ½ times their annual salary in life insurance benefits. In addition, the City provides each of its retirees with a \$5,000 life insurance policy.

SOCIAL SECURITY (FICA)

All general employees are covered under Social Security. The City budgets 7.65% of each general employee earnings for mandated social security benefits. The Medicare portion of social security must also be budgeted for any sworn Police and Fire hired after April of 1986. The Medicare portion is mandated by Federal law at 1.45% of earnings.

RETIREMENT AND PENSION PLAN

All full-time employees are eligible to participate in a retirement and pension plan. Contributions to the plan are paid entirely by the City and are based on a percentage of salary. The retirement plan offers early, normal and disability retirement options. Survivor benefits are also provided.

EMPLOYEE ASSISTANCE PROGRAM

The City has an Employee Assistance Program for its employees and their families. The program provides free counseling services for employees who are experiencing legal, emotional financial or other problems which may affect their job performance. The City budgets approximately \$27,000 a year for the cost of this program.

DEFERRED COMPENSATION PLANS

The City provides employees with the opportunity to participate in one of two deferred compensation plans administered by (1) Nationwide Investment Services Corporation or (2) Aetna Financial Services. The plans allow an employee to make optional tax deferred contributions into a retirement savings account. Currently, over 50% of City employees take advantage of these plans.

CITY OF MACON

CAFETERIA PLAN

The City's Section 125 cafeteria plan has been available since January of 1993. This plan allows a pre-tax deferral of premiums for dependent health insurance. Employees may also elect coverage under the optional legal, dental, disability and cancer plans.

AUTHORIZED STRENGTH

The FY 2010 budget reflects a decrease of 3 positions over the last fiscal year and over fifty positions have not been funded for the FY 2010 fiscal year. The City continues to use personnel in efficient manner and the ratio of employees per population remains comparable to similar sized cities.

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
Airport		17	13	15	15	0	0
Seasonal				4	2	0	0
Bowden Golf Course							
Full-time		7	8	8	8	8	8
Part-time		2	2	2	2	2	2
Seasonal		4	4	4	4	4	4
Central Services							
Administration		6	5	6	6	6	6
Communications Maint.		0	0	0	0	0	0
Traffic Signals		10	8	9	9	9	9
Bldg Custodial Services		14	13	13	13	13	13
HVAC		4	4	0	0	0	0
HVAC/Plumbing				7	7	7	7
General Maintenance		15	14	14	13	13	13
Electrical		7	6	7	7	7	7
Plumbing		3	3	0	0	0	0
Traffic Signs		8	8	8	6	7	7
Sub-Total -- Cent Serv. (FT)		67	61	64	61	62	62
Sub-Total -- Cent Serv. (PT)		0	0	0	0	0	0
Centreplex							
Centreplex-Auditorium		52	48	49	49	49	49
Part-Time		182	182	182	212	212	212
City Attorney		9	10	10	10	10	10
Part-Time		1	0	0	0	0	0
City Clerk		4	4	2	2	2	2
Part-Time		0	0	0	0	0	0
Clerk of Council		3	3	3	3	3	3
City Engineer							
City Engineer		13	13	13	13	13	13
Traffic Engineering		4	4	3	3	4	4
Sub-Total -- City Engineer		17	17	16	16	17	17
Econ. & Community Dev.	G	31	30	28	30	30	28
Part-Time		0	1	0	0	0	0
Emergency Mgmt Agency		3	3	3	4	4	4
Part-Time		2	2	2	2	2	2
Finance Office		22	20	20	22	22	22
Part-Time		1	1	1	1	0	2
Fire Department							
Administration	S	2	2	2	2	2	2
	C	4	4	4	4	4	4
Fire Fighting	S	369	369	369	369	369	369

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
Fire Prevention	S	12	12	10	10	10	10
	C	1	1	1	1	1	1
Fire Training	S	3	3	5	5	5	5
	C	2	2	2	2	2	2
Part-Time	C	1	1	1	1	1	1
Sub-Total -- Fire Depart (FT)	S	386	386	386	386	386	386
Sub-Total -- Fire Depart (FT)	C	7	7	7	7	7	7
Sub-Total -- Fire Depart (PT)	C	1	1	1	1	1	1
Human Resources							
Administration		13	13	12	13	13	13
Medical Dispensary		2	2	2	2	2	2
Credit Union		2	2	2	2	2	2
Part-Time		1	1	0	0	0	0
Sub-Total -- Human Res. (FT)		17	17	16	17	17	17
Sub-Total -- Human Res. (PT)		1	1	0	0	0	0
Information Tech							
Admin/Comm		14	13	13	14	15	16
Part-Time		0	0	0	0	0	0
Inspections & Fees		24	24	24	20	20	20
Internal Auditor			2	2	2	2	2
Mayor & Staff		10	10	11	11	11	11
Part-Time		0	0	0	0	0	1
Workforce Development Grant		17	19	16	15	15	15
Part-time					1	1	1
Municipal Court		12	11	12	12	12	14
Part-Time		2	2	2	2	2	0
Parks & Recreation							
Administrative Services		1	1	1	1	1	1
Grounds & Facilities		37	32	33	33	33	30
Part- Time		1	1	1	1	1	0
Seasonal		4	4	4	4	0	0
Operations Services		48	47	54	52	52	51
Part-Time		17	17	10	10	10	8
Seasonal		89	89	89	89	89	89
Business Services		6	6	6	6	6	6
Part-Time		0	0	0	0	0	0
Seasonal		0	0	0	0	0	0
Sub-Tot -- Parks & Rec. (FT)		92	86	94	92	92	88
Sub-Tot -- Parks & Rec. (PT)		18	18	11	11	11	8
Sub-Tot -- Parks & Rec. (Sea)		93	93	93	93	89	89
Police Department							
Youth & Intervention Services	S	5	5	9	9	9	9
	C	6	6	5	5	5	5
	CG	0	0	0	0	0	0
Administration	S	11	14	19	19	13	13
	C	11	12	12	12	12	12

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10
Support Services	S	42	50	74	74	78	78
	C	8	8	9	9	8	8
Patrol Division	S	233	226	199	199	201	201
	S G	0	0	0	0	0	0
	C	4	4	3	3	4	4
Management Services	S	8	4	3	3	3	3
	C	11	10	10	10	10	10
	CG	0	0	0	0	0	0
Animal Control	C	8	8	8	8	8	8
	S		0	0	0	0	0
E911 System	C	53	53	61	61	61	61
	S	1	1	1	1	1	1
Part-Time	C	0	0	0	0	0	0
Sub-Total - Police (FT)	S	300	300	305	305	305	305
Sub-Total - Police (FT)	C	101	101	108	108	108	108
Sub-Total - Police (PT)	C	0	0	0	0	0	0
Public Works							
Administration		9	8	8	9	9	9
Street Cleaning		31	30	30	30	30	30
Seasonal		4	4	4	0	0	0
Street Maintenance		30	29	29	29	29	29
Storm Drainage		13	12	12	12	12	12
Waste Collection		71	70	70	69	69	69
Landfill		15	15	15	15	15	15
Recycling Program		0	0	0	0	0	0
Sub-Total - Public Works (FT)		169	164	164	164	164	164
Sub-Total - Public Works (Sea)		4	4	4	0	0	0
Terminal Station							
Full-Time		0	0	0	1	0	0
Part-time		0	0	0	1	0	0
Vehicle Maintenance							
		21	19	17	18	18	18
Part-Time		1	0	0	2	2	0
Clean Cities Coordinator		1	1	1	1	1	1
TOTAL PERSONNEL (FT)		1,403	1,377	1,394	1,393	1,380	1,377
Part-Time		211	210	201	235	233	229
Seasonal		101	101	105	99	93	93
Per 1,000 population		14.77	14.50	14.68	14.66	14.53	14.79
(*based on population of 94,990 from 2004 to 2009)							
(*based on population of 93,076 in 2010)							

City of Macon

CAPITAL OUTLAY

THIS SECTION CONTAINS:

- ◇ A listing of approved machinery and equipment
- ◇ A listing of approved capital outlay

City of Macon

CAPITAL IMPROVEMENTS BUDGETS

This section contains **Capital Improvement** projects budgeted for the fiscal year 2010 which require local funding. This includes all vehicle purchases and major equipment purchases and land/building improvements and/or renovations costing more than \$15,000.

A major portion of the vehicles and equipment is expected to be approved to be purchased through the **Georgia Local Government Lease Fund**.

CITY OF MACON

MACHINERY & EQUIPMENT

FY 2010

New (N)

Replacement (R)

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
CENTRAL SERVICES			
General Maintenance			
Gas powered generator	R	700	
Six foot step ladder	R	300	
Eight foot step ladder	R	400	
Four foot step ladder	R	125	
Twenty-four foot extension ladder	R	325	
Laminate trimmer	R	300	
Wet-dry shop vacuum 6 gallon	R	100	
Concrete demo saw	R	400	
Sub-Total General Maintenance			2650
Electrical			
M-25 Gun 15 FT .030-035	N	300	
Sub-Total Electrical			300
DEPT. TOTAL			2,950
Engineering			
Magnetic Locator	R	800	
Premium Battery -NiCd 1500 mAh 7.5V	R	240	
DEPT. TOTAL			1,040
EMA			
800 Mhz Two-Way Radio	N	4700	
DEPT. TOTAL			4,700
FINANCE			
Fax Machine for Business License	R	300	
DEPT. TOTAL			300
FIRE DEPARTMENT			
Firefighting			
1.75" NOZZLES	R	3,125	
2.5" NOZZLES	N	4,875	

CITY OF MACON

MACHINERY & EQUIPMENT

FY 2010

New (N)

Replacement (R)

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
100' 1.75" HOSE	N	3,960	
100' 4" HOSE	R	10,500	
50' 2.5" HOSE	R	8,400	
AUTOMATED EXTERNAL DEFIBRILLATOR	R	7,500	
AED TRAINER	N	600	
BEDDING SETS	R	11,400	
SOFAS	R	7,700	
CHAIRS	R	2,000	

Sub-total Fire Fighting

60,060

Fire Training

TRAINING SIMULATOR BUILDING MATERIAL	N	12,000	
HEATING & A/C UNIT FOR FIRE TRAINING	R	2,200	
SET OF TEXTBOOKS FOR FIRE TRAINING	N	2,000	
METAL ROOFING FOR FIRE TRAINING SIMULATOR	N	2,300	
SET OF ADULT/INFANT CPR MANIKINS	N	900	
SET OF ADULT/INFANT CPR MANIKINS	N	2,500	

Sub-total Fire Training

21,900

DEPT. TOTAL	81,960
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HUMAN RESOURCES DEPARTMENT

Administration

Telephones with Caller ID and Cards	N	200	
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Sub- Total

200

DEPT. TOTAL	200
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MIS

Technician Work Bench Stools	N	875	
Work Bench Service Lights	N	250	

Sub- Total

1,125

DEPT. TOTAL	1,125
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MUNICIPAL COURT

Multimedia filing cabinet for 6x9 cards	N	1,100	
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DEPT. TOTAL	1,100
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PARKS & REC GROUND/FACILITIES

CITY OF MACON

MACHINERY & EQUIPMENT

FY 2010

New (N)

Replacement (R)

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
Utility Vehicle	R	5,000	
2-arm String Trimmers	R	2700	
Back pack Blowers	R	951	
Hand Blower	R	600	
Sub-Total Grounds/ Facilities			9,251
Bowden Golf Course			
Reciprocator	R	600	
Weedeater	R	200	
Chainsaw	R	200	
Sub-Total Bowden Golf Course			1,000
DEPT. TOTAL			10,251

POLICE DEPARTMENT

Administration

574 Replacement of Batteries	R	47,642	
287 Battery Chargers	R	37,884	
4 Multi Charger For Radio Batteries	R	4,320	
Sub-Total Administration			89,846

Criminal Investigations

Office Desks	R	10,000	
Office Chairs	R	720	
Scanner	R	800	
Sub-Total Criminal Investigations			11,520

E-911

Headseats	R	5,400	
Chairs	R	3,600	
Multi Charger for Radio batteries	R	1,080	
Sub-Total E-911			10,080

DEPT TOTAL

111,446

PUBLIC WORKS

Street Cleaning

String Trimmers	R	2,970	
Chainsaws	R	1,800	
Sub Total Street Cleaning			4,770

Street Maintenance

CITY OF MACON

MACHINERY & EQUIPMENT

FY 2010

New (N)

Replacement (R)

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
1/2 Ton Patch Truck Cranes	R	2,550	
String Trimmers	R	5,940	
Sub-Total Street Maintenance			8,490
Solid Waste Disposal			
30 yd Roll -off containers	R	8,000	
Sub-Total SW Disposal			8,000
DEPT. TOTAL			21,260
VEHICLE MAINTENANCE			
Diagnostic Test Equipment Deluxe Scan Tool	R	5,000	
Large Stall Door Replaced	R	2,500	
New Air Compressor	R	2,500	
Heavy Duty Battery Load Tester	R	1,800	
A/C Recovery, Recycle, Recharge, and Evaluate Unit	R	4,000	
Sub-Total SW Disposal			15,800
DEPT. TOTAL			15,800
TRAFFIC ENGINEERING			
Traffic data collection device	R	2,100	
DEPT. TOTAL			2,100
TOTAL ALL DEPARTMENTS			251,282

CITY OF MAOCN

CAPITAL IMPROVEMENT PLAN FY 2010

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET (000's)	CODE	TOTAL (000's)
AIRPORT			
MCN - Design to Resurface Rwy 5/23, Twy B, Design Service Road, Wildlife Study, and Survey RSA	6.2	4	6.2
MAC - Obstruction Clearing on Rwy 10/28 Approaches	1.3	4	1.3
MAC - Construct Runway End Identifier Lights (REILS)	1.0	4	1.0
MAC - Construct Gates, Fencing, & T-Hangar Access Road	1.9	4	1.9
Small Community Air Service Development Grant	58.0	4	58.0
SUBTOTAL	68.4		68.4
CENTRAL SERVICES			
Vehicle Replacement (1)	25.0	1	25.0
City Hall Roof Replacement	145.0	9	145.0
Detective Bureau Roof Replacement	96.4	9	96.4
SUBTOTAL	266.4		266.4
EMA			
Tornado Warning Sirens (2)	40.0	1	40.0
SUBTOTAL	40.0		40.0
ECD			
Ford Pick Up (1 @ 14,700)	14.7	1	14.7
SUBTOTAL	14.7		14.7
FIRE DEPARTMENT			
Fire Plumper (2)	412.0	8	412.0
Aerial Truck	900.0	8	900.0
Turnout Gear	77.5	1	77.5

CITY OF MAOCN

CAPITAL IMPROVEMENT PLAN FY 2010

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET (000's)	CODE	TOTAL (000's)
Self Contained Breathing apparatus (SCBA)	55.0	1	55.0
Portable Radios	30.0	1	30.0
Digital Mobile Radios	10.0	1	10.0
Roof Repair Station 2	75.0	9	75.0
Roof Repair Station 3	37.5	9	37.5
Rescue Extrication Vehicle (1995)	93.0	1	93.0
Service Truck	28.0	1	28.0
Extrication Units/ Bags	54.0	1	54.0
SUBTOTAL	1,772.0		1,772.0
INSPECTION AND FEES			
Replacement of vehicles (2 Trucks, 1 Car)	36.0	1	36.0
SUBTOTAL	36.0		36.0
MIS- IT			
Microsoft Office Suite-Upgrade to Version 2003	250.0	2	250.0
Desktop/Laptop Computer Replacement	150.0	1	150.0
Computers (4) (E-911)	7.2	1	7.2
Server/Storage Array Replacement	50.0	1	50.0
Printer Replacement	25.0	1	25.0
Replace Network Components	25.0	1	25.0
Replace 18 year old MIS Service Van	22.0	1	22.0
Replace 20 year old Telecom IFR Monitor	23.0	1	23.0
Upgrade/Expand 7.x Radios Systems to P1	7,155.0	6	7,155.0
SUBTOTAL	7,707.2		7,707.2
POLICE			
Vehicle Replacement- Patrol (30@ 24,100)	723.0	1	723.0
Vehicle Replacement- Midsize (5@ 18,000)	90.0	1	90.0
Vehicle Replacement- Van (2@32,500)	65.0	1	65.0
In-Car Radios (50)	155.0	1	155.0
In-Car Cameras (15)	60.0	1	60.0

CITY OF MAOCN

CAPITAL IMPROVEMENT PLAN FY 2010

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET (000's)	CODE	TOTAL (000's)
Portable Radios (14)	49.0	1	49.0
SUBTOTAL	1,142.0		1,142.0
PARKS & RECREATION			
Roofs- Central City Park	188.0	9	188.0
Dump truck 10- wheel	80.0	1	80.0
Repair center roof- Freedom Park	71.5	9	71.5
Mower replacement	48.0	1	48.0
Pickup Truck Replacement (2@17,000)	34.0	5	34.0
Car Replacement (1997, 134k miles)	22.0	5	22.0
Crew cab trucks (1 @ 35,000)	35.0	1	35.0
SUBTOTAL	478.5		478.5
ENGINEERING			
Street Improvements	80.0	2	80.0
Camera Truck - New	85.0	7	85.0
Pickup Trucks (1 @ 20,000)	15.0	1	15.0
Sidewalk Repairs	40.0	2	40.0
Storm Water Utility- Setup, Fee Calculation	200.0	7	200.0
SUBTOTAL	420.0		420.0
PUBLIC WORKS			
3-32 yd Garbage Trucks	600.0	5	600.0
Garbage Carts (3000)	150.0	5	150.0
Bull Dozier D 6	360.0	5	360.0
220 Track Excavator Komat-su	162.0	5	162.0
Knuckle Boom	115.0	5	115.0
Roll-off Truck	150.0	5	150.0
Fuel Truck	130.0	5	130.0
4-Wheel Drive Pick-up	20.0	5	20.0
16 yard Dump Truck Replacement (1991)	88.0	1	88.0
Back hoe	82.0	1	82.0
Salt/Gravel Spreader	18.0	1	18.0

CITY OF MAOCN

CAPITAL IMPROVEMENT PLAN FY 2010

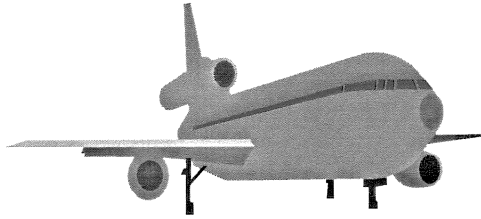
EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET (000's)	CODE	TOTAL (000's)
Patch Truck Replacement (1992)	75.0	1	75.0
Boom Axe Tractor	95.0	1	95.0
Van for Prison (Replaces donated 1980 bus)	23.5	1	23.5
Roof Repair	51.0	9	51.0
SUBTOTAL	2,119.5		2,119.5
VEHICLE MAINTENANCE			
Fuel Pump Upgrade (All 3 locations)	9.3	2	9.3
Fuel Pump Upgrade (all 3 locations)	36.2	1	36.2
SUBTOTAL	45.5		45.5
Traffic Engineering			
Neighborhood Traffic Calming	14.9	1	14.9
TOTAL ALL DEPARTMENTS	14,125.1		14,125.1
	1	GMA	2,574.0
	2	General Fund	379.3
	4	Airport	68.4
	5	BB&T (SW)	1,687.0
	6	Grant IT	7,155.0
	7	SPLOST	285.0
	8	BB&T Fire	1312
	9	Green Grant	664.4

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

AVIATION



Project: MCN-AIP 3-13-0079-25-2009	City's Match	\$6,200
Project Description: Design Rwy 5/23 & Twy B Rehabilitation		
Project Justification: Design Svc Rd, perform wildlife assessment & RSA Survey		
Project: MAC- Obstruction Clearing on Rwy 10/28	City's Match	\$1,300
Project Description: Approach Paths Obstruction Clearing		
Project Justification: Clear trees from the approach paths to Macon Downtown Airport runways		
Project: Construct Runway End Identifier	City's Match	\$1,000
Project Description: Local Match for FAA Project		
Project Justification: REILS enhance safety to landing aircraft during low visibility conditions		
Project: MAC- Construct Gates, Fencing, & T-Hanger Access Road	City's Match	\$1,900
Project Description: Local Match for FAA Project		
Project Justification: Gates & fencing will prevent public vehicles from driving on to runways and taxiways. T-Hanger access road will allow owners to access hangars with personal vehicles.		
Project: Small Community Air service Development Grant	City's Match	\$58,000
Project Description: Air Service Development		
Project Justification: To market airport and airline services available through media advertisements, etc		
		\$68,400

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

CENTRAL SERVICES



Project: Vehicle Replacement (1)	Estimated Costs:	\$25,000
Project Description: Replace 1996 3/4 Ton Svc Truck w/utility body		
Project Justification: Vehicles have exceeded their economic life and will transport crews, materials, and equipment.		
Project: Central Services/General Maintenance	Estimated Costs: \$	145,000
Project Description: Replace main roof of City Hall		
Project Justification: Roof has multiple wet locations underneath the surfaces. Continuous leaking when it rains		
Project: Detective Bureau Roof Replacement	Estimated Costs: \$	96,360
Project Description: Replace roof at Detective Bureau		
Project Justification: Roof has multiple wet locations underneath the surfaces. Continuous leaking when it rains		
		\$266,360

EMA

Project: Tornado Warning Sirens (2)	Estimated Costs:	\$40,000
Project Description: Siren Replacement/ New Installation		
Project Justification: To replace older Sirens or install a new one in an uncovered territory do to the growth and expansion of the City of Macon		
		\$40,000

CITY OF MACON

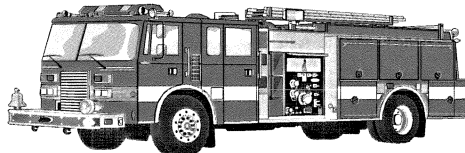
CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

ECD

Project:	Ford Pick Up (1@ 14,700)	Estimated Costs:	\$14,700
Project Description:	Replacement of Code Enforcement vehicles		
Project Justification:	Vehicles have exceeded economic life and are in fair and poor condition		

\$14,700

FIRE DEPARTMENT



Project:	Fire Pumper	Estimated Costs:	412,000
Project Description:	Fire Pumper Apparatus # 1593, #1622		
Project Justification:	Pumpers are 26 years old and fail to comply with ISO & NFPA mandates and test standards		

Project:	Aerial Truck	Estimated Costs	900,000
Project Description:	Aerial Ladder Apparatus #1764		
Project Justification:	Pumpers are 26 years old and fail to comply with ISO & NFPA mandates and test standards		

Project:	Turnout Gear	Estimated Costs:	77,500
Project Description:	Firefighting Protective Gear		

Project Justification: To replace old and worn out firefighting protective gear that is greater than 5 years of age and has extensive wear

Project:	Self Contained Breathing Apparatus (12)	Estimated Costs:	\$55,000
Project Description:	Breathing Apparatus		

Project Justification: Changing from old steel cylinders to carbon wrapped cylinders which are NFPA compliant

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

Project: Portable Radios	Estimated Costs	30,000
Project Description: Digital Handheld Communications Device		
Project Justification: Currently using the Olympic Radios that are analog and need to transition to 800MHz Digital.		

Project: Digital Mobile Radios	Estimated Costs:	10,000
Project Description: Digital Mobile Communications Device		
Project Justification: Currently using the Olympic Radios that are analog and need to transition to 800MHz Digital.		

Project: Roof Repair	Estimated Costs:	\$75,000
Project Description: Roof Repair (Station 2)		
Project Justification: we have major roof leaks occurring at these facilities that have a long history of repairs		

Project: Roof Repair	Estimated Costs:	\$37,500
Project Description: Roof Repair (Station 3)		
Project Justification: we have major roof leaks occurring at these facilities that have a long history of repairs		

Project: Rescue Extrication Vehicle (1995)	Estimated Costs:	\$93,000
Project Description: Rescue Vehicle#42169		
Project Justification: Need to replace existing vehicle. The engine is 14 years old and the box is 33 years old		

Project: Service Truck	Estimated Costs:	\$28,000
Project Description: Pickup Truck		
Project Justification: Vehicle is in disrepair. It is used by entire department to transport personnel, hose, supplies, etc.		

Project: Extrication Unit/ Bags	Estimated Costs:	\$54,000
Project Description: Extrication Units - Bags		
Project Justification: The bags we currently have in use have expired and have been deadlined		

1,772,000

INSPECTION AND FEES

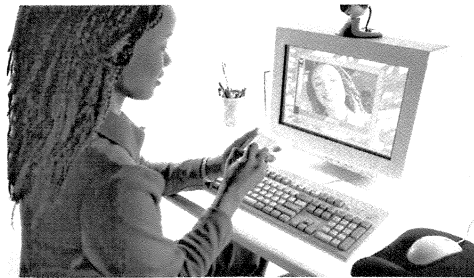
Project: Vehicle Replacement	Estimated Costs:	\$36,000
Project Description: Replacement of 2 trucks & 1 car		

Project Justification: Vehicle analysis indicates that they have exceeded their life, having both high maintenance and mileage cost		
		\$36,000

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

MIS - IT



Project: Microsoft Office Suite-Upgrade to Version 2000- Citywide Project Description: Replacement of obsolete MS office Software Project Justification: Current version is 7 years behind the latest version.Replacement of City's existing MS 2000.	Estimated Costs:	\$250,000
Project: Desktop/Laptop Computer Replacement Project Description: Replacement of aged, existing computers. Project Justification: Replacement of City's existing computers that are aged beyond normal usable life.	Estimated Costs:	\$150,000
Project: E-911 Computer Replacement Project Description: Replacement of obsolete E-911 computers Project Justification: Replacement of four (4) existing computers that are obsolete and aged beyond normal usable life in E-911 Center	Estimated Costs:	\$7,200
Project: System Server/Storage Array Replacement Project Description: Replacement of aged existing servers Project Justification: Current servers are aged beyond normal usable life. Ensure system user integrity and pre-empt failure of servers	Estimated Costs:	\$50,000
Project: System/User Printer Replacement Project Description: Replacement of aged, existing printers Project Justification: Replace City's existing printers that are aged beyond normal usable life. Ensure system user integrity and pre-empt failure of printers	Estimated Costs:	\$25,000

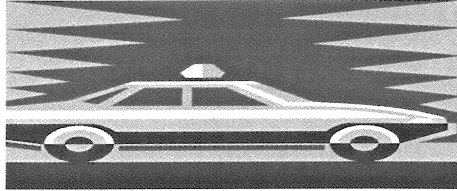
CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM

PROJECTS SUMMARY

Project: System Network Component Replacement Project Description: Replacement of aged network components Project Justification: Replace City's existing Network Components that are aged beyond normal usable life.	Estimated Costs:	\$25,000
Project: Replace Service Vehicle Project Description: Replace Service Van Project Justification: replace 19 year old MIS service van purchased in 1990	Estimated Costs:	\$22,000
Project: Replace Service Monitor/ Spec Analyzer Project Description: Replace IFR Service Monitor Project Justification: replace 20 year old service monitor, unit used to troubleshoot wireless radios and 800MHz system	Estimated Costs:	\$23,000
Project: Expanding 7.X Radio Systems Project Description: Migrate Subscribers From Smart Zone 3.0 to 7.X Project Justification: Present version 3.0 system constantly fails. Failure endangers the lives of public safety and public service end users and citizens of Macon and Bibb County	Estimated Costs:	\$7,155,000
		\$7,707,200

POLICE DEPARTMENT



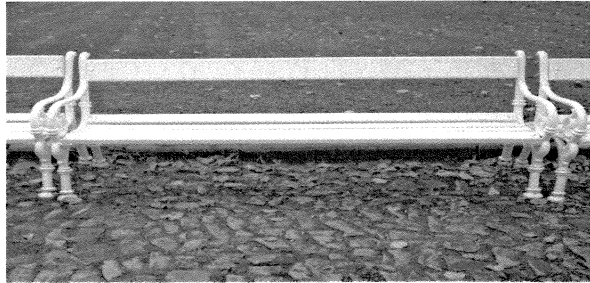
Project: Vehicle Replacement- Patrol (30) Project Description: Police vehicles upgrade Project Justification: Current condition of police vehicles/equipment are in need of replacement	Estimated Costs:	723,000
Project: Vehicle Replacement- Midsize (5) Project Description: To purchase midsize cars Project Justification: Current condition of police vehicles/equipment are in need of replacement	Estimated Costs:	90,000
Project: Vehicle Replacement- Van (2) Project Description: To purchase vans Project Justification: Current condition of police vehicles/equipment are in need of replacement	Estimated Costs:	65,000

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

Project: In-Car radios (50)	Estimated Costs:	155,000
Project Description: To upgrade equipment		
Project Justification: Current condition of police vehicles/equipment are in need of replacement		
Project: In-Car Cameras (15)	Estimated Costs:	60,000
Project Description: To purchase camera		
Project Justification: Current condition of police vehicles/equipment are in need of replacement		
Project: Portable Radios (14)	Estimated Costs:	49,000
Project Description: To purchase Motorola portable Radios		
Project Justification: Current condition of police vehicles/equipment are in need of replacement		
TOTAL		1,142,000

PARKS & RECREATION



Project: Roofs-Central City Park	Estimated Costs:	\$188,000
Project Description: Building Renovation		
Project Justification: Renovations needed to address maintenance problems including roof replacement, windows and doors.		
Project: Dump Truck Replacement	Estimated Costs:	\$80,000
Project Description: Replace 10-Wheel Dump Truck		
Project Justification: Dump truck is 14 years old, no longer dependable and has gone past its economic life.		
Project: Repair Center Roof-Freedom Park	Estimated Costs:	71,500
Project Description: Repair roof at Freedom, Memorial, and Bloomfield		
Project Justification: Repair or replace roofing at Freedom, memorial, and Bloomfield parks. Leaking is causing damage to the ceiling, walls, and floor		

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

Project: Mower Replacement	Estimated Costs:	\$48,000
Project Description: Replace 1/3 of Mowers		
Project Justification: Every 3 years all equipment will be replaced- Less maintenance expense		

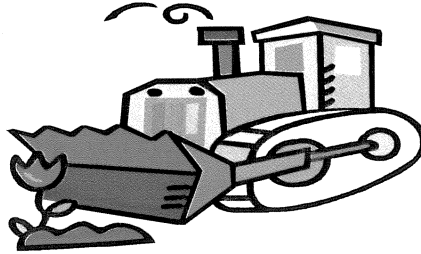
Project: Pickup Truck Replacement (2@17,000)	Estimated Costs:	\$34,000
Project Description: Replacement of aged pick up trucks		
Project Justification: Replace 2 pickup trucks. They are 9 to 14 years old and past the economic life		

Project: Vehicle	Estimated Costs:	\$22,000
Project Description: Replace vehicle (1997, 134k miles)		
Project Justification: Vehicle has exceeded its economic life and will reduce the repair and maintenance cost.		

Project: Crew Cab Truck (1@35,000)	Estimated Costs:	\$35,000
Project Description: Replacement of aged crew cab truck		
Project Justification: Exceeded economic life and has high maintenance. Replace 2 crew cabs every 2 years		

\$478,500

PUBLIC WORKS



Project: 3-32 yd Garbage Trucks	Estimated Costs:	\$600,000
Project Description: 3-32 yd garbage truck		
Project Justification: To replace one-arm garbage truck		

Project: Garbage Carts	Estimated Costs:	150,000
Project Description: 3000 Garbage Carts		
Project Justification: establish service for new residents and the replacement of damage carts		

Project: Bull Dozier	Estimated Costs:	\$360,000
Project Description: Bull Dozier D6		
Project Justification: To help maintain the inert Lanfill dirt pit		

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY

Project: Excavator Project Description: Track Excavator 220 Komat-su Project Justification: To help maintain the inert Landfill dirt pit	Estimated Costs:	162,000
Project: Knuckle Boom Project Description: Knuckle Boom Truck Project Justification: To pick up bulk debris City-wide	Estimated Costs:	\$115,000
Project: Roll-Off Truck Project Description: Roll Off Truck Project Justification: Vehicle has reached its life expectancy	Estimated Costs:	150,000
Project: Fuel Truck Project Description: Fuel Truck Project Justification: Vehicle has reached its life expectancy	Estimated Costs:	\$130,000
Project: 4-Wheel Drive Pick Up Project Description: 4-wheel Drive Pick Up Truck Project Justification: To replace vehicle 3033 which has reached its life expectancy	Estimated Costs:	20,000
Project: 16 Yard Dump Truck Replacement (1991) Project Description: 16 Yard Dump Truck Project Justification: To replace vehicle 1726 which has reached its life expectancy.	Estimated Costs:	\$88,000
Project: Back Hoe Project Description: Back Hoe Project Justification: To replace vehicle 46652 which has reached its life expectancy.	Estimated Costs:	82,000
Project: Salt/ Gravel Spreader Project Description: Salt/Gravel Spreader Project Justification: To replace vehicle 45335 which has reached its life expectancy.	Estimated Costs:	\$18,000
Project: Patch Truck replacement (1992) Project Description: Patch Truck Replacement Project Justification: To replace 1816 which has reached its life expectancy	Estimated Costs:	75,000
Project: Boom Axe Tractor Project Description: Boom Axe Tractor Project Justification: To replace vehicle 42044 which has reached its life expectancy.	Estimated Costs:	\$95,000
Project: Program Van (Replaces donated 1980 bus) Project Description: Program Van Project Justification: To transport prison detail to and from various job sites. To replace vehicle 3004	Estimated Costs:	23,500

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM

PROJECTS SUMMARY

Project: Roof repair	Estimated Costs:	51,000
Project Description: Roof Repair		
Project Justification: To repair leaks and damages		
		\$2,119,500

VEHICLE MAINTENANCE

Project: Update Fuel Pumps (all 3 locations)	Estimated Costs:	\$9,300
Project Description: Fuel Stations		
Project Justification: The fuel pumps are old and outdated. Replace pumps at 7th Street and use those to replace the Poplar St and Airport location pumps		

Project: Update Fuel Pumps (all 3 locations)	Estimated Costs:	\$36,200
Project Description: Fuel Stations		
Project Justification: The fuel pumps are old and outdated. Replace pumps at 7th Street and use those to replace the Poplar St and Airport location pumps		

\$45,500

TRAFFIC ENGINEERING

Project: Neighborhood Traffic Calming	Estimated Costs:	\$14,900
Project Description: Neighborhood Traffic Calming		
Project Justification: Neighborhood Traffic Calming		

\$14,900

ENGINEERING

Project: Street Improvement	Estimated Costs:	80,000
Project Description: Resurfacing and Repairing.		
Project Justification: To repair/ replace streets and infrastructure after failure to pay for patching and raising manholes that is required by DOT.		

Project: Camera Truck	Estimated Costs:	85,000
Project Description: Camera Truck for pipe line inspection		
Project Justification: To purchasr Camera truck from SPLOST for pipe line indpecion.		

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM

PROJECTS SUMMARY

Project: Pickup Truck	Estimated Costs:	15,000
Project Description: To purchase Pickup Truck		
Project Justification: To purchasr Pickup Truck that is beyond repair and will reduce repair & maintenance cost.		

Project: Side Walk Repair	Estimated Costs:	40,000
Project Description: Resurfacing and Repairing		
Project Justification: To repair/ replace City side walk.		

Project: Storm Water Utilities-Setup	Estimated Costs:	200,000
Project Description: Study for fee calculation		
Project Justification: Project consists of consultants creation of rate determination and individual parcel makeup (fee calculation)		

420,000

Total	\$14,125,060
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CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2011 -2015

	2011	2012	2013	2014	2015	((\$000))
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
AIRPORT						
MCN Rehab Rwy 5/23	1,713.3	0.0	0.0	0.0	0.0	1,713.3
MCN Rehab Twy B	742.3	0.0	0.0	0.0	0.0	742.3
MCN Construct Service Road	103.0	0.0	0.0	0.0	0.0	103.0
MCN Remove Abandoned Pvmnt in RSA	235.7	0.0	0.0	0.0	0.0	235.7
MCN Design Rehab Rwy 13/31 & C	0.0	105.0	0.0	0.0	0.0	105.0
MCN Master Plan Update	0.0	95.0	0.0	0.0	0.0	95.0
MCN Design Rehab North Ramp (Ph 1,2,3)	0.0	180.0	0.0	0.0	0.0	180.0
MCN Purchase Airfield Sweeper	0.0	90.0	0.0	0.0	0.0	90.0
MCN Construct Fire Pumphouse Improv.	0.0	180.0	0.0	0.0	0.0	180.0
MCN Crack seal Twy D & South Ramp	0.0	50.0	0.0	0.0	0.0	50.0
MCN Resurface Rwy 13/31	0.0	0.0	1,400.0	0.0	0.0	1,400.0
MCN Construct PAPI's at Rwy 5/23	0.0	0.0	350.0	0.0	0.0	350.0
MCN Resurface North Ramp Ph 1	0.0	0.0	900.0	0.0	0.0	900.0
MCN Access Control & Fencing	0.0	0.0	250.0	0.0	0.0	250.0
MCN Land Acquisition for Rwy 5/23 extend	0.0	0.0	0.0	1,200.0	0.0	1,200.0
MCN Design/EIS for Rwy 5/23 extension	0.0	0.0	0.0	450.0	0.0	450.0
MCN Resurface North Ramp Ph 2	0.0	0.0	0.0	900.0	0.0	900.0
MCN Extend Rwy 5/23 1,500' and taxiway	0.0	0.0	0.0	0.0	14,750.0	14,750.0
MAC Obstruction Clearing	50.0	0.0	0.0	0.0	0.0	50.0
MAC Runway End Identifier Lights	25.0	0.0	0.0	0.0	0.0	25.0
MAC Fencing/Gates/Hangar Access Road	75.0	0.0	0.0	0.0	0.0	75.0
MAC Relocation of 15/33 threshold	0.0	20.0	0.0	0.0	0.0	20.0
MAC T-Hangar Development Design	0.0	15.0	0.0	0.0	0.0	15.0
MAC Design & Construct Fuel Farm	0.0	0.0	295.0	0.0	0.0	295.0
MAC Construct T-Hangar Site	0.0	0.0	0.0	100.0	0.0	100.0
MAC Land Acquisition Rwy 10/28 extensior	0.0	0.0	0.0	500.0	0.0	500.0
MAC EIS & Design Rwy 10/28 extension	0.0	0.0	0.0	270.0	0.0	270.0
MAC Extend Rwy 10/28 & Twy 565'	0.0	0.0	0.0	0.0	2,800.0	2,800.0
SUBTOTAL	2,944.3	735.0	3,195.0	3,420.0	17,550.0	27,844.3

INFORMATION TECHNOLOGY

Update MS Office Suite - Citywide	250.0	0.0	0.0	250.0	0.0	500.0
Dektop/Laptop Replacement	125.0	125.0	125.0	125.0	125.0	625.0
Server/Storage Array Replacement	50.0	50.0	30.0	30.0	30.0	190.0
Printer Replacement	25.0	25.0	25.0	25.0	25.0	125.0
Network Component Replacement	25.0	25.0	25.0	25.0	25.0	125.0
Replace 18 year old MIS Van	22.0	0.0	0.0	0.0	0.0	22.0
Replace 11 year old Telecom Van	22.0	0.0	0.0	0.0	0.0	22.0
Purchase Service Van for IT Dept.	22.0	0.0	0.0	0.0	0.0	22.0

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2011 -2015

	2011	2012	2013	2014	2015	(\$000)
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Replace 20 year old Teleco Monitor	23.0	0.0	0.0	0.0	0.0	23.0
Expanding 7.x Radios Systems P1	7155.0	0.0	0.0	0.0	0.0	7,155.0
Expanding 7.x Radios Systems P2	2736.0	0.0	0.0	0.0	0.0	2,736.0
SUBTOTAL	10,455.0	225.0	205.0	455.0	205.0	11,545.0

BOWDEN GOLF COURSE

Replace Golf Carts	30.2	30.2	30.2	0.0	0.0	90.6
SUBTOTAL	30.2	30.2	30.2	0.0	0.0	90.6

CENTRAL SERVICES

Vehicle Replacement	308.0	108.5	95.0	0.0	0.0	511.5
Willie C. Hill Ballast Replacement	25.0	0.0	0.0	0.0	0.0	25.0
City Hall Lighting Replacement	20.0	0.0	0.0	0.0	0.0	20.0
Willie C. Hill Improvement	20.0	20.0	20.0	20.0	20.0	100.0
Fiber Optic Maintenance	20.0	20.0	20.0	20.0	20.0	100.0
Historical Lighting Relocation	22.5	22.5	22.5	22.5	0.0	90.0
L.E.D. Replacement	50.8	50.8	50.8	52.5	0.0	204.9
Pedestrian Signal Upgrade	49.7	0.0	0.0	0.0	0.0	49.7
Interstate Relamping/Repair	0.0	58.0	0.0	0.0	0.0	58.0
Traffic Signal Upgrade	0.0	0.0	0.0	52.5	0.0	52.5
	516.0	279.8	208.3	167.5	40.0	1,211.6

CENTREPLEX

Point of Sale Registers 16 (Coliseum)	80.0					80.0
Telescopic Seating Risers (Coliseum)	175.5	175.5	175.5	175.5	175.5	877.5
Chiller - 200 Ton (Auditorium)	125.0					125.0
Chair Replacement 1700 (Auditorium)	80.0					80.0
Spot Lights (2) (Auditorium)		26.0				26.0
Portable Wheelchair Lift (Centreplex)		21.0				21.0
Wireless Connection Upgrade (Col.)		28.0				28.0
Spot Lights (2) (Coliseum)		40.0	40.0	40.0	40.0	160.0
42' Lift (Coliseum)		32.0				32.0
Hanging Lanterns (Auditorium)		25.0				25.0
Ceiling Painting / Carpet (Auditorium)		80.0				80.0
Media / Video Screen (Coliseum Lobby)		65.0				65.0

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2011 -2015

	2011	2012	2013	2014	2015	(\$000)
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
32' Lift (Coliseum)		19.0				19.0
LED Message Centers (Coliseum)		20.0				20.0
Floor Cleaning System (Coliseum)		29.3				29.3
SUBTOTAL	460.5	560.8	215.5	215.5	215.5	1,667.8
E C D						
Replace vehicles in Code Enforce	14.1	14.1	14.1	14.1	14.1	70.5
SUBTOTAL	14.1	14.1	14.1	14.1	14.1	70.5
E M A						
Tornado Siren	20.0	21.0	22.0	23.0	24.0	0.0
1/2 of Vehicle Cost (Ops Officer)	0.0	0.0	24.0	0.0	0.0	110.0
1/2 of Vehicle Cost (Director)	22.0	0.0	0.0	22.0	0.0	24.0
	0.0	0.0	0.0	0.0	0.0	44.0
SUBTOTAL	42.0	21.0	46.0	45.0	24.0	178.0
FIRE DEPARTMENT						
FIRE PUMPER	420.0	428.0	436.0	444.0	452	2,180.0
AERIAL LADDER TRUCK			944.0	952.0		1,896.0
FIREFIGHTING ENSEMBLE	79.1	80.6	82.2	83.8	85	411.1
SCBA (13)	64.2	65.4	66.7	68.0	69	333.6
PORTABLE RADIOS	30.6	31.2	31.8	32.4	33	159.0
DIGITAL MOBILE RADIOS (3 IN 20	7.7	7.8	13.0	14.0	14	56.7
ROOF REPAIR	114.8	39.0	39.8	40.6	41	275.6
RESCUE EXTRICATION VEHICLE	129.5	132.1				261.6
SERVICE TRUCK *	28.6	29.2	29.8	30.4	31	149.0
DIESEL EXHAUST SYSTEM	50.5	25.8	26.3	26.8	27	156.7
HVAC EQUIPMENT	51.0	52.0	53.0	54.0	55	265.0
REFURBISH STATION 9		75.0				75.0
REFURBISH STATION 11			50			50.0
REFURBISH STATION 8		75				75.0
MERGER OF STATION 2 & 6	2500.0					2,500.0
REFURBISH STATION 3					75	75.0
EXTRICATION UNITS/BAGS	55.0	56.1	57.2	58.3	59	286.0
PARKING LOT RESURFACING	20.4	20.8	21.2	21.6	22	106.0
OVERHEAD DOOR REPAIR	19.0	20.0	21.0	21.4	22	103.2

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2011 -2015

	2011	2012	2013	2014	2015	(\$000)
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
INFORMATION TECH (30 COMPUTERS)			60.0			60.0
FUEL TRUCK	75.0					75.0
FIRE RESCUE TRUCK				140.0		140.0
EMERGENCY FLEET VEHICLE	90.0	180.0	60.0			330.0
ARFF FIRE ENGINE	850.0		500.0			1,350.0
HYBRID VEHICLE (FIRE INSPECTOR)	75.0	76.5				151.5
UTILITY VEHICLE (FIRE TRAINING)	40.0	40.8				80.8
						0.0
SUBTOTAL	4,700.4	1,435.3	2,492.0	2,137.3	986.8	11,751.8
INSPECTION & FEES						
Replacement of trucks	36.0	45.0	30.0	15.0	15.0	141.0
SUBTOTAL	36.0	45.0	30.0	15.0	15.0	141.0
MAYOR'S OFFICE						
Vehicle Replacement - CAO	20.0					0.0
Vehicle Replacement - Mayor		25.0				20.0
SUBTOTAL	20.0	25.0	0.0	0.0	0.0	20.0
POLICE DEPARTMENT						
Vehicle Replacement- Patrol	723.0	723.0	723.0	723.0	723.0	3,615.0
Vehicle Replacement- Midsize	90.0	90.0	90.0	90.0	90.0	450.0
Vehicle Replacement- Van	65.0	0.0	32.5	0.0	0.0	97.5
In-Car Radios	155.0	155.0	155.0	155.0	155.0	775.0
In-Car Cameras	60.0	60.0	60.0	60.0	60.0	300.0
In-Car Computers	0.0	75.0	75.0	75.0	75.0	300.0
Forsenic Video and Image System	17.0					17.0
Portable Radios	49.0	50.0	50.0	51.0	51.0	251.0
SUBTOTAL	1,159.0	1,153.0	1,185.5	1,154.0	1,154.0	5,805.5
PARKS & RECREATION						
						120.0
SWIMMING POOL REPLASTER	60.0	60.0				72.0
PAINT CENTERS	36.0	36.0				160.0
ROOF - CENTERS	65.0	95.0				240.0
MOWER REPLACEMENT	48.0	48.0	48.0	48.0	48.0	57.2
PLAYGROUND BORDERS	28.6	28.6				261.0

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2011 -2015

	2011	2012	2013	2014	2015	(\$000)
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
GYMNASIUM FLOORS	87.0	82.0	92.0			34.0
TRUCK REPLACEMENT	34.0					25.0
WASHINGTON PARK RENOVATIO	25.0					52.0
RESTROOMS AT SOFTBALL COM	52.0					165.6
RESURFACE TENNIS COURTS	36.0	43.2	43.2	43.2		43.2
RESURFACE BASKETBALL CTS.	43.2					50.0
REPAIR SHELTER - CCP (2)	50.0					140.0
CREW CAB REPLACEMENT		70.0		70.0		93.2
BLEACHER REPLACEMENT		23.3	23.3	23.3	23.3	43.8
PARKING AT FRANK JOHNSON			43.8			47.0
BOBCAT W/AUGER & BUCKET			47.0			360.0
AIR CONDITION GYMNASIUMS			120.0	120.0	120.0	61.0
SWEeper VACUUM				61.0		80.0
SCORE TOWER - LUCAS FIELD				80.0		
SUBTOTAL	564.8	486.1	417.3	445.5	191.3	2,105.0
ENGINEERING						500.0
						60.0
Street Improvements	100.0	100.0	100.0	100.0	100.0	250.0
Vehicle Replacement	20.0	20.0	20.0			
Sidewalk Repairs	50.0	50.0	50.0	50.0	50.0	810.0
SUBTOTAL	170.0	170.0	170.0	150.0	150.0	1,620.0
PUBLIC WORKS						
3 - Garbage Trucks	600.0	600.0	600.0			1,800.0
2 - Pick up Trucks	40.0	40.0	0.0			80.0
						0.0
						0.0
						0.0
SUBTOTAL	640.0	640.0	600.0	0.0	0.0	1,880.0
TRAFFIC ENGINEERING						
Eisenhower re-timing project	12.0					12.0
Gray Highway re-timing project	10.0					12.0
Neighborhood Traffic Calming	14.9					10.0
Mercer University re-timing project		12.0				14.9
Vineville Avenue re-timing project		12.0				12.0

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2011 -2015

	2011	2012	2013	2014	2015	(\$000)
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
SUBTOTAL	36.9	24.0	0.0	0.0	0.0	60.9

VEHICLE MAINTENANCE

Above Ground Lifts	150.0					150.0
New Brake Lathe		10.0				10.0
New Service Truck			65.0			65.0
Front-end Alignment System				25.0		25.0
						0.0
	150.0	10.0	65.0	25.0	0.0	250.0

TOTAL ALL DEPARTMENTS	21,593.2	5,744.5	8,835.6	8,278.9	20,655.7	62,977.9
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**VI. APPROPRIATIONS
ORDINANCE**

City of Macon

APPROPRIATIONS ORDINANCE

This section contains the actual document presented to City Council for approval.

- ◆ Revenues and Expenditures (by line item) for each fund (budgeted) are presented in the following order:

GENERAL FUND

CAPITAL IMPROVEMENTS FUND

ENTERPRISE FUNDS

INTERNAL SERVICE FUND

DEBT SERVICE FUNDS

SPECIAL REVENUE FUNDS

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		GENERAL FUND REVENUES	
		PROPERTY TAXES	
10300	30100	General Property Tax	17,945,954
	30105	Auto Tags & Tax	1,612,000
	30107	Railroad Equipment Tax	13,000
	30110	Recording Intangible Tax	206,890
		FUNCTION TOTAL	19,777,844
		SALES TAXES	
10305	30115	Local Option Sales Tax	18,600,000
	30120	Liquor Case Tax	175,000
	30125	Malt Beverage Stamps	1,216,000
	30130	Wine Case Tax	145,600
		FUNCTION TOTAL	20,136,600
		GROSS RECEIPTS	
10310	30135	Georgia Power Company	5,500,000
	30140	Georgia Natural Gas	470,960
	30145	Bell South	1,200,700
	30150	Cox Cable	692,900
	30166	Others Franchise Fee	3,152
	30170	Insurance Premium	5,500,000
		FUNCTION TOTAL	13,367,712
		PENALTIES AND INT - TAXES	
10315	30175	Tax Penalties	60,000
	30180	Tax Interest	95,000
		FUNCTION TOTAL	155,000
		BUSINESS LICENSES	
10320	31100	Occup.Tax/Business Lic.	1,575,000
	31105	Licenses-Depository	234,700
	31110	Collections	30,000
	38120	Miscellaneous	5,000
	38175	Over/Short	500
		FUNCTION TOTAL	1,845,200
		Other LICENSES	

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
10325	31115	Building Permits	22,800
	31117	Plumbing Permits	11,700
	31120	Heating-AC Permits	13,500
	31125	Electrical Permits	23,600
	31126	General Contractors Permits	600,000
	31130	Plan-Occupancy Permits	31,200
	31135	Misc. Permits	2,000
	31140	Permit Fax Fee	1,300
		FUNCTION TOTAL	706,100
		STATE/FEDERAL GRANTS	
10330	32100	State of GA - EMA	55,000
		FUNCTION TOTAL	55,000
		PAYMENTS IN LIEU OF TAXES	
10335	32070	Macon Housing Authority	46,700
	32080	McDonnell-Douglas- Boeing	46,100
	32085	Zantop-Pmt Lieu of Taxes	20,800
	32105	Real Estate Transfers	30,088
	32181	Ground Lease Conv. Center Hotel	35,000
		FUNCTION TOTAL	178,688
		OTHER LOCAL GOVERNMENT	
10340	32110	Bibb County - EMA	116,000
	32111	Sect. State Bldg. Lease	909,577
	32115	Bibb Co. Fire	7,094,590
	32125	Bibb Co. Traffic Eng.	137,300
	32135	Cherry Blossom	6,606
		FUNCTION TOTAL	8,264,073
		GENERAL CITY GOVERNMENT	
10342	33100	Alcoholic Bev. Affidavits	7,000
	33105	Land Dist. Permits	4,000
	33115	Central Record Fees	100,000
	33125	Alarm Systems	40,000
	33150	General Employee C.U.	96,470
	33151	Mid GA Clean Cities Coalition	53,995
	33152	Macon Water Authority	25,000
	33155	Electrical	20,000

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	33162	800 MHZ MWA Tower Lease	13,600
	33163	800 MHZ MCGG Tower Lease	16,100
	33164	800 MHZ Nextel Tower Lease	25,400
	33165	Signals & Signs	70,000
	33167	800 MHZ T- Mobile Tower Lease	50,000
	33168	800 MHZ Sprint Tower Lease	15,000
	33169	800 MHZ Bibb County BOE Tower Lease	2,700
	33171	800 MHZ IRS Tower Lease	20,500
	33172	Data Storage (MIS)	630
	33174	800 MHZ Bibb County Maintenance	15,000
	33176	800 MHZ Crickett Georgia Property	21,600
		FUNCTION TOTAL	596,995
		HIGHWAYS AND STREETS	
	34105	Street Repair	15,000
		FUNCTION TOTAL	15,000
		P&R CHARGES FOR SERVICES	
10345	32120	Bibb Co. Pauper Burials	1,200
	33130	Cemetery Lot / Sales Interment	65,000
	33131	Cemetery Maintenance	4,600
	33140	Senior Citizen Rental	8,000
	35140	Swimming Pool Fees	15,500
	35145	Programs-Ins. Classes	2,000
	35150	Programs - Fees - Youth	46,500
	35160	Utilities Reimbursements	18,000
	35165	Sports Fees	45,000
	35169	Non Resident Participation Fee	1,500
	35170	Rentals	22,000
	35175	Sr. Cit. Membership Fees	1,000
	35305	Concession Sales	5,000
	38120	Miscellaneous	200
		FUNCTION TOTAL	235,500
		P&R CHARGES FOR TENNIS SERVICES	
10346	35165	Sports Fees	1,500
	35170	Rentals	7,200
	35185	Court Use	30,000
	35190	Membership	8,000

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	35191	MTA Rental, Tournament, Sponsor	4,000
	35305	Concession Sales	2,000
		FUNCTION TOTAL	52,700
		P&R CHARGES FOR CENTRAL CITY PARK	
10347	32165	Georgia State Fair	7,500
	35160	Utilities Reimbursements	1,800
	35165	Sports Fees	39,700
	35170	Rentals	35,000
	35171	Skateboard Park	4,900
	35173	Rentals - Cherry Street Plaza	4,500
	35600	MCN Braves/ South Coast League	3,360
	35610	Other Stadium Rentals	1,500
	35611	Equipment Rental	1,500
	35612	Ocmulgee Heritage Maintenance	7,400
	35613	Rent- City Credit Union	1,500
	38120	Miscellaneous	1,000
		FUNCTION TOTAL	109,660
		ANIMAL CONTROL - CHARGES	
10375	35100	Euthan. & Other Fees	1,000
	35105	Adoption/Shelter Fees	10,000
	35110	Animal Licenses	5,000
	35120	Other	200
	35125	Bibb County - Dogs	20,000
	35130	Board Of Health	17,000
		FUNCTION TOTAL	53,200
		MULBERRY ST. PARKING GARAGE REVENUE	
10381	33190	Parking Fees - Monthly	160,000
	33195	Parking Fees - Daily / Hourly	10,000
		FUNCTION TOTAL	170,000
		FINES AND FORFEITURES	
10385	36105	Court Cost Fees	28,700
	36110	Dept. of Public Safety	500
	36120	A Dockets	1,840
	36146	Date Surcharge	26,600
	36177	10% Jail Add-On Service	182,700

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	36187	ACS Debt Recovery Revenue	494,300
	36188	Municipal Court Revenue	1,040,000
	36189	Maximus Payments	556,900
	38120	Miscellaneous	1,800
	38175	Over/Short	100
		FUNCTION TOTAL	2,333,440
		SALES AND REFUNDS	
10387	37104	Inventory/Equipment Sales	50,000
	37105	Sale of Real Property (Atty)	5,000
	37110	Atty & Eng. Fees	2,500
		FUNCTION TOTAL	57,500
		MISCELLANEOUS	
10390	38110	Interest on Investment	50,000
	38120	Miscellaneous	60,000
	38135	Rents-City Hall Annex	150,000
	38138	Airport Police - Reimbursement	10,000
	38140	Impounded Veh. Contract	120,000
	38145	Paving Assessments	100
	38148	Indirect Charge Revenue 3%	379,606
	38150	Railroad Annuity	7,000
	38156	Rent from Inspection & Fees	75,600
		FUNCTION TOTAL	852,306
		SUB-TOTAL GENERAL FUND REVENUES	68,962,518
		OTHER FINANCING SOURCES	
10395	39122	Census Bureau Reimbursement	63,377
	39143	Transfer From S W	510,000
		FUNCTION TOTAL	573,377
		TOTAL GENERAL FUND REVENUES	69,535,895
		GENERAL FUND EXPENDITURES	
		MUNICIPAL COURT	
10100	41100	Salaries Full-Time	448,806
	41120	Salaries Overtime	6,750
	41170	Employee Benefits	48,314
	41171	Employee Health Cost	92,750
	42110	Operating Supplies	5,675
	42130	Clothing & Uniforms	80

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43110	Professional Service	5,000
	43125	Travel Expense	5,618
	43130	Advertising	200
	43135	Printing, Binding & Book	6,000
	43140	Telephone Cost	2,975
	43145	Repairs & Maintenance	800
	43150	Contractual Services	450,450
	43161	Cont. Serv - Indigent Counsel	28,000
	43175	Dues, Subscriptions, & Membership	94
	44100	Machinery & Equipment	1,100
		DEPARTMENT TOTAL	1,102,612
		MAYOR & STAFF	
10105	41100	Salaries Full-Time	597,084
	41110	Salaries Part-Time	3,600
	41170	Employee Benefits	61,416
	41171	Employee Health Cost	72,875
	42110	Operating Supplies	8,000
	42135	Fuel, Oil & Lubricants	3,240
	42140	Mtr. Vehicle Repair-Parts	1,500
	42145	Mtr. Vehicle Repair-Lab.	1,200
	43125	Travel & Training Expense	15,000
	43135	Printing, Binding & Book	7,500
	43140	Telephone Cost	4,725
	43150	Contractual Services	18,000
	43155	Mayor's Contingency	55,000
	43160	Communication- Mayor's	2,000
	43165	Business Meeting Expense	15,000
	43175	Dues, Subs & Memberships	7,650
		DEPARTMENT TOTAL	873,790
		INFORMATION SYSTEMS	
10110	41100	Salaries Full-Time	526,846
	41120	Salaries Overtime	100
	41170	Employee Benefits	56,218
	41171	Employee Health Cost	72,875
	42110	Operating Supplies	7,500
	42112	Operating Supplies (Channel 14)	12,500
	43120	Transportation	1,500

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget 2010
	43125	Travel & Training Expense	11,050
	43140	Telephone Cost	2,350
	43150	Contractual Services	152,000
	43175	Dues, Subs & Memberships	298
	43190	Other Utilities	12,000
	43345	Computer Network Maintenance	15,000
		DIVISION TOTAL	870,237
		COMMUNICATION MAINTENANCE	
10186	41100	Salaries Full-Time	218,731
	41120	Salaries Overtime	15,000
	41170	Employee Benefits	24,445
	41171	Employee Health Cost	33,125
	42110	Operating Supplies	500
	42135	Fuel, Oil & Lubricants	2,891
	42140	Mtr. Vehicle Repair-Parts	14,050
	42145	Mtr. Vehicle Repair-Lab.	1,450
	42160	Small Tools	500
	43125	Travel & Training Expense	8,000
	43145	Repairs & Maintenance	35,000
	44100	Machinery & Equipment	1,125
		DIVISION TOTAL	354,817
		DEPARTMENT TOTAL	1,225,053
		INTERNAL AUDIT	
10114	41100	Salaries Full-Time	112,355
	41170	Employee Benefits	11,966
	41171	Employee Health Cost	13,250
	42110	Operating Supplies	500
	43120	Transportation	300
	43140	Telephone Cost	600
	43150	Contractual Services	500
	43175	Dues, Subs & Memberships	425
		DEPARTMENT TOTAL	139,896
		CITY COUNCIL	
10115	41100	Salaries Full-Time	124,800
	41110	Salaries Part-Time	152,411
	41114	Salaries - Other	35,100

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	41120	Salaries Overtime	1,500
	41170	Employee Benefits	28,761
	41171	Employee Health Cost	119,250
	42110	Operating Supplies	2,500
	42150	Motor Pool	100
	43110	Professional Service	126,000
	43125	Travel Expense	35,000
	43135	Printing, Binding & Book	2,000
	43140	Telephone Costs	2,075
	43150	Contractual Services	7,844
	43155	Contingency Expense	4,500
	43180	Miscellaneous	3,000
		DEPARTMENT TOTAL	644,841
		HUMAN RESOURCES ADMIN	
10120	41100	Salaries Full-Time	438,826
	41170	Employee Benefits	46,435
	41171	Employee Health Cost	86,125
	42110	Operating Supplies	7,000
	43110	Professional Service	25,000
	43120	Transportation	350
	43125	Travel & Training Expense	2,200
	43130	Advertising	5,500
	43135	Printing, Binding & Book	6,200
	43140	Telephone Cost	5,075
	43145	Repairs & Maintenance	200
	43150	Contractual Services	4,500
	43175	Dues, Subs & Memberships	1,955
	43365	Unemployment Insurance	50,000
	43380	Employee Assistance Program	27,000
	44100	Machinery & Equipment	200
		DIVISION TOTAL	706,566
		HUMAN RESOURCES - MEDICAL DISP	
10121	41100	Salaries Full-Time	94,461
	41170	Employee Benefits	10,060
	41171	Employee Health Cost	13,250
	42110	Operating Supplies	6,500
	43110	Professional Service	128,000

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43125	Travel & Training Expense	275
	43142	Electricity	2,490
	43145	Repairs & Maintenance	300
	43150	Contractual Services	3,000
	43175	Dues, Subs & Memberships	765
		DIVISION TOTAL	259,101
		DEPARTMENT TOTAL	965,667
		HUMAN RESOURCES - CREDIT UNION	
10122	41100	Salaries Full-Time	75,210
	41170	Employee Benefits	8,010
	41171	Employee Health Cost	13,250
		DEPARTMENT TOTAL	96,470
		CLEAN CITIES GRANT	
10127	41100	Salaries Full-Time	40,925
	41170	Employee Benefits	4,358
	41171	Employee Health Cost	6,625
		DEPARTMENT TOTAL	51,908
		FINANCE/PURCHASING DEPT	
10130	41100	Salaries Full-Time	860,453
	41110	Salaries Part-Time	38,480
	41120	Salaries Over-Time	100
	41170	Employee Benefits	94,545
	41171	Employee Health Cost	145,750
	42110	Operating Supplies	20,000
	42135	Fuel, Oil & Lubricant	600
	42140	Mtr. Vehicle Parts	400
	42135	Mtr. Vehicle Repair-Lab.	300
	43125	Travel & Training Expense	9,737
	43130	Advertising	10,000
	43135	Printing, Binding & Book	14,000
	43140	Telephone Cost	3,825
	43145	Repairs & Maintenance	500
	43150	Contractual Services	30,000
	43175	Dues, Subs & Memberships	1,615
	44100	Machinery & Equipment	300
		DEPARTMENT TOTAL	1,230,605

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget 2010
		CITY ATTORNEY	
10140	41100	Salaries Full-Time	529,285
	41120	Salaries Overtime	600
	41170	Employee Benefits	56,423
	41171	Employee Health Cost	66,250
	42110	Operating Supplies	4,500
	43110	Legal Fees	13,000
	43125	Travel & Training Expense	6,380
	43130	Advertising	100
	43135	Printing, Binding & Book	6,500
	43140	Telephone Cost	2,500
	43145	Repairs & Maintenance	300
	43150	Contractual Services	8,500
	43161	Contractual Services Solicitor Counsel	28,000
	43175	Dues, Subs & Memberships	3,570
		DEPARTMENT TOTAL	725,908
		CITY CLERK	
10145	41100	Salaries Full-Time	80,597
	41170	Employee Benefits	8,584
	41171	Employee Health Cost	13,250
	42110	Operating Supplies	1,400
	43120	Transportation	50
	43125	Travel & Training Expense	2,660
	43135	Printing, Binding & Book	400
	43140	Telephone Cost	550
	43145	Repairs & Maintenance	75
	43150	Contractual Services	1,550
	43175	Dues, Subs & Memberships	111
	43330	Communication	47,000
		DEPARTMENT TOTAL	156,227
		POLICE - YOUTH & INTERVENTION SERVICES	
10148	41100	Salaries Full-Time	459,946
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	40,326
	41171	Employee Health Cost	92,750
	42130	Clothing Uniforms	3,960

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43125	Travel, Training & Certification	3,814
	43145	Repair & Maintenance	500
	43150	Contractual Services	8,480
	43175	Dues, Subscriptions & Memberships	574
	43193	Drug Abuse Resistance Education (DARE)	22,500
	43194	TRIAD	12,000
	43196	Police Activities League (PAL)	30,000
	43197	Youth Enrichment Service (YES)	8,000
	43198	Citizens on Patrol (COP/ PAY	5,000
		DIVISION TOTAL	690,850
		POLICE - ADMINISTRATION	
10150	41100	Salaries Full-Time	945,311
	41120	Salaries Overtime	5,000
	41152	Salaries - Clothing & Uniforms	3,000
	41170	Employee Benefits	83,179
	41171	Employee Health Cost	165,625
	42110	Operating Supplies	150,250
	42130	Clothing Uniforms	107,733
	42135	Fuel,Oil & Lubricants	636,504
	42140	Mtr. Vehicle Repair-Parts	500,000
	42145	Mtr. Vehicle Repair-Lab.	400,000
	43110	Professional Services	126,640
	43125	Travel, Training & Certification	21,990
	43135	Printing, Binding & Book	20,000
	43140	Telephone	51,650
	43142	Electricity	90,000
	43145	Repairs & Maintenance	14,900
	43150	Contractual Services	143,614
	43152	Disciplinary Board	600
	43175	Dues, Subscriptions & Memberships	1,608
	43185	Medical & Hospital	15,000
	43190	Other Utilities	30,000
	43215	Jail Contract	380,000
	44100	Machinery & Equipment	89,846
		DIVISION TOTAL	3,982,451
		POLICE- CRIMINAL INVESTIGATION DIVISION	
10151	41100	Salaries Full-Time	2,491,652

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	41120	Salaries Overtime	80,000
	41152	Salaries - Clothing & Uniforms	21,560
	41170	Employee Benefits	196,510
	41171	Employee Health Cost	569,750
	42130	Clothing & Uniforms	12,360
	43125	Travel, Training & Certification	6,354
	43150	Contractual Services	31,246
	43175	Dues, Subscriptions & Memberships	725
	43180	Miscellaneous	18,000
	44100	Machinery & Equipment	11,520
		DIVISION TOTAL	3,439,677
		POLICE - PATROL	
10152	41100	Salaries Full-Time	6,419,612
	41120	Salaries Overtime	128,000
	41152	Salaries - Clothing & Uniforms	9,680
	41170	Employee Benefits	509,263
	41171	Employee Health Cost	1,358,125
	42130	Clothing Uniforms	87,200
	43125	Travel, Training & Certification	10,100
	43150	Contractual Services	82,752
	43175	Dues, Subscriptions & Memberships	446
	43185	Medical & Hospital	1,975
		DIVISION TOTAL	8,607,153
		POLICE - MANAGEMENT SERVICES	
10153	41100	Salaries Full-Time	371,540
	41120	Salaries Overtime	4,000
	41170	Employee Benefits	36,260
	41171	Employee Health Cost	86,125
	42130	Clothing & Uniforms	1,760
	43150	Contractual Services	9,000
		DIVISION TOTAL	508,685
		POLICE - ANIMAL CONTROL	
10154	41100	Salaries Full-Time	195,490
	41120	Salaries Overtime	5,000
	41170	Employee Benefits	21,270
	41171	Employee Health Cost	53,000

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	42110	Operating Supplies	24,979
	42130	Clothing & Uniforms	1,630
	42170	Chemicals, Drugs & Medicine	19,074
	43110	Professional Services	36,000
	43125	Travel, Training & Certification	1,650
	43145	Repair & Maintenance	2,500
	43150	Contractual Services	5,956
	43175	Dues, Subscriptions & Memberships	414
		DIVISION TOTAL	366,963
		DEPARTMENT TOTAL	17,595,779
		FIRE DEPT - FIRE ADMINISTRATION	
10155	41100	Salaries Full-Time	278,737
	41170	Employee Benefits	23,231
	41171	Employee Health Cost	39,750
	42110	Operating Supplies	3,000
	42120	Repair & Main. Supplies	500
	42130	Clothing & Uniforms	600
	42135	Fuel, Oil & Lubricants	4,617
	42140	Mtr. Vehicle Repair-Parts	1,600
	43125	Travel Expense	4,615
	43135	Printing, Binding & Book	750
	43140	Telephone Cost	2,175
	43145	Repair & Main. Supplies	750
	43150	Contractual Services	2,500
	43162	Contractual Services Promotion Sys	35,000
	43175	Dues, Subs & Memberships	1,020
		DIVISION TOTAL	398,845
		FIRE - FIREFIGHTING	
10156	41100	Salaries Full-Time	10,616,565
	41120	Salaries Overtime	250,000
	41119	FLSA Overtime	1,620,000
	41170	Employee Benefits	964,469
	41171	Employee Health Cost	2,444,625
	42110	Operating Supplies	35,000
	42120	Repair & Main. Supplies	48,000
	42130	Clothing & Uniforms	136,000
	42135	Fuel, Oil & Lubricants	160,489

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	42140	Mtr. Vehicle Repair-Parts	296,825
	42145	Mtr. Vehicle Repair-Lab.	215,000
	42160	Small Tools	7,500
	42170	Chemicals, Drugs & Medicine	6,000
	42190	Cleaning & Sanitation	37,000
	42210	Fire Ext. Supplies	800
	43125	Travel & Training Expense	18,547
	43135	Printing, Binding & Book	4,000
	43140	Telephone Cost	11,625
	43142	Electricity	113,915
	43145	Repairs & Maintenance	5,000
	43150	Contractual Services	9,750
	43175	Dues, Subs & Memberships	332
	43190	Other Utilities	85,000
	43220	Laundry/Cleaning Svcs.	3,000
	44100	Machinery & Equipment	60,060
	44115	Bldg. Imp- Int.	12,000
	44120	Bldg. Imp-Ext.	5,500
		DIVISION TOTAL	17,167,001
		FIRE - FIRE PREVENTION	
10157	41100	Salaries Full-Time	456,647
	41170	Employee Benefits	35,801
	41171	Employee Health Cost	72,875
	42110	Operating Supplies	3,600
	42120	Repair & Main. Supplies	500
	42130	Clothing & Uniforms	3,000
	42135	Fuel, Oil & Lubricants	14,549
	42140	Mtr. Vehicle Repair-Parts	3,600
	42145	Mtr. Vehicle Repair-Lab.	1,275
	42160	Small Tools	250
	42190	Cleaning & Sanitation	500
	43125	Travel & Training Expense	2,000
	43135	Printing, Binding & Book	4,500
	43140	Telephone Cost	1,550
	43145	Repairs & Maintenance	500
	43150	Contractual Services	3,500
	43175	Dues, Subs & Memberships	795
	43192	Jr. Fire Marshals	9,500

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		DIVISION TOTAL	614,942
		FIRE - FIRE TRAINING	
10158	41100	Salaries Full-Time	266,827
	41110	Salaries Part-Time	10,127
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	20,582
	41171	Employee Health Cost	46,375
	42110	Operating Supplies	4,500
	42120	Repair & Main. Supplies	1,500
	42130	Clothing & Uniforms	1,800
	42135	Fuel, Oil & Lubricants	12,150
	42140	Mtr. Vehicle Repair-Parts	7,300
	42145	Mtr. Vehicle Repair-Lab.	1,200
	42160	Small Tools	500
	43125	Travel & Training Expense	4,715
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	1,600
	43142	Electricity	8,120
	43150	Contractual Services	6,000
	43175	Dues, Subs & Memberships	140
	43190	Other Utilities	4,000
	44100	Machinery & Equipment	21,900
	44115	Bldg. Imp- Interior	500
	44120	Bldg. Imp- Exterior	5,000
		DIVISION TOTAL	430,836
		DEPARTMENT TOTAL	18,611,625
		INSPECTION & FEES	
10160	41100	Salaries Full-Time	680,741
	41170	Employee Benefits	72,286
	41171	Employee Health Cost	132,500
	42110	Operating Supplies	4,100
	42130	Clothing	2,170
	42135	Fuel, Oil & Lubricants	20,250
	42140	Mtr. Vehicle Repair-Parts	12,000
	42145	Mtr. Vehicle Repair-Lab.	8,475
	43125	Travel & Training Expense	10,506
	43135	Printing, Binding & Book	5,997

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43140	Telephone Cost	5,375
	43150	Contractual Services	6,000
	43175	Dues, Subs & Memberships	1,203
	43203	Rent Expenses	75,600
		DEPARTMENT TOTAL	1,037,203
		EMERGENCY MANAGEMENT	
10165	41100	Salaries Full-Time	170,402
	41110	Salaries Part-Time	1,200
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	18,469
	41171	Employee Health Cost	26,500
	42110	Operating Supplies	3,500
	42120	Repair & Main. Supplies	2,000
	42130	Clothing & Uniforms	2,250
	42135	Fuel, Oil & Lubricants	4,047
	42140	Mtr. Vehicle Repair-Parts	2,775
	42145	Mtr. Vehicle Repair-Lab.	2,375
	42160	Small Tools	500
	43125	Travel & Training Expense	2,400
	43135	Printing, Binding & Book	200
	43140	Telephone Cost	2,850
	43142	Electricity	18,675
	43145	Repairs & Maintenance	2,000
	43150	Contractual Services	20,000
	43175	Dues, Subs & Memberships	850
	43180	Miscellaneous	2,500
	44100	Machinery & Equipment	4,700
		DEPARTMENT TOTAL	291,193
		CITY ENGINEER	
10175	41100	Salaries Full-Time	420,702
	41170	Employee Benefits	44,805
	41171	Employee Health Cost	86,125
	42110	Operating Supplies	3,300
	42135	Fuel, Oil & Lubricants	6,541
	42140	Mtr. Vehicle Repair-Parts	4,825
	42145	Mtr. Vehicle Repair-Lab.	2,600
	43125	Travel & Training Expense	2,500

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43135	Printing, Binding & Book	400
	43140	Telephone Cost	3,525
	43142	Electricity	200
	43145	Repairs & Maintenance	300
	43150	Contractual Services	5,500
	43175	Dues, Subs & Memberships	85
	44100	Machinery & Equipment	1,040
		DEPARTMENT TOTAL	582,448
		TRAFFIC ENGINEERING	
10176	41100	Salaries Full-Time	179,902
	41170	Employee Benefits	19,160
	41171	Employee Health Cost	26,500
	42110	Operating Supplies	900
	42135	Fuel, Oil & Lubricants	1,100
	42140	Mtr. Vehicle Repair-Parts	700
	42145	Mtr. Vehicle Repair-Lab.	725
	43125	Travel & Training Expense	1,500
	43140	Telephone Cost	9,925
	43142	Electricity	34,740
	43145	Repairs & Maintenance	500
	43150	Contractual Services	3,200
	43175	Dues, Subs & Memberships	255
	43190	Other Utilities	2,700
	44100	Machinery & Equipment	2,100
		DEPARTMENT TOTAL	283,907
		PUBLIC WORKS ADMINISTRATION	
10180	41100	Salaries Full-Time	237,453
	41120	Salaries Over-Time	1,000
	41170	Employee Benefits	25,379
	41171	Employee Health Cost	59,625
	42110	Operating Supplies	3,000
	42120	Repair & Main. Supplies	1,000
	42130	Clothing & Uniforms	672
	42135	Fuel, Oil & Lubricants	1,619
	42140	Mtr. Vehicle Repair-Parts	1,325
	42145	Mtr. Vehicle Repair-Lab.	1,125
	42190	Cleaning & Sanitation	1,300

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43125	Travel & Training Expense	2,868
	43135	Printing, Binding & Book	500
	43140	Telephone Cost	3,825
	43142	Electricity	24,570
	43145	Repairs & Maintenance	845
	43150	Contractual Services	10,498
	43175	Dues, Subs & Memberships	510
	43190	Other Utilities	24,000
	43240	Special Awards	1,000
		DIVISION TOTAL	402,114
		PW - STREET CLEANING	
10181	41100	Salaries Full-Time	563,174
	41120	Salaries Overtime	8,240
	41170	Employee Benefits	60,720
	41171	Employee Health Cost	198,750
	42110	Operating Supplies	10,000
	42130	Clothing & Uniforms	22,141
	42135	Fuel, Oil & Lubricants	28,363
	42140	Mtr. Vehicle Repair-Parts	29,425
	42145	Mtr. Vehicle Repair-Lab.	34,200
	42160	Small Tools	2,075
	42180	Agricultural Supplies	4,476
	43125	Travel & Training Expense	1,000
	43150	Contractual Services	166,000
	44100	Machinery & Equipment	4,770
		DIVISION TOTAL	1,133,334
		PW - STREET MAINTENANCE	
10182	41100	Salaries Full-Time	612,830
	41120	Salaries Overtime	20,000
	41170	Employee Benefits	67,066
	41171	Employee Health Cost	192,125
	42110	Operating Supplies	15,000
	42120	Repair & Main. Supplies	78,278
	42130	Clothing & Uniforms	6,509
	42135	Fuel, Oil & Lubricants	109,852
	42140	Mtr. Vehicle Repair-Parts	147,825
	42145	Mtr. Vehicle Repair-Lab.	100,825

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	42150	Motor Pool	500
	42160	Small Tools	3,000
	43125	Travel & Training Expense	927
	43150	Contractual Services	3,100
	44100	Machinery & Equipment	8,490
		DIVISION TOTAL	1,366,327
		PW - STORM DRAINAGE	
10183	41100	Salaries Full-Time	190,967
	41120	Salaries Overtime	4,000
	41170	Employee Benefits	20,698
	41171	Employee Health Cost	79,500
	42110	Operating Supplies	5,209
	42130	Clothing & Uniforms	3,143
	42135	Fuel, Oil & Lubricants	15,464
	42140	Mtr. Vehicle Repair-Parts	30,225
	42145	Mtr. Vehicle Repair-Lab.	8,850
		DIVISION TOTAL	358,056
		DEPARTMENT TOTAL	3,259,831
		CENTRAL SERVICES-ADMINISTRATION	
10185	41100	Salaries Full-Time	221,663
	41170	Employee Benefits	23,609
	41171	Employee Health Cost	39,750
	42110	Operating Supplies	2,000
	42120	Repair & Main. Supplies	150
	42130	Clothing & Uniforms	150
	42135	Fuel, Oil & Lubricants	495
	42140	Mtr. Vehicle Repair-Parts	75
	42145	Mtr. Vehicle Repair-Lab.	100
	42160	Small Tools	100
	42190	Cleaning & Sanitation	1,500
	43125	Travel & Training Expense	300
	43135	Printing, Binding & Book	50
	43140	Telephone Cost	1,675
	43142	Electricity	25,000
	43145	Repairs & Maintenance	100
	43150	Contractual Services	7,000
	43175	Dues, Subs & Memberships	425

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43190	Other Utilities	6,000
	44110	Bldg. Improvements	100
		DIVISION TOTAL	330,242
		CS - TRAFFIC MAINTENANCE OPERATIONS	
10193	41100	Salaries Full-Time	171,316
	41120	Salaries Overtime	2,800
	41170	Employee Benefits	18,479
	41171	Employee Health Cost	46,375
	42110	Operating Supplies	800
	42120	Repair & Main. Supplies	55,000
	42130	Clothing & Uniforms	1,000
	42135	Fuel, Oil & Lubricants	8,933
	42140	Mtr. Vehicle Repair-Parts	4,650
	42145	Mtr. Vehicle Repair-Lab.	4,675
	42160	Small Tools	400
	43175	Dues, Subscriptions & Membership	213
		DIVISION TOTAL	314,640
		CS -TRAFFIC SIGNALS	
10187	41100	Salaries Full-Time	340,690
	41120	Salaries Overtime	10,500
	41170	Employee Benefits	37,228
	41171	Employee Health Cost	59,625
	42110	Operating Supplies	800
	42130	Clothing & Uniforms	1,100
	42135	Fuel, Oil & Lubricants	11,651
	42140	Mtr. Vehicle Repair-Parts	9,650
	42145	Mtr. Vehicle Repair-Lab.	11,325
	42160	Small Tools	800
	42195	Elect. Signals & Supplies	42,000
	43125	Travel Training Expense	460
	43150	Contractual Services	2,000
	43175	Dues, Subs & Memberships	383
		DIVISION TOTAL	528,211
		CS-BLDG. CUSTODIAL SERVICE	
10188	41100	Salaries Full-Time	297,289
	41120	Salaries Overtime	400

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	41170	Employee Benefits	31,697
	41171	Employee Health Cost	86,125
	42110	Operating Supplies	50
	42120	Repair & Main. Supplies	6,500
	42130	Clothing & Uniforms	1,000
	42135	Fuel, Oil, & Lubricants	1,888
	42140	Mtr. Vehicle Repair-Parts	750
	42145	Mtr. Vehicle Repair-Lab.	1,200
	42190	Cleaning & Sanitation	14,000
	42195	Elect. Signals & Supplies	2,900
	43140	Telephone Cost	350
	43142	Electricity (Annex)	78,465
	43145	Repairs & Maintenance	500
	43150	Contractual Services	13,999
	43190	Other Utilities	30,000
	44115	Bldg. Improvements-Interior	500
		DIVISION TOTAL	567,613
		CS - HVAC	
10189	41100	Salaries Full-Time	249,157
	41120	Salaries Overtime	1,500
	41170	Employee Benefits	26,670
	41171	Employee Health Cost	46,375
	42110	Operating Supplies	150
	42120	Repair & Main. Supplies	10,000
	42130	Clothing & Uniforms	1,534
	42135	Fuel, Oil, & Lubricants	5,407
	42140	Mtr. Vehicle Repair-Parts	400
	42145	Mtr. Vehicle Repair-Lab.	1,450
	42160	Small Tools	1,000
	43125	Travel & Training Expense	650
	43135	Printing, Binding & Book	50
	43150	Contractual Services	1,500
		DIVISION TOTAL	345,843
		CS - GENERAL MAINTENANCE	
10190	41100	Salaries Full-Time	321,134
	41120	Salaries Overtime	450
	41170	Employee Benefits	34,241

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	41171	Employee Health Cost	86,125
	42110	Operating Supplies	150
	42120	Repair & Main. Supplies	1,500
	42130	Clothing & Uniforms	1,200
	42135	Fuel, Oil & Lubricants	7,034
	42140	Mtr. Vehicle Repair-Parts	2,650
	42145	Mtr. Vehicle Repair-Lab.	1,800
	42160	Small Tools	600
	42190	Cleaning & Sanitation	100
	42195	Elect. Signals & Supplies	150
	43140	Telephone Cost	250
	43142	Electricity	4,120
	43145	Repairs & Maintenance	1,000
	43150	Contractual Services	250
	43190	Other Utilities	5,000
	44100	Machinery & Equipment	2,650
	44110	Building Improvements	400
	44115	Bldg. Improvements-Interior	300
		DIVISION TOTAL	471,104
		CS - ELECTRICAL	
10191	41100	Salaries Full-Time	254,477
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	27,372
	41171	Employee Health Cost	46,375
	42110	Operating Supplies	25
	42120	Repair & Main. Supplies	20,000
	42130	Clothing & Uniforms	600
	42135	Fuel, Oil & Lubricants	8,283
	42140	Mtr. Vehicle Repair-Parts	3,125
	42145	Mtr. Vehicle Repair-Lab.	3,750
	42160	Small Tools	500
	43150	Contractual Services	525
	44100	Machinery & Equipment	300
		DIVISION TOTAL	368,332
		DEPARTMENT TOTAL	2,925,986
		P/R - ADMINISTRATIVE SVCS.	
10194	41100	Salaries Full-Time	77,799

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	41170	Employee Benefits	8,286
	41171	Employee Health Cost	6,625
	42110	Operating Supplies	3,000
	42135	Fuel, Oil & Lubricants	918
	42140	Mtr. Vehicle Repair-Parts	225
	42145	Mtr. Vehicle Repair-Lab.	550
	43125	Travel & Training Expense	600
	43140	Telephone Cost	7,950
	43142	Electricity	9,965
	43150	Contractual Services	10,000
	43175	Dues, Subs & Memberships	702
	43190	Other Utilities	1,900
	43240	Special Awards	700
		DIVISION TOTAL	129,220
		P/R - GROUNDS AND FACILITIES	
10196	41100	Salaries Full-Time	682,278
	41120	Salaries Overtime	24,000
	41170	Employee Benefits	74,823
	41171	Employee Health Cost	198,750
	42110	Operating Supplies	6,000
	42120	Repair & Main. Supplies	10,000
	42130	Clothing & Uniforms	11,000
	42135	Fuel, Oil & Lubricants	68,024
	42140	Mtr. Vehicle Repair-Parts	36,000
	42145	Mtr. Vehicle Repair-Lab.	28,325
	42160	Small Tools	1,500
	42180	Agricultural Supplies	36,000
	42185	Tree Maintenance	14,000
	42190	Cleaning & Sanitation	5,000
	42195	Elect. Signals & Supplies	4,000
	43125	Travel & Training Expense	863
	43142	Electricity	89,170
	43145	Repair & Main. Supplies	12,500
	43150	Contractual Services	427,910
	43175	Dues, Subs & Memberships	251
	43190	Other Utilities	95,000
	44100	Machinery & Equipment	9,251
	44110	Building Improvements - Other	1,000

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		DIVISION TOTAL	1,835,645
		P/R - OPERATIONS SERVICES	
10197	41100	Salaries Full-Time	1,362,445
	41110	Salaries Part-Time	69,280
	41120	Salaries Overtime	1,000
	41130	Salaries Seasonal	108,000
	41170	Employee Benefits	158,752
	41171	Employee Health Cost	337,875
	42110	Operating Supplies	80,000
	42120	Repair & Main. Supplies	21,000
	42130	Clothing & Uniforms	2,025
	42135	Fuel, Oil & Lubricants	9,471
	42140	Mtr. Vehicle Repair-Parts	1,800
	42145	Mtr. Vehicle Repair-Lab.	2,100
	42170	Chemicals, Drugs & Medicine	700
	42180	Agricultural Supplies	1,000
	42190	Cleaning & Sanitation	20,000
	42195	Electrical Supplies	7,000
	43110	Professional Services	43,121
	43120	Transportation	5,415
	43125	Travel Expense	3,240
	43135	Printing, Binding & Book	3,200
	43140	Telephone Cost	5,325
	43142	Electricity	286,900
	43145	Repairs & Maintenance	8,000
	43147	Machinery & Equipment Repairs	4,000
	43150	Contractual Services	270,000
	43175	Dues, Subs & Memberships	599
	43190	Other Utilities	150,000
		DIVISION TOTAL	2,962,248
		P/R -BUSINESS SERVICES	
10199	41100	Salaries Full-Time	217,570
	41120	Salaries Overtime	1,000
	41170	Employee Benefits	23,261
	41171	Employee Health Cost	39,750
	42110	Operating Supplies	1,500
	42120	Repair & Main. Supplies	450

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	42190	Cleaning & Sanitation	300
	42195	Electrical Supplies	50
	43120	Transportation	1,300
	43125	Travel & Training Expense	1,500
	43135	Printing, Binding & Book	1,000
	43140	Telephone Cost	200
	43142	Electricity	1,200
	43147	Machinery & Equipment Repairs	200
	43150	Contractual Services	1,950
	43175	Dues, Subs & Memberships	140
	43190	Other Utilities	3,500
		DIVISION TOTAL	294,871
		DEPARTMENT TOTAL	5,221,984
		MULBERRY STREET PARKING GARAGE	
10203	42110	Operating Supplies	1,500
	43140	Telephone Cost	1,300
	43142	Electricity	32,020
	43145	Repairs & Maintenance	2,000
	43150	Contractual Services	87,000
	43190	Other Utilities	1,200
	43415	Liability Insurance	7,500
		DEPARTMENT TOTAL	132,520
		SERVICES TO GOVERNMENT	
10204	43140	Telephone	79,125
	43142	Electricity	1,018,565
	43190	Other Utilities	12,000
		DEPARTMENT TOTAL	1,109,690
		DEBT SERVICE - PAYMENTS	
10205	43274	Sect. Of State Building	698,144
	43299	Sect. Of State Building Interest	211,432
	43305	Paying Agents Fees	3,500
		DEPARTMENT TOTAL	913,077
		OTHER COSTS	
	43315	Unallocated Reserve	148,090
	43320	Pension - Fire & Police Department	73,550

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43333	Credit Card Discount Fees	30,000
	43340	Municipal Govt Dues	36,000
	43349	Plaques, Monuments & Awards	15,000
	43350	Morale, Welfare & Recreation	25,000
	43353	UPC Services (Central Services)	10,000
	43360	Sister Cities International	7,000
	43361	Taste of Macon	5,000
	43362	Non Departmental Misc.	20,000
	43366	Lobbyist	90,000
	43373	Bank Fees	50,000
		DEPARTMENT TOTAL	509,640
		MISC - RISK MGMT	
10215	43180	Miscellaneous	2,000
	43400	Claims Handling Service	55,000
	43405	Workers Comp Ins	70,000
	43415	Liability Insurance	585,000
	43425	Worker's Comp Liability	1,500,000
	43430	Liability Exp. Self Insurance	450,000
	43437	Property Insurance	130,000
	43439	Safety Equipment	4,000
		DEPARTMENT TOTAL	2,796,000
		APPROP OTHER AGENCIES	
10225	43435	MBC Planning & Zoning(1)	360,695
	43436	GIS (1)	41,905
	43438	Clean Air	15,000
	43440	Bibb Co. Mapping(1)	119,625
	43445	Middle Ga. RDC(1)	76,855
	43455	Board of Elections(2)	322,148
	43465	Keep Macon-Bibb Beautiful(1)	57,109
	43470	Middle Ga Food Bank(1)	8,100
	43475	Macon Arts Alliance(1)	32,400
	43480	Museum of Arts & Sciences(3)	48,615
	43485	Urban Dev. Authority(1)	29,840
	43490	MBC Industrial Auth(3)	86,344
	43500	MBC Transit Authority(4)	1,084,397
	43500	MBC Transit Authority(4) additional appropriation	277,622
	43505	MBC ADA Para Transit(4)	126,481

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43506	ECD-Land Acquisition	200,000
	43515	MEDC (1)	40,000
	43519	ECD-HOME Match	114,875
	43521	ECD-Prop Inspection Admin.	740,125
	43522	Land Bank Authority Contribution	100,000
	43523	NewTown Macon	10,000
	43530	Citizens Advocacy(1)	5,000
	43535	Payne City	15,000
	43539	Douglass Theatre	80,000
	43566	Historic Hills & Heights	75,000
	43567	Demolition & Board Ups	365,000
		DEPARTMENT TOTAL	4,432,136
		GENERAL FUND EXPENDITURES - TOTAL	66,915,994
		TRANSFERS OTHER FUNDS	
10230	43403	Transfer for Convention Center Hotel	239,238
	43550	Transfer to Centreplex	551,147
	43552	Transfer to Law Enforcement Grant (Match)	127,542
	43553	Transfer to Bowden Golf	138,195
	43555	Transfer to Capital Improvement	379,300
	43578	Transfer to UDA for debt (Bonds 2002 A, B)	1,039,479
	43582	Match for Fire Pumper Grant	145,000
		DEPARTMENT TOTAL	2,619,901
		TOTAL GENERAL FUND REVENUE	69,535,895
		TOTAL GENERAL FUND EXPENDITURES	69,535,895
			(0)

Notes to General Fund Budget:**(Reference previous page - Approp Other Agencies)****(1) City funding shall not exceed one half of the
total funding of the city and county.****(2) City funding shall not exceed one half of the
total funding of the city and county except
for the cost of elections held solely for the
city or county.****(3) City funding shall not exceed 25.0% of the
total funding of the city and county.****(4) City funding shall not exceed 60.0% of the
total funding of the city and county.****Note: City employee benefits cost included in each dept. expense.**

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget 2010
SPLOST FUND			
REVENUES			
	38110	Interest Revenue	5,000
	39116	Transfer from SPLOST Fund Balance	6,529,643
FUNCTION TOTAL			6,534,643
SPLOST FUND REVENUES - TOTAL			6,534,643
SPLOST FUND EXPENDITURES			
22206	44979	Storm Water Management	4,469,039
22208	43304	GMA Interest	110,000
	43313	GMA Admin. Expenses	35,000
22209	43307	Lease Pool OID Deposit	300,000
22211	43700	GMA 1998 Principal	1,204,792
	43639	BB&T Debt Principal	335,209
	43640	BB&T Debt Interest	80,603
FUNCTION TOTAL			6,534,643
SPLOST FUND REVENUES - TOTAL			6,534,643
SPLOST FUND EXPENDITURES - TOTAL			6,534,643
			0
BOWDEN OPERATING REVENUE			
30815	35000	Greens Fees	121,000
	35005	Range Fees	42,000
	35015	Annual Memberships	29,400
	35025	Private Cart Sales	100
	35026	Merchandise Sales	15,700
	35030	Golf Car Rentals	205,200
	35040	Contracted Sales - Bowden	4,500
FUNCTION TOTAL			417,900
30820	38120	Miscellaneous	3,500
	39120	Trans fr General Fund	138,195
FUNCTION TOTAL			141,695
BOWDEN GOLF COURSE FUND REV. - TOTAL			559,595
BOWDEN GOLF COURSE FUND EXPENDITURES			
BOWDEN SALARIES/BENEFITS			
30600	41100	Salaries Full-Time	236,153

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	41110	Salaries Part-Time	22,603
	41130	Salaries Seasonal	32,113
	41170	Employee Benefits	29,336
	41171	Employee Health Cost	53,000
		FUNCTION TOTAL	373,205
		BOWDEN SUPPLIES/MATERIALS	
30605	42110	Operating Supplies	3,500
	42130	Clothing & Uniforms	480
	42160	Small Tools	500
	42180	Agricultural Supplies	25,000
	42190	Cleaning & Sanitation	500
		FUNCTION TOTAL	29,980
		BOWDEN REPAIRS AND MAINTENANCE	
30610	42135	Fuel, Oil & Lubricants	6,110
	42140	Mtr. Vehicle Repair-Parts	5,850
	42145	Mtr. Vehicle Repair-Lab.	1,925
	43145	Repairs & Maintenance	40,000
		FUNCTION TOTAL	53,885
		BOWDEN UTILITIES	
30615	43140	Telephone Cost	1,770
	43142	Electricity	34,670
	43190	Other Utilities	10,000
		FUNCTION TOTAL	46,440
		BOWDEN OTHER OPER. EXP.	
30625	42220	Cost of Goods Sold	12,500
	43125	Travel, Training & Cert	445
	43130	Advertising	2,500
	43150	Contractual Services	9,000
	43164	Indirect Charges 3%	21,311
	43175	Dues, Subs & Memberships	829
	43437	Insurance-Property	8,500
	44100	Machinery & Equipment	1,000
		FUNCTION TOTAL	56,085
		BOWDEN DEPREC/AMORT EXP	
30630	43308	Depreciation / Capital Reserve Expense	78,465
		FUNCTION TOTAL	78,465

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		BOWDEN GOLF COURSE EXP. - TOTAL	638,060
		BOWDEN REVENUES - TOTAL	559,595
		BOWDEN EXPENDITURES - TOTAL	638,060
			(78,465)
		CENTREPLEX FUND	
		PARKING LOT INCOME	
31350	33195	Parking Lot Revenue	230,000
		FUNCTION TOTAL	230,000
		CONCESSION SALES	
31355	35305	Concession Sales	42,000
	35310	Alcohol Sales	30,000
		FUNCTION TOTAL	72,000
		RENTAL INCOME	
31360	35362	Rent- Meeting Rooms	127,500
	35364	Rent- Equipment	61,500
		FUNCTION TOTAL	189,000
		OTHER OPERATING	
31365	35335	Ice Skating	27,000
	35340	Novelty Commissions	7,500
	35400	Catering-In House	165,000
	35405	Catering Commission	9,000
	35410	Advance Ticket Commission	6,450
	35415	Ticket Surcharge	9,600
	35420	Ticket Printing	750
	35430	Advertising Commission	2,250
	35435	Event Labor	37,500
	38120	Miscellaneous	15,000
		FUNCTION TOTAL	280,050
		TRANS FM OTHER FUNDS	
31395	39115	Trans From Hotel/Motel	385,045
		FUNCTION TOTAL	385,045
		TOTAL REVENUES	1,156,095

CENTREPLEX FUND EXPENDITURES

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
SALARIES & BENEFITS			
31400	41100	Salaries Full-Time	332,442
	41120	Salaries Overtime	6,750
	41125	Salaries Concession	15,000
	41130	Salaries Seasonal	82,500
	41145	Salaries-Catering Labor	22,500
	41170	Employee Benefits	41,684
	41171	Employee Health Cost	81,562
FUNCTION TOTAL			582,438
CONTRACTUAL LABOR			
31402	43152	Labor Concessions	2,400
	43153	Labor Building	1,200
FUNCTION TOTAL			3,600
SUPPLIES & MATERIALS			
31405	42110	Operating Supplies	450
	42116	Oper. Supplies-Catering	1,500
	42190	Cleaning & Sanitation	4,500
	42220	Cost of Goods Sold - Concessions	11,250
	42225	Cost of Goods Sold-Alcoh	8,250
	42230	Cost of Goods Sold-Cater.	27,000
FUNCTION TOTAL			52,950
REPAIR & MAINTENANCE.			
31410	42120	Repair & Main. Supplies	750
	42135	Fuel, Oil & Lubricants	1,266
	42140	Mtr. Vehicle Repair-Parts	900
	42145	Mtr. Vehicle Repair-Lab.	855
	42195	Elect. Signals & Supplies	450
FUNCTION TOTAL			4,221
UTILITIES			
31415	43140	Telephone Cost	3,480
	43142	Electricity	87,000
	43190	Other Utilities	22,500
FUNCTION TOTAL			112,980
OTHER OPERATING EXP			

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43130	Advertising	2,250
	43133	Public Relations	1,500
	43135	Printing, Binding & Book	450
	43147	Machinery & Equipment Repairs	1,500
	43150	Contractual Services	7,500
	43164	Indirect Charges 3%	28,457
	43250	Insurance	112,400
	43314	Unallocated Reserve	33,046
	43725	Transfer to Noble for Deficit	212,803
		FUNCTION TOTAL	399,906
		EXPENDITURES - TOTAL	1,156,095
		TOTAL REVENUES	1,156,095
		TOTAL EXPENDITURES	1,156,095
			(0)
		SOLID WASTE MANAGEMENT	
		SOLID WASTE MANAGEMENT REVENUES	
32813	35550	Waste Management Fees	4,020,000
	38110	Interest on Investment	5,000
	38158	Sale of SW Machinery & Equipment	90,000
	39116	Transfer from Fund Balance	834,024
	39127	Reimbursement from BB&T	1,687,000
		WASTE COLLECTION REVENUES - TOTAL	6,636,024
		WASTE COLLECTION EXPENDITURES	
		WASTE COLL - SALARIES/BENES	
32500	41100	Salaries Full-Time	1,721,936
	41120	Salaries Overtime	20,000
	41170	Employee Benefits	185,186
	41171	Employee Health Cost	457,125
		FUNCTION TOTAL	2,384,247
		WASTE COLL - SUPPLIES/MAT.	
32505	42110	Operating Supplies	6,400
	42130	Clothing & Uniforms	23,242
		FUNCTION TOTAL	29,642

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		WASTE COLL- REPAIRS & MAINTENANCE	
32511	42135	Fuel, Oil & Lubricants	194,619
	42140	Mtr. Vehicle Repair-Parts	250,000
	42145	Mtr. Vehicle Repair-Lab.	200,000
		FUNCTION TOTAL	644,619
		WASTE COLL - OTHER OPER EXP	
32525	43135	Printing, Binding & Book	500
	43150	Contractual Services	257,400
	43164	Indirect Charges 3%	272,718
	43700	GMA 1998 Principal	697,739
	43639	B B & T Lease Principal	149,470
	43640	B B & T Lease Interest	5,500
	44125	Capital Improvement Projects (BB&T)	1,687,000
32530	43308	Depreciation	425,428
		FUNCTION TOTAL	3,495,755
32540	43580	Transfer to General Fund	510,000
		Function Total	510,000
		WASTE COLLECTION EXPENDITURES - TOTAL	7,064,263
		WASTE COLLECTION REVENUES - TOTAL	6,636,024
		WASTE COLLECTION EXPENDITURES - TOTAL	7,064,263
		LANDFILL FEES	
32815	35500	Tipping Fees - Operations	1,474,678
	35503	Landfill Permits	8,400
	35510	Recycling Recovery	30,233
	35515	Landfill Gas	190,000
	35525	Dumpster Rental	428
		FUNCTION TOTAL	1,703,739
		LANDFILL FEES REVENUES	1,703,739
		SOLID WASTE LANDFILL EXPENDITURES	
		LANDFILL SALARIES/BENEFIT	
32600	41100	Salaries Full-Time	389,642
	41120	Salaries Overtime	12,000
	41170	Employee Benefits	42,577
	41171	Employee Health Cost	99,375
		FUNCTION TOTAL	543,594

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		LANDFILL SUPP & MATERIALS	
32605	42110	Operating Supplies	20,080
	42130	Clothing & Uniforms	2,871
	42180	Agricultural Supplies	10,300
		FUNCTION TOTAL	33,251
		LANDFILL REPAIR & MAINTENANCE	
32610	42135	Fuel, Oil & Lubricants	145,254
	42140	Mtr. Vehicle Repair-Parts	175,000
	42145	Mtr. Vehicle Repair-Lab.	119,850
		FUNCTION TOTAL	440,104
		LANDFILL UTILITIES	
32615	43140	Telephone Cost	600
	43142	Electricity	19,320
	43145	Repairs and Maintenance	500
	43190	Other Utilities	2,060
		FUNCTION TOTAL	22,480
		LANDFILL OTHER OPER EXP	
32625	43105	EPD Surcharge	40,000
	43125	Travel & Training Expense	2,500
	43135	Printing, Binding & Book	500
	43150	Contractual Services	222,500
	43184	Medical LEC Work	1,000
	44100	Machinery & Equipments	8,000
	44125	Capital Improvement Projects	47,000
	44230	Transfer to Landfill Closure Reserve	340,000
32630	43308	Depreciation (Landfill)	280,000
		FUNCTION TOTAL	941,500
		LANDFILL EXPENDITURES	1,980,929
		LANDFILL REVENUES	1,703,739
		LANDFILL EXPENDITURES	1,980,929
		DEPARTMENTAL TOTAL FUND REVENUES	8,339,763
		DEPARTMENTAL TOTAL FUND EXPENDITURES	9,045,191
			(705,428)

E-911 FUND

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		SUBSCRIBER FEES	
33325	35300	Subscriber Fees-E911 Fixed Telephone	1,100,000
	35301	Subscriber Fees-E911 Mobile Telephone 70%	1,400,000
		FUNCTION TOTAL	2,500,000
33390	38110	Interest on Investment	12,000
	39116	Transfer from E-911 Fund Balance	551,394
		FUNCTION TOTAL	563,394
		E-911 REVENUES - TOTAL	3,063,394
		E-911 EXPENDITURES	
		E-911 SALARIES/BENEFITS	
33600	41100	Salaries Full-Time	1,614,721
	41120	Salaries Overtime	78,000
	41170	Employee Benefits	179,993
	41171	Employee Health Cost	410,750
		FUNCTION TOTAL	2,283,464
		E-911 SUPPLIES & MATERIALS	
33605	42110	Operating Supplies	15,000
	42130	Clothing & Uniforms	14,240
		FUNCTION TOTAL	29,240
		E-911 REPAIRS & MAINTENANCE	
33610	43145	Repair & Maintenance	1,500
		FUNCTION TOTAL	1,500
		E-911 UTILITIES	
33615	43140	Telephone Cost	224,525
	43142	Electricity	22,210
	43190	Other Utilities	2,200
		FUNCTION TOTAL	248,935
		E-911 OTH. OPERATING EXP	
33625	43125	Travel, Training & Certification	12,000
	43135	Printing, Binding & Book	1,000
	43150	Contractual Services	158,323
	43163	Telephone Contractual Payments	280,000
	43175	Dues, Subs & Memberships	272

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43250	Insurance (Worker's Compensation Cost)	38,580
	44100	Machinery & Equipment	10,080
		FUNCTION TOTAL	500,255
		E-911 FUND EXPENDITURES	3,063,394
		E-911 FUND REVENUES	3,063,394
		E-911 FUND EXPENDITURES	3,063,394
			0
		INTERNAL SERVICE FUND	
		VM - MOTOR POOL REVENUES	
36814	35288	Fuel - Vehicle	200
	35290	Part - Vehicle	700
	35292	Labor - Vehicle	400
		FUNCTION TOTAL	1,300
		BILLINGS TO OTHER FUNDS	
36815	35211	Gen'l Fund VM Billing -Labor	674,600
	35212	Gen'l Fund VM Billing -Fuel Markup	116,000
	35213	Gen'l Fund VM Billing -Parts	529,300
	35230	Bowden VM Billings	4,000
	35231	Centreplex VM Billings	10,000
	35232	Solid Waste Mgmt VM Bill	410,000
	35237	Airport VM Billings	23,000
	35244	ECD VM Billings	9,000
	35255	Workforce VM Billing	1,000
		FUNCTION TOTAL	1,776,900
		BILLINGS TO OUTSIDE USERS	
	35299	Taxi Cab Inspections	1,000
	38120	Miscellaneous	10,000
		FUNCTION TOTAL	11,000
		NON-OPERATING REVENUE	
36820	38155	Surcharge (PSE)	62,150
		FUNCTION TOTAL	62,150
		VEHICLE MAINTENANCE FUND REVENUES - TOTAL	1,851,350
		VEHICLE MAINTENANCE FUND EXPENDITURES	

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget 2010
VM SALARIES & BENEFITS			
36600	41100	Salaries Full-Time	615,856
	41101	Additional Regular Salaries	85,920
	41120	Salaries Overtime	500
	41170	Employee Benefits	73,366
	41171	Employee Health Cost	119,250
		FUNCTION TOTAL	894,892
VM SUPPLIES & MATERIALS			
36605	42110	Operating Supplies	5,200
	42130	Clothing & Uniforms	4,600
	42190	Cleaning & Sanitation	900
		FUNCTION TOTAL	10,700
VM REPAIRS & MAINTENANCE			
36610	42135	Fuel, Oil & Lubricants	4,613
	42140	Mtr. Vehicle Repair-Parts	1,500
	42145	Mtr. Vehicle Repair-Lab.	325
	43147	Machinery & Eqmt Repairs	5,000
		FUNCTION TOTAL	11,438
VM MOTOR POOL VEHICLES			
36611	42135	Fuel, Oil & Lubricants	600
	42140	Mtr. Vehicle Repair-Parts	250
	42145	Mtr. Vehicle Repair-Lab.	200
		FUNCTION TOTAL	1,050
VM REPAIR PARTS & SUPPLIES			
36614	42120	Repair & Maintenance Supplies	800,000
		FUNCTION TOTAL	800,000
VM OTHER OPERATING EXP			
36625	43125	Travel Expense	8,555
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	6,250
	43142	Electricity	33,420
	43145	Repairs & Maintenance	3,000
	43150	Contractual Services	7,300
	43175	Dues, Subs & Memberships	5,525
	43190	Other Utilities	22,500

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		FUNCTION TOTAL	89,550
		VM DEPRECIATION	
36630	43308	Depreciation / Capital Reserve Expense	15,000
	43561	Transfer To Fund Balance	12,920
	44100	Machinery & Equipment	15,800
		FUNCTION TOTAL	43,720
		VEHICLE MAINTENANCE EXPENDITURES	1,851,350
		VEHICLE MAINTENANCE FUND REVENUES	1,851,350
		VEHICLE MAINTENANCE FUND EXPENDITURES	1,851,350
			1
		AIRPORT FUND	
		AIRPORT REVENUE	
37380	33170	Mobile Homes	33,700
	33175	Airlines	112,500
	33178	Federal	11,700
	33185	Other Leases	711,700
	33186	Airport Lease	689,863
	33196	PFC (Passenger Facility Charge)	16,200
	38120	Miscellaneous	5,000
	39116	Transfer from Airport Fund Balance	418,214
		AIRPORT REVENUES - TOTAL	1,998,877
		AIRPORT EXPENDITURES	
37202	42110	Operating Supplies	8,250
	42120	Repair & Main. Supplies	12,000
	42130	Clothing & Uniforms	2,500
	42135	Fuel, Oil & Lubricants	24,767
	42140	Mtr. Vehicle Repair-Parts	13,225
	42145	Mtr. Vehicle Repair-Lab.	10,100
	42160	Small Tools	1,000
	42180	Agricultural Supplies	6,000
	42190	Cleaning & Sanitation	8,000
	42195	Elect. Signals & Supplies	8,000
	43110	Professional Service	3,000
	43130	Advertising	500
	43135	Printing, Binding & Book	1,000

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
	43140	Telephone Cost	9,125
	43142	Electricity	163,550
	43145	Repairs & Maintenance	15,000
	43150	Contractual Services	728,228
	43164	Indirect Charges 3%	66,606
	43175	Dues, Subs & Memberships	638
	43190	Other Utilities	30,000
	43415	Liability Insurance	28,000
	44116	Bldg Imp	10,000
		FUNCTION TOTAL	1,149,489
37205	43267	1988 ASA Bond Debt Payment	336,100
	43268	1993 Zantop Bond Debt Payment	353,763
	43700	GMA 98 Payment	13,184
37630	43308	Depreciation	280,000
	43314	Unallocated Reserve (Earmark)	77,941
	44103	Match for Grant Projects (CIP)	68,400
		FUNCTION TOTAL	1,129,388
		AIRPORT REVENUES - TOTAL	1,998,877
		AIRPORT EXPENDITURES - TOTAL	2,278,877
			(280,000)
		CAPITAL IMPROVEMENT FUND	
		CAPITAL IMPROVEMENTS REVENUE	
40390	32169	Cox Communications - Other	20,000
	32171	Local Government Lease Pool	2,574,000
	35513	BB&T Reimbursement	1,312,000
		FUNCTION TOTAL	3,906,000
		TRANSFER FROM GENERAL FUND	
40390	39120	Transfer fm Gen Fund	379,300
		FUNCTION TOTAL	379,300
		CAPITAL IMPROVEMENTS REVENUES - TOTAL	4,285,300
40900	44125	Reference Exhibit C for Project List	4,265,300
	44126	Cox Communication - Channel 14	20,000
		CAPITAL IMPROVEMENTS EXPEND. - TOTAL	4,285,300

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		CAPITAL IMPROVEMENTS REVENUES - TOTAL	4,285,300
		CAPITAL IMPROVEMENTS EXPEND. - TOTAL	4,285,300
			0
		1976 STREET & TRAFFIC IMPROVEMENT FUND	
		Revenue	
41315	34125	Paving Assessment Revenue	7,500
		TOTAL	7,500
		Expenditure	
41210	43315	Unallocated Reserve	7,500
		TOTAL	7,500
		1976 STREET & TRAFFIC IMP. REVENUES - TOTAL	7,500
		1976 STREET & TRAFFIC IMP. EXPENDITURES - TOTAL	7,500
			0
		STATE CAPITAL STREET IMPROVEMENT FUND	
		Revenue	
50340	34125	Paving Assessment Revenue	500
		TOTAL	500
		STATE CAPITAL STREET IMP. REVENUE-TOTAL	500
		Expenditure	
50090	43315	Unallocated Reserve	500
		TOTAL	500
		STATE CAPITAL STREET IMP.REVENUES - TOTAL	500
		STATE CAPITAL STREET IMP. EXPENDITURES - TOTAL	500
			0
		HOTEL/MOTEL TAX FUND	
		HOTEL/MOTEL TAX RECEIPTS	
51300	30132	Hotel/Motel Tax Receipts	726,500
		FUNCTION TOTAL	726,500
		HOTEL/MOTEL TAX FUND REVENUES - TOTAL	726,500
		HOTEL/MOTEL TAX FUND EXPENDITURES	

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
		TRANSFERS TO OTHER FUNDS	
51230	43550	Transfer to Centreplex (53%)	385,045
		FUNCTION TOTAL	385,045
		HOTEL/MOTEL TAX DISB.	
51310	43510	Cherry Blossom Festival (7%)	50,855
	43511	Conv. Visitors Bureau (40%)	290,600
		FUNCTION TOTAL	341,455
		HOTEL/MOTEL TAX FUND REVENUES - TOTAL	726,500
		HOTEL/MOTEL TAX FUND EXPEND. - TOTAL	726,500
			0
		GROUP INSURANCE	
		Revenues	
62120	38181	Employees Contribution-Dependent	2,745,000
	38187	Disable Contribution-Ohio Nationals	250
	38188	Dental Contribution	445,580
	38194	Vision Contribution	95,000
		TOTAL	3,285,830
		Insurance Contribution-Non Cafeteria	
62210	38180	Employer Contribution	8,827,750
	38181	Employees Contribution-Dependent	1,200
	38183	Other Insurance Contribution	90,700
	38184	Premium Continuation Charge	16,600
	38189	Life Insurance (Employer)	225,000
		TOTAL	9,161,250
		TOTAL REVENUES	12,447,080
		Expenditure	
		Group Insurance Premiums	
62342	43251	Premium-Life Insurance	225,000
	43252	Draw downs-by Insurance	10,600,000
	43253	Premiums-Medical	1,068,000
	43254	Premiums-Cancer	6,000
	43257	Premiums-Dental	445,580
	43258	Premium - Vision	95,000
		TOTAL	12,439,580
		Other Expenses	

EXHIBIT A**FISCAL YEAR 2010
APPROVED BUDGET**

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2010
62345	43110	Professional Services	7,500
		TOTAL	7,500
		TOTAL EXPENSES	12,447,080
		GROUP INSURANCE TOTAL REVENUES	12,447,080
		GROUP INSURANCE TOTAL EXPENSES	12,447,080
			0
		LAW ENFORCEMENT CONFISCATION FUND	
		Revenues	
64150	36170	Revenue State/ Local	120,000
	38110	Interest on investment	10,000
		TOTAL	130,000
		Expenditure	
	43140	Telephone Costs	3,500
	43150	Contractual Services	11,000
	44100	Machinery & Equipment	100,000
64255	44340	Patrol Dogs	15,500
		TOTAL	130,000
		LAW ENFORCEMENT CON. REVENUES - TOTAL	130,000
		LAW ENFORCEMENT CON. EXPENDITURES - TOTAL	130,000
			0
		GROSS BUDGET *	111,700,384
		LESS INTERFUND TRANSFERS	(3,514,946)
		GRAND TOTAL - ALL FUNDS	108,185,438

* Gross Budget includes all budgeted expenditures.

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VII. DEPARTMENTAL OPERATING BUDGETS

City of Macon

DEPARTMENTAL OPERATING BUDGETS

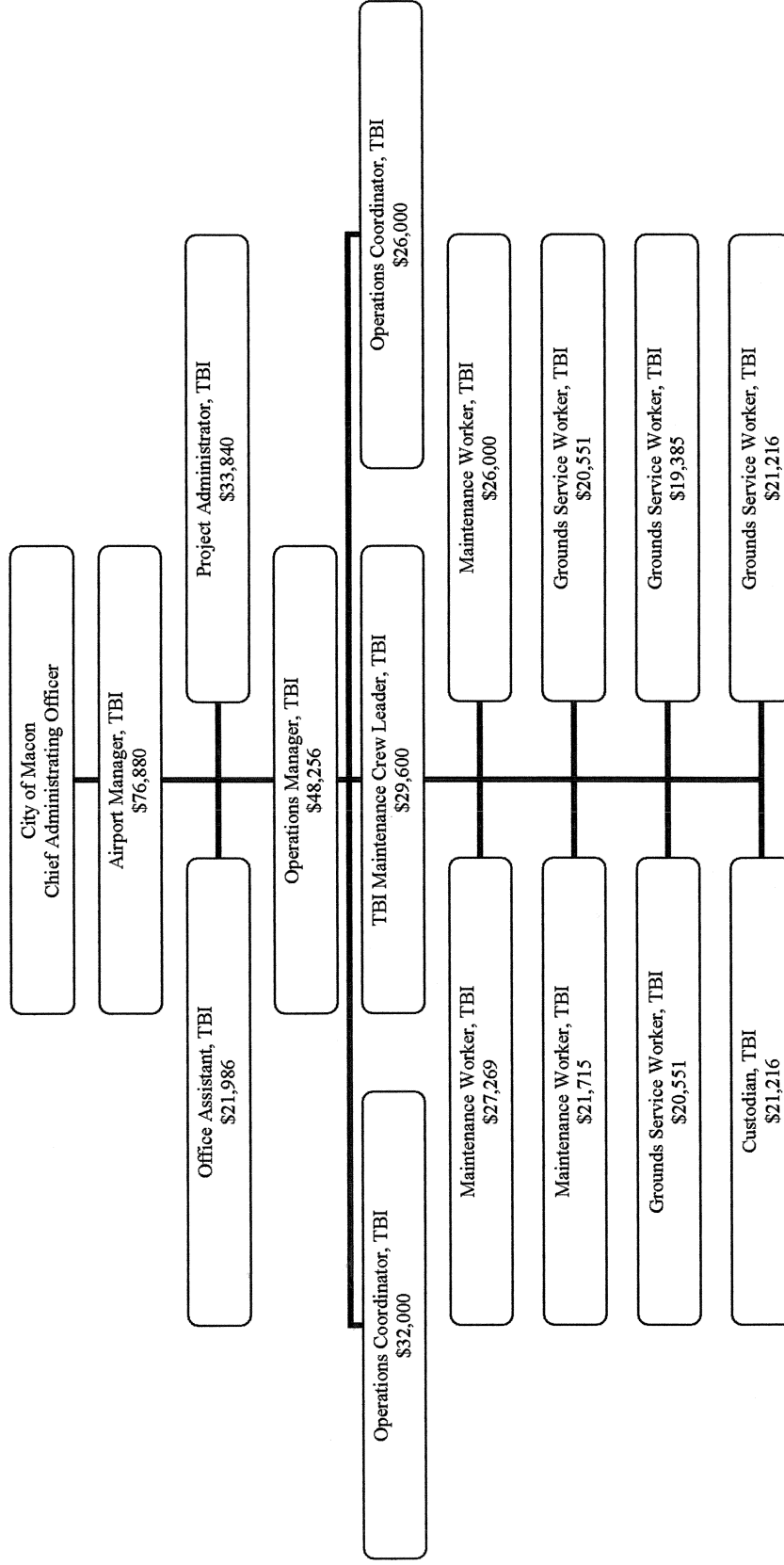
DEPARTMENTAL BUDGETS ARE PRESENTED IN THIS SECTION ALPHABETICALLY. THREE TYPES OF FUNDS ARE REPRESENTED: 1) GENERAL FUND; 2) ENTERPRISE FUND; AND 3) INTERNAL SERVICE FUND.

GENERAL FUND - to account for the General operations of the City; including all financial transactions not required to be accounted for in another fund. All budgets in this section are included in the General Fund with the exception of the Funds identified below.

ENTERPRISE FUND - financed and operated in a manner similar to a private business enterprise. This type fund is used to account for activities of the Coliseum/Centreplex & Auditorium; the E911 System under Police Department; Bowden Golf Course; Solid Waste Management; and Aviation.

INTERNAL SERVICE FUND - to account for the financing of goods or services provided by a City department to other departments of the city or to other local agencies on a cost reimbursement basis. The Vehicle Maintenance department operates under this type fund.

Aviation Department
Organization Chart FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Aviation

FUNCTION: Provide Air Transportation and Associated Services

DESCRIPTION

Aviation Department is responsible for the safe conditions and operations of Middle Georgia Regional and Downtown Airport, building and land rentals and maintenance of all City owned buildings on the airports. Also provides profitable and efficient day-to-day operations, lease negotiations with airport concessionaires and coordinating airport activities to serve the traveling public.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	256,918	0	0
SUPPLIES	(42)	83,621	86,000	93,842
SERVICES & CHGS	(43)	1,289,857	2,068,134	2,106,635
CAPITAL OUTLAY	(44)	2,287	193,000	78,400
TOTAL OPERATING		1,632,683	2,347,134	2,278,877
TOTAL CAPITAL		237,000	169,000	68,400

AUTHORIZED POSITIONS

FULLTIME		15	0	0
PARTTIME		0	0	0
OTHER		0	0	0
SEASONAL		2	0	0
TOTAL		17	0	0

GOAL STATEMENT

Safe accident free operation of the airports, continued emphasis to attract new aviation oriented facilities and utilize all means to increase revenues.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

2008 Actual 2009 Budget 2009 Mid-Yr 2010 Proj.

AIRPORT SAFETY

OBJECTIVE:
Workload Enhance airport safety thru FAA improvement projects and encouraging communication in the airport community
Efficiency Operate MCN and MAC in accordance with FAA and GDOT guidelines
Effectiveness Conduct safety inspections, provide training, and purchase equipment to enhance airfield markings
Outcome/Impact Successful airport certification safety inspections

25% R 50% R 50% R 75% R
 75% 100% 100% 100%
 100% 100%

AIRPORT SECURITY

OBJECTIVE:
Workload Enhance airport security through improvements in equipment and procedures
Efficiency Upgrade access controls and conduct tenant security training
Effectiveness Increase overall security awareness and improve the security presence on the airport
Outcome/Impact Improved security of airport tenants and the flying public

40% R 100% R 60% R 100%
 R R R R
 R R R R

AIRPORT OPERATING PROCEDURES

OBJECTIVE:
Workload Establish airport user group to assist in the development of Minimum Standards and Rules & Regulations
Efficiency Implement Airport Minimum Standards and Rules and Regulations
Effectiveness Standardization of all airport leases and contracts
Outcome/Impact Assurance of equitable leases, contracts, and regulations for all new airport stakeholders

60% 100% 80% 100%
 20% 100% 75% 100%
 R R R R
 R R

BUSINESS OPPORTUNITIES

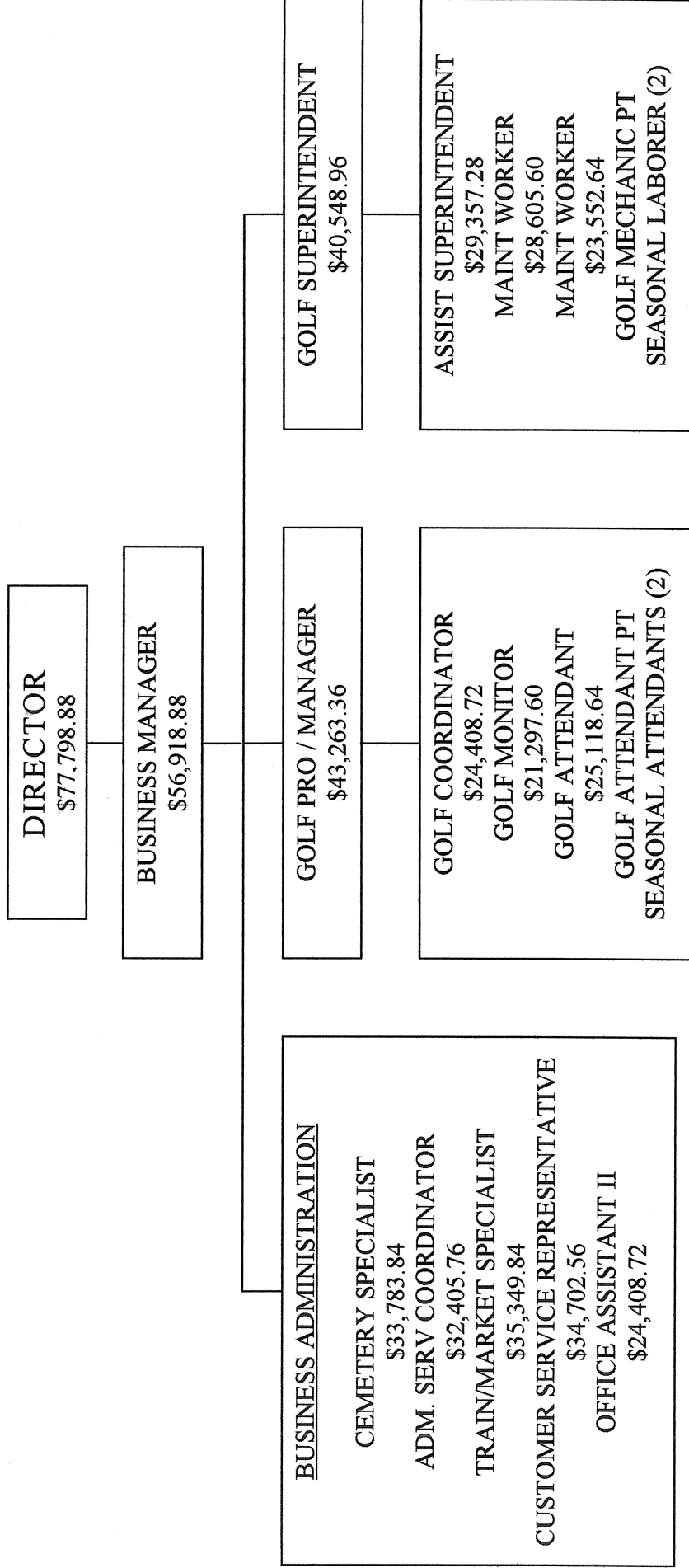
OBJECTIVE:
Workload Attract new business to the airports
Efficiency Develop strategic business plan
Effectiveness Market to air carriers, maintenance, repair, and overhaul companies, and other aviation related businesses
Outcome/Impact Creation of additional revenue streams

R R R R
 20% 100% 60% 100%
 R R R R
 R R

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 BUSINESS DIVISION / BOWDEN
 ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Bowden

FUNCTION: Golf Services

DESCRIPTION

The Golf Function is responsible for the management and operation of Bowden Golf Course. The course provides for public play of golf patrons in Macon and Bibb County and for tournament on local and state levels.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	312,100	361,064	373,205
SUPPLIES	(42)	47,773	63,580	56,365
SERVICES & CHGS	(43)	156,403	171,802	207,490
CAPITAL OUTLAY	(44)	3,376	133,000	1,000
TOTAL OPERATING		519,652	729,446	638,060
TOTAL CAPITAL		15,100	133,000	0

AUTHORIZED POSITIONS

FULLTIME		8	8	8
PARTTIME		2	2	2
OTHER		4	4	4
TOTAL		14	14	14

GOAL STATEMENT

To provide an environment for the golf playing community that will allow them to enjoy their use of the golf course and the experience of competition.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

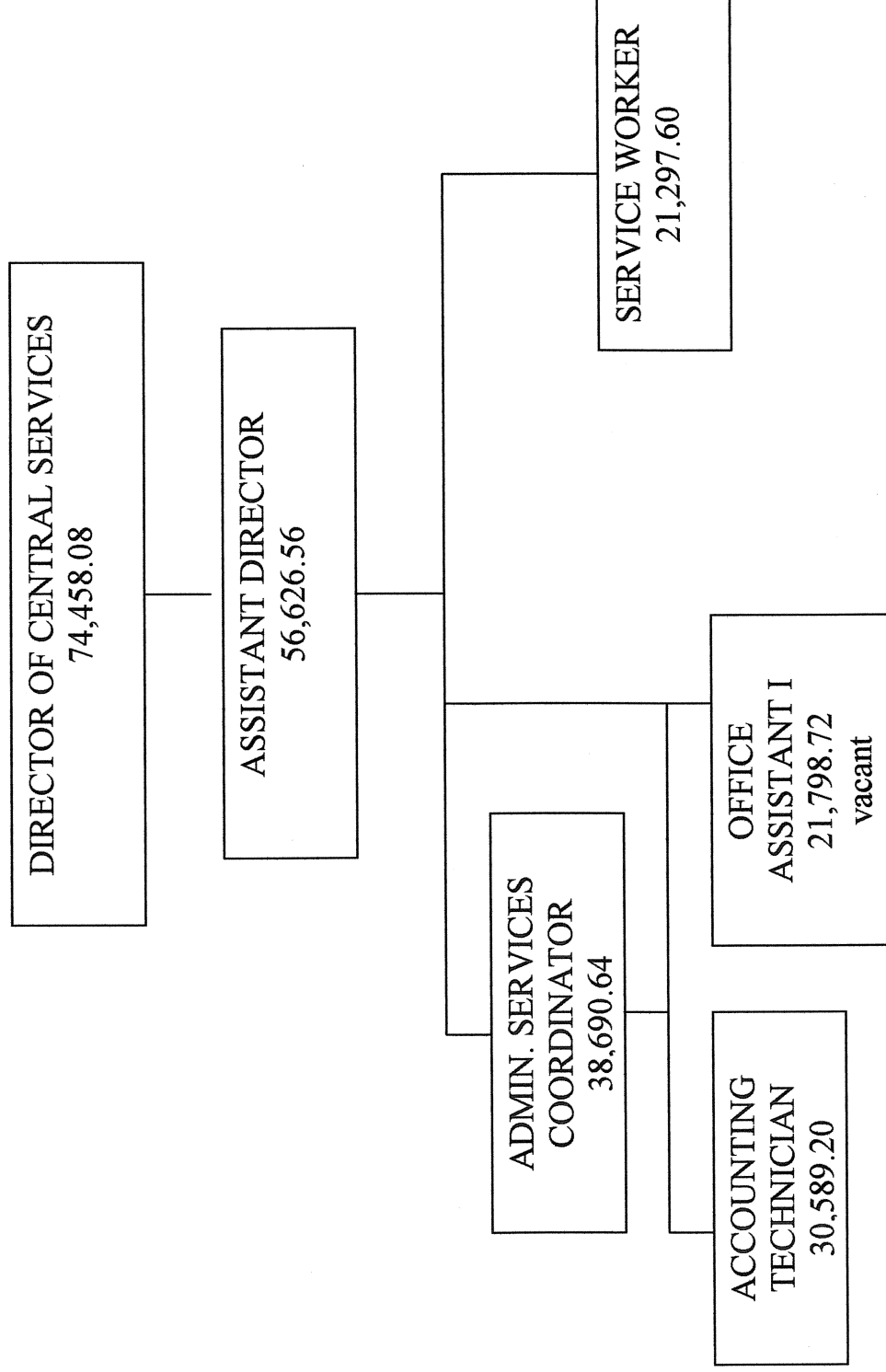
Bowden Golf Course

		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>R-Financially operate golf course at break even or better</u>				
Workload	Average rounds per year	14,447		8,958	23,000
Efficiency	Percent of rounds that are non-member and pay green fees				75%
Effectiveness	Golfers that use golf cars when they play				95%
Outcome/Impact	Revenue in the thousands generated from golf cars and green fees				339
OBJECTIVE:	<u>P-Keep all golf cars operating 100% of the time</u>				
Workload	Do routine maintenance checks weekly and monthly				60
Efficiency	Slow days and inclement weather days the batteries will be checked				100%
Effectiveness	100% of the cars batteries will be checked monthly				60
Outcome/Impact	Golfers will have the opportunity to play and ride if they want				100%
OBJECTIVE:	<u>I-Greens are smooth and consistent all the time</u>				
Workload	Greens will have fertilizers and pesticides applied when needed and aerated				20
Efficiency	Greens will be inspected daily for needs				100.00%
Effectiveness	The greens will be consistent and smooth				100.00%
Outcome/Impact	Golfers will enjoy quality greens year round				100%
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON – CENTRAL SERVICES
ADMINISTRATIVE ORGANIZATION CHART – FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Administrative

DESCRIPTION

Serves to govern the various functions (Communications, Signals & Signs, Custodial, Electrical, Plumbing, Heating/Ventilating/Air Conditioning, and General Maintenance) that constitute the Central Services Department, which, as a whole, provides specialized services to all other City departments and to the general public.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	285,189	285,916	285,022
SUPPLIES	(42)	4,672	6,375	4,570
SERVICES & CHGS	(43)	32,490	35,100	40,550
CAPITAL OUTLAY	(44)	112	200	100
TOTAL OPERATING		322,463	327,591	330,242
TOTAL CAPITAL		105,000	101,400	266,400

AUTHORIZED POSITIONS

FULLTIME		6	6	6
PARTTIME				
OTHER				
TOTAL		6	6	6

GOAL STATEMENT

Provide specific and essential services required to support a municipality in a safe, sound, timely and economical manner

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

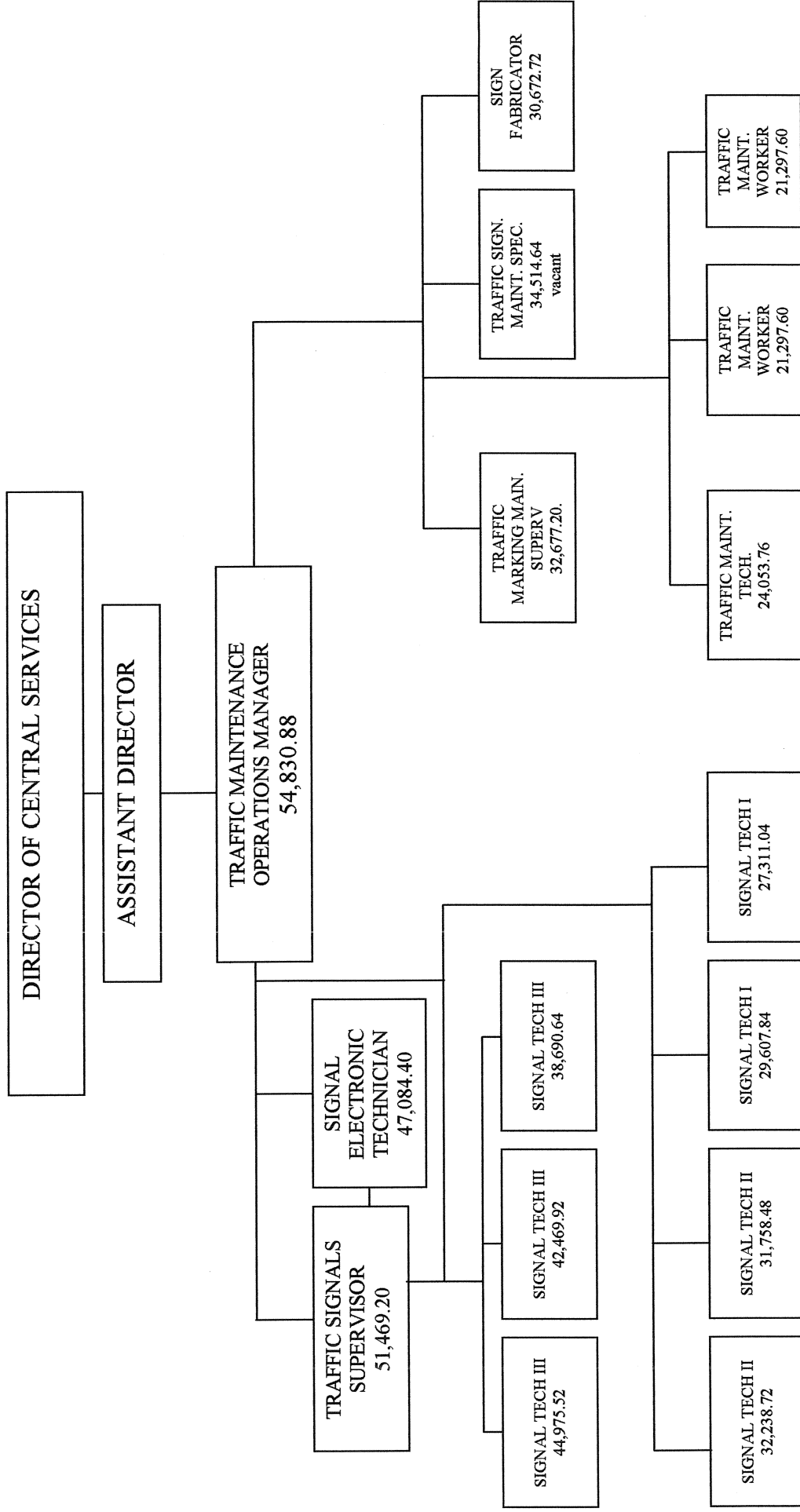
DEPARTMENT/FUNCTION:		Central Services/Administration			
		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>Monitor/Coordinate dispatching multi-trades on major projects.</u>				
	Estimated number of projects	10	10	14	10
	Number of projects completed	4	10	14	10
	Number of projects completed within approved budget	0	10	14	10
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>Receive and assign service requests for (8) functions.</u>				
	Estimated Number of service requests received and assigned	14120	13500	7154	13500
	Number of service requests completed	13578	13500	7154	13500
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>Survey and approve/disapprove new street light requests.</u>				
	Estimated number of requests received	24	35	17	35
	Number of requests completed within 5 days	19	35	9	35
	Estimated number of requests approved	19	30	10	25
OBJECTIVE: Workload Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON – CENTRAL SERVICES

TRAFFIC MAINTENANCE OPERATIONS ORGANIZATION CHART – FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Traffic Maintenance

DESCRIPTION

Responsible for the maintenance and installation of all traffic control devices in the City (except signs on State and Federal highways). Devices consist of markings, signs, and other related equipment. In addition, street markings' new installations and maintenance is performed under contract for Bibb County. This function also performs as a graphic design sign & markings function.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	189,247	246,967	238,970
SUPPLIES	(42)	83,094	81,760	75,458
SERVICES & CHGS	(43)	1,150	2,525	213
CAPITAL OUTLAY	(44)	3,220	730	0
TOTAL OPERATING		276,711	331,982	314,641
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		6	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	7	7

GOAL STATEMENT

To provide and maintain specific services required by the City in a competent, timely, and economical manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Traffic Maintenance Operations

		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Perform citywide sign preventative maintenance inspections</u>				
Workload	Number of signs to be inspected	13000	2000	1423	2800
Efficiency	Number of defective or ineffective signs replaced	1000	1200	837	2000
Effectiveness	Number of signs replaced due to vandalism	100	100%	74	120
Outcome/Impact	Number of signs to be cleaned	400	300	591	900
OBJECTIVE:	<u>Complete service requests generated by functions</u>				
Workload	Number of service requests completed	3000	3000	1703	3000
Efficiency	Percentage of service requests uncompleted	0%	0%	0%	0%
Effectiveness	Number of service requests received from Traffic Engineering	40	60	26	60
Outcome/Impact					
OBJECTIVE:	<u>Install/remove signs for other departments/agencies.</u>				
Workload	Number of service requests received	300	200	48	150
Efficiency	Number of signs installed/removed.	18	550	117	250
Effectiveness	Percentage of service requests on backlog	1%	1%	0%	0%
Outcome/Impact	Amount of revenue generated from service requests completed	1500	800		800
OBJECTIVE:	<u>Fabricate traffic control and specialty signs as requested</u>				
Workload	Number of service requests received	800	100	690	800
Efficiency	Number of signs fabricated	2000	2000	1124	2000
Effectiveness	Percentage of service requests on backlog	0%	0%	0%	0%
Outcome/Impact	Amount of revenue generated from signs fabricated for other agencies	218	800		500

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Traffic Maintenance Operations

2008 2009 2009 2010

Actual	Budget	Mid-Yr	Proj.
300000	350000	320000	300000
200000	300000	344128	300000
5%	1%	0%	0%
2000	2000	720	2000

Install/repaint traffic control and pavement markings

Number of linear feet scheduled for painting
 Number of linear feet repainted
 Percentage of linear feet requiring repainting after six months.
 Number of linear feet of new pavement markings installed.

Install/repair thermoplastic/sta-mark and other traffic control markings

Number of linear feet scheduled
 Number of linear feet repaired due to routine maintenance
 Number of linear feet installed due to Traffic Engineering work orders.

50000	6000	6402	6000
3000	6000	6912	6000
1000	1000	150	800

OBJECTIVE:

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

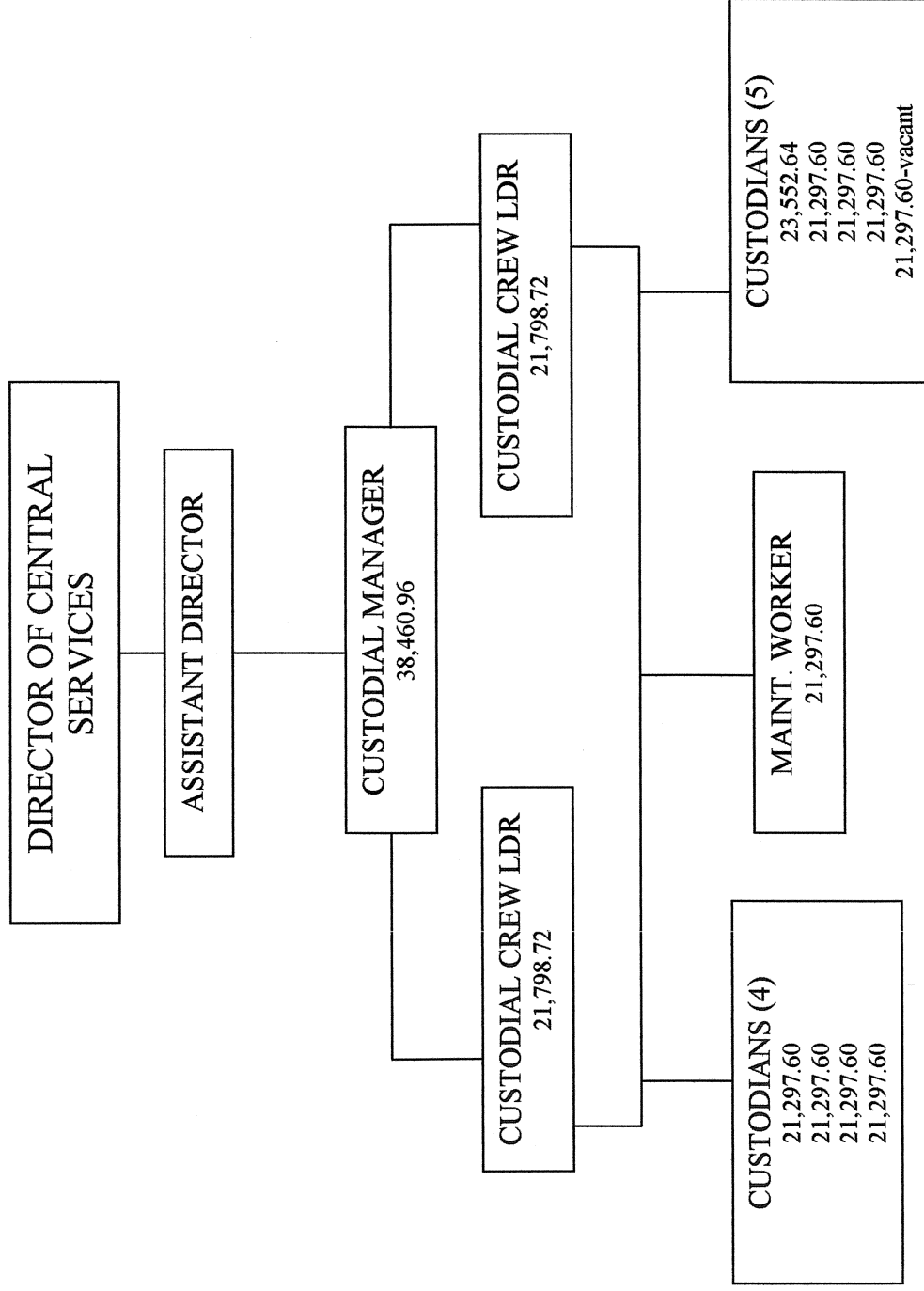
OBJECTIVE:

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON – CENTRAL SERVICES
CUSTODIAL ORGANIZATION CHART – FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Custodial

DESCRIPTION

Provides professional custodial services in a timely and efficient manner to City Hall, City Hall Annex, Detective Bureau, EMA, Personnel, Compliance Office, Medical Dispensary, Drug & Gang Task Force, Crime Lab, Fort Hill Community Center, E-911, Police Training, 1st, 2nd, 3rd and 4th Precincts and Central Service Complex.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	373,540	398,555	415,511
SUPPLIES	(42)	25,125	29,325	28,288
SERVICES & CHGS	(43)	112,372	116,409	123,314
CAPITAL OUTLAY	(44)	2,533	7,734	500
TOTAL OPERATING		513,570	552,023	567,613
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

To provide competent and timely custodial services (including minor repairs) to the satisfaction of the Administration and tenants of the building serviced.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Custodial

2008 2009 2009 2010

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

Provide high standards of custodial services for 18 buildings

Number of times buildings are cleaned per year (252 times)

Percent of buildings cleaned to satisfaction of customers

Percent of call backs/complaints monthly

Actual

3240

100%

0%

Budget

3240

100%

0%

Mid-Yr

1620

100%

0%

Proj.

3240

100%

0%

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

Provide floor and carpet maintenance for 16 buildings

Square feet of carpet and floors scheduled per month

Percent cleaned to customer's satisfaction

Percent of callbacks/complaints

92000

100%

0%

92000

100%

0%

46000

100%

0%

92000

100%

0%

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

Perform set ups and removal for special event/functions

Number of set ups/removals.

Percent performed to customers satisfaction.

6

100%

17

100%

3

100%

10

100%

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

Provide minor maintenance for City Hall and Willie C. Hill Annex.

Number of work orders completed

Number of callbacks/complaints

16

0

16

0

9

0

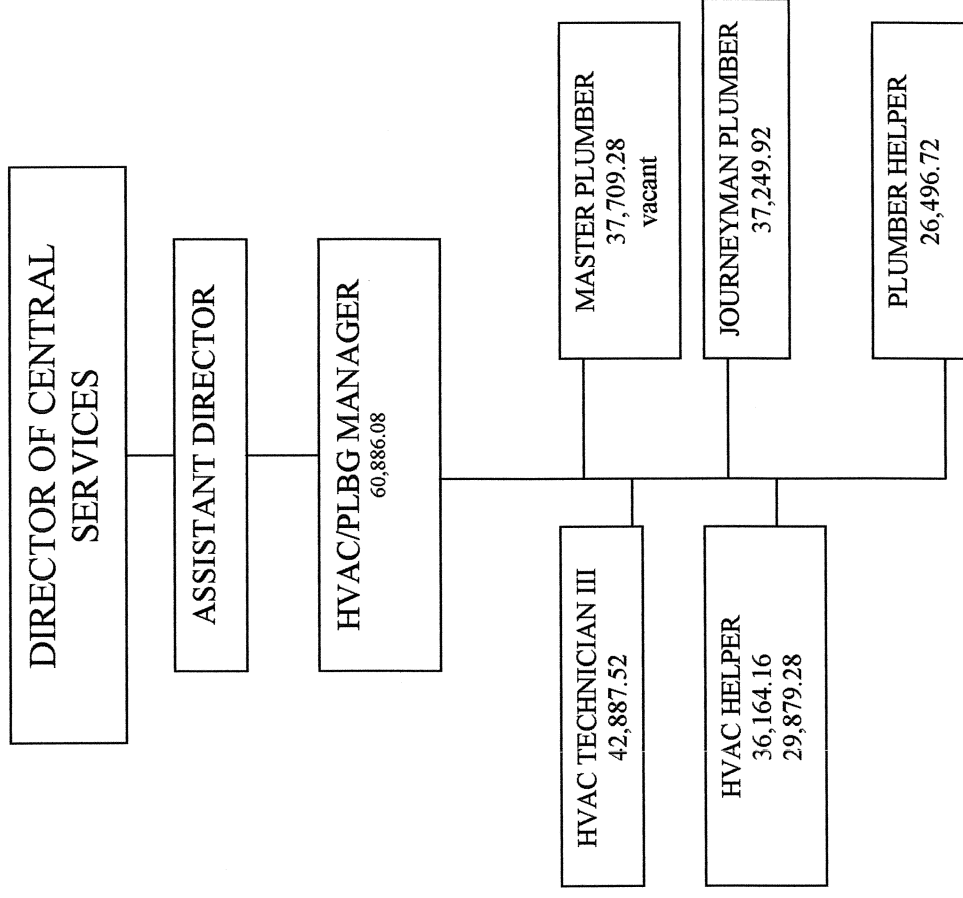
16

0

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON – CENTRAL SERVICES
HVAC-PLUMBING ORGANIZATION CHART – FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: HVAC

DESCRIPTION

Heating/Ventilating/Air-Conditioning/Plumbing Function that comprise this portion of Central Services provide the human and material resources necessary for the installation and upkeep of all plumbing works, heating systems and air conditioning systems in City owned and operated buildings and facilities

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	313,823	326,397	323,702
SUPPLIES	(42)	22,343	25,867	19,941
SERVICES & CHGS	(43)	175	2,200	2,200
CAPITAL OUTLAY	(44)		950	0
TOTAL OPERATING		336,341	355,414	345,843
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		7	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		7	7	7

GOAL STATEMENT

To provide and maintain specific services are required by the City in a competent, timely and economical manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/HVAC-Plumbing

2008 2009 2009 2010

Actual Budget Mid-Yr Proj.

OBJECTIVE: Process service requests as received.

Workload Number of service requests received

Efficiency Number of service requests completed

Effectiveness Percent requiring re-work/call back

Outcome/Impact

979 1000 468 1000

907 1000 460 1000

2% 2% 1% 2%

OBJECTIVE: Perform preventative maintenance to maintain efficiency rating/quality (approx 1,289 units).

Workload Number of preventative maintenance scheduled

Efficiency Number of preventative maintenance completed

Effectiveness Unit cost per PM

Outcome/Impact

900 900 450 1200

227 900 171 1200

60 75 75 100

OBJECTIVE: Upgrade systems to energy efficient units and controls

Workload Number of systems scheduled for upgrade

Efficiency Number completed*

Effectiveness Number completed within budget

Outcome/Impact

0 6 16 4

0 0 16 4

0 0 6 4

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

*Animal Control, Allied/Town Creek, Census-Terminal Station, Fire Station #2, AFSS

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/HVAC-Plumbing

2008 **2009** **2009** **2010**

OBJECTIVE: Process service requests received from other departments

Workload	Actual	Budget	Mid-Yr	Proj.
Number of service requests received	879	900	460	1000
Efficiency	872	900	457	1000
Effectiveness	10	10	6	10
Outcome/Impact				

OBJECTIVE: Perform annual inspections and testing of backflow devices

Workload	5	187	187	187
Efficiency	5	187	18	187

Effectiveness

Outcome/Impact

OBJECTIVE: Installation of backflow prevention devices

Workload	3	47	47	0
Efficiency	3	47	8	0

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

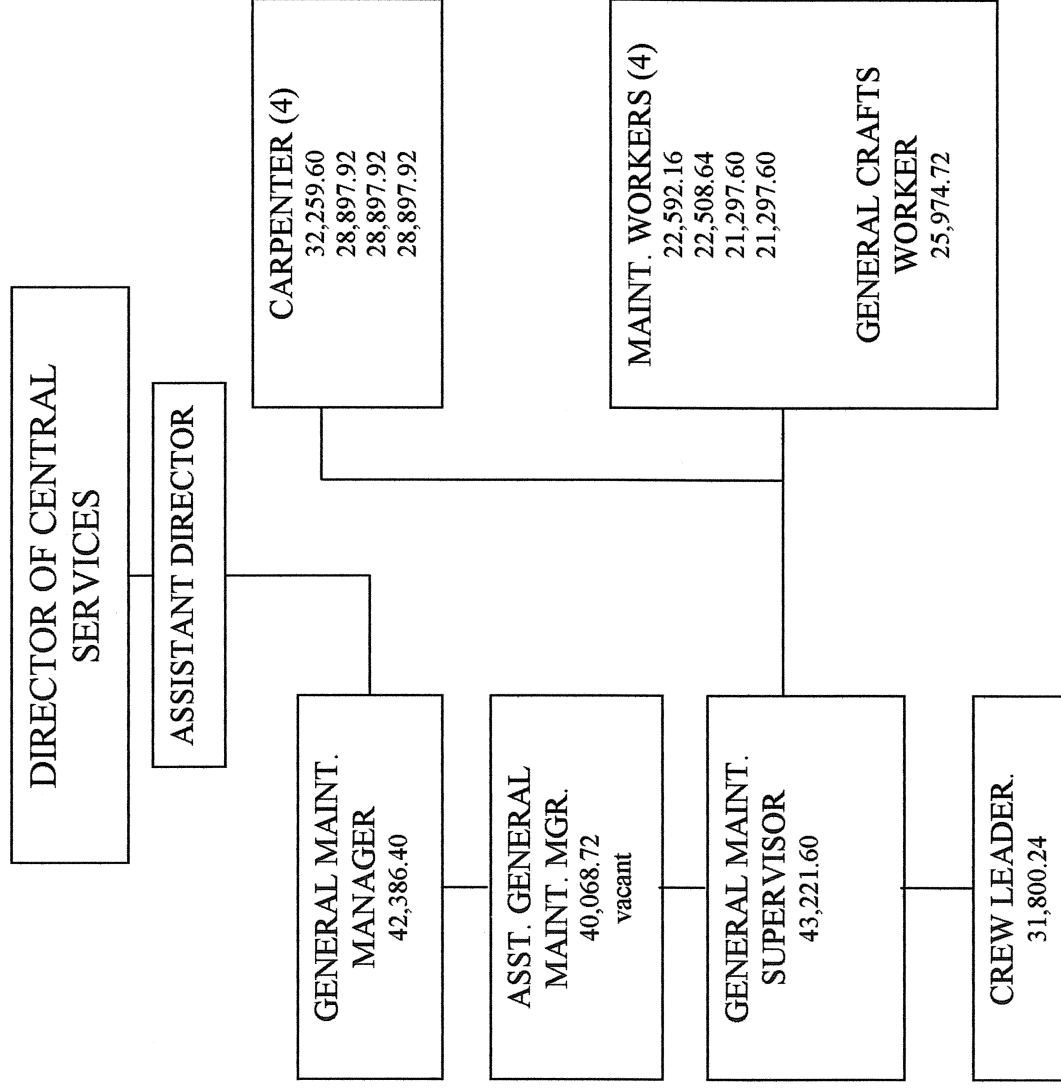
Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON – CENTRAL SERVICES **GENERAL MAINTENANCE ORGANIZATION CHART – FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: General Maintenance

DESCRIPTION

Responsible for care and maintenance of all City owned buildings and recreation facilities including golf courses, ball fields, and stadiums. Responsibilities include: Some new construction, remodelir and repair work.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	492,200	485,154	441,950
SUPPLIES	(42)	17,633	19,500	15,184
SERVICES & CHGS	(43)	9,122	10,400	10,620
CAPITAL OUTLAY	(44)	3,444	4,550	3,350
TOTAL OPERATING		522,399	519,604	471,104
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

To provide quality repair and preventive maintenance at all City buildings and facilities

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/General Maintenance

		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Process service requests</u>				
Workload	Number of service requests received	1536	2000	851	2200
Efficiency	Number of service requests completed within 48 hours	1084	1600	633	2000
Effectiveness	Percent requiring re-work/call back	0%	1%	2%	2%
Outcome/Impact	Percent of uncompleted service requests	2%	1.5%	1%	1.5%
OBJECTIVE:	<u>Repair playground equipment at facilities</u>				
Workload	Number of work orders where playground equipment were repaired	120	200	254	220
Efficiency	Average cost per job.	44	100	65	110
Effectiveness	Percent requiring re-work due to vandalism	0%	2%	0%	2%
Outcome/Impact					
OBJECTIVE:	<u>Install/replace fences</u>				
Workload	Number of feet replaced/installed	4185	4000	1625	4000
Efficiency	cost per foot	29	25	13	39
Effectiveness	Number of feet replaced due to vandalism	50	700	50	700
Outcome/Impact					
OBJECTIVE:	<u>Build/repair office furniture</u>				
Workload	Number of service requests to build/repair	36	50	93	60
Efficiency	Number of service requests completed	38	50	82	60
Effectiveness	Cost per square foot	23	30	16	30
Outcome/Impact	Percent requiring re-work	0%	0%	0%	0%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

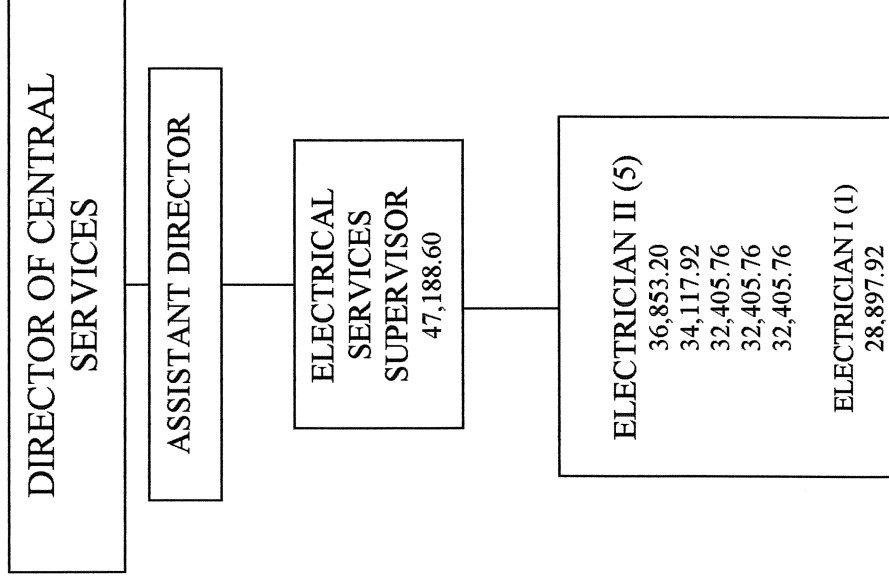
Central Services/General Maintenance

		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Perform preventative maintenance on City buildings</u>				
Workload	Number of service calls for minor repair	403	700	297	800
Efficiency	Percent completed within 24 hours	63%	90%	90%	90%
Effectiveness	Percent of repairs requiring re-work/call back	0%	1%	1%	1%
Outcome/Impact					
OBJECTIVE:	<u>Renovation of offices as requested/needed</u>				
Workload	Estimated number of renovations requested	12	15	19	25
Efficiency	Number of renovations completed	11	15	18	25
Effectiveness	Number completed within budget	11	15	18	25
Outcome/Impact					
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON – CENTRAL SERVICES ELECTRICAL ORGANIZATION CHART – FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Electrical

DESCRIPTION

The Electrical Function provides the maintenance and installation of all electrical systems located in City owned and operated buildings and facilities. This function is also responsible for installation upkeep and repair of all historical lights, roadway streetlights, telephone wiring, emergency generators, sirens and panic alarms. Also provides electrical installations, preparations and repair for nonprofit organizations.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	310,015	320,875	331,224
SUPPLIES	(42)	45,595	48,425	36,283
SERVICES & CHGS	(43)	0	725	825
CAPITAL OUTLAY	(44)	2,160	0	0
TOTAL OPERATING		357,770	370,025	368,332
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		7	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		7	7	7

GOAL STATEMENT

To provide and maintain specific services required by the City in a competent, timely, and economical manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Electrical

OBJECTIVE:	2008 Actual	2009 Budget	2009 Mid-Yr	2010 Proj.
<u>Process service requests for other departments and public.</u>				
Workload	4250	4500	1490	3200
Efficiency	3582	2200	1276	2500
Effectiveness	1%	1%	1%	1%
Outcome/Impact				

Provide electrical and other services for festivals/street parties/etc.

Workload	12	10	1	10
Efficiency	1448	1000	300	1000

Estimated cost to provide and remove electrical services (materials, equipment, labor)

Effectiveness
Outcome/Impact

Replacement of street light lamps for adequate street lighting.

Workload	435	350	228	400
Efficiency	1%	1%	1%	1%

Percent of lamp failures after replacement

Effectiveness
Outcome/Impact

Establish and install electrical systems in new or renovated offices

Workload	11	10	2	10
Efficiency	11	10	2	10

Number of systems installed within estimated budget

Effectiveness
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Electrical

	2008	2009	2009	2010
OBJECTIVE:	Actual	Budget	Mid-Yr	Proj.
Workload	206	150	86	275
Efficiency	1%	1%	1%	1%
Effectiveness				
Outcome/Impact				

Replacement of interstate lamps for adequate street lighting.

Number of lamps replaced due to end of lamp life expectancy

Percent of lamp failures after replacement

Replacement of lamps in City buildings and on recreational fields

Number of lamps replaced

Percent of lamp failures after replacement

2791	3000	828	2000
1%	1%	1%	1%

Replacement of ballasts in City buildings and on recreational fields

Number of ballasts replaced

Percent of ballast failures after replacement

293	300	88	300
1%	1%	1%	1%

Respond to 800-Dig locates

Number of work orders for clearing and marking locates.

Percent of requests not completed in 36 hours

1400	675	1400
1%	1%	1%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

ASSISTANT DIRECTOR



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Traffic Signals

DESCRIPTION

Responsible for the maintenance and installation of all traffic control devices in the City (except signs on State and Federal highways). Devices consist of traffic signals, and other related equipment. In addition, new installations and maintenance is performed under contract for all Bibb County signal equipment and street markings.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	392,644	437,163	448,043
SUPPLIES	(42)	83,387	83,750	77,326
SERVICES & CHGS	(43)	1,556	4,250	2,843
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		477,587	525,163	528,212
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		9	9	9
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		9	9	9

GOAL STATEMENT

The goal of the Signals & Signs Division is to install and maintain all traffic control devices to standards set forth in the Manual on Uniform Traffic Control Devices.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Traffic Signals

OBJECTIVE: Replace pedestrian and incandescent lamps and clean lens at 296 signalized locations

2008 **2008** **2009** **2010**

Actual **Budget** **Mid-Yr** **Proj.**

Workload Number of lamps replaced 500 400 110 175

Efficiency Number of lamp failures after relamping 20% 20 4 2

Effectiveness
Outcome/Impact

OBJECTIVE: Complete all service calls in a timely manner

Workload Number of service requests completed 3365 3385 1346 2692

Efficiency Number of service requests completed within two hours 3133 2800 1219 2692

Effectiveness Number of service requests requiring rework 30 20 6 15

Outcome/Impact

OBJECTIVE: Perform preventative maintenance on Control equipment at 374 locations.

Workload Number of intersections PM 770 1050 566 1132

Efficiency Unit cost per PM 65 125 125 130

Effectiveness Percent of units requiring rework within one year 40% 2% 2% 2%

Outcome/Impact

OBJECTIVE: Inspect intersections upgraded by contractors

Workload Number of intersections inspected including fiber optic 20 10 6 5

Efficiency Unit cost per inspection 165 165 175 230

Effectiveness Number of intersections accepted 2 10 0 2

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Central Services/Traffic Signals

2008 Actual 2008 Budget 2009 Mid-Yr 2010 Proj.

Perform preventative maintenance on fiber optic network

OBJECTIVE:

Workload	Number of PM perform	155	70	170
Efficiency	Number of fibers tested	40	304	25
Effectiveness	Percentage of fibers failed testing	1%	1%	1%
Outcome/Impact				

Perform preventative maintenance on Closed Circuit TV cameras

OBJECTIVE:

Workload	Number of PM performed (each camera, twice annually)	78	26	78
Efficiency	Number of cameras checked for accurate pressure	0	0	0
Effectiveness	Percent of cameras requiring rework	1%	1%	1%
Outcome/Impact				

Install L.E.D.s at signal locations

OBJECTIVE:

Workload	Number of L.E.D.s replaced	228	10	50
Efficiency	Number of L.E.D.s failures after replacement	4	0	4
Effectiveness	Number of intersections relamped	86	0	10
Outcome/Impact				

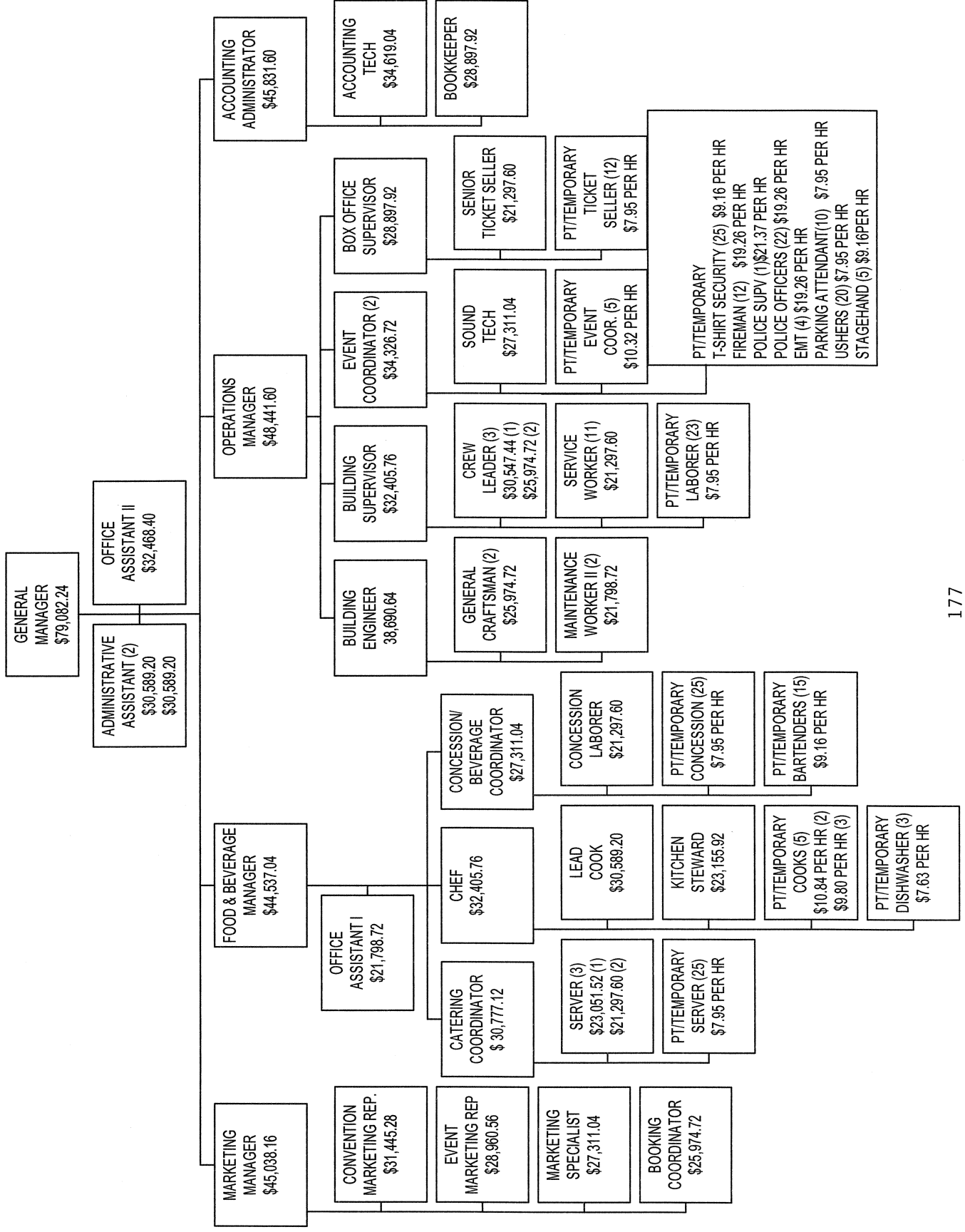
OBJECTIVE:

Workload	
Efficiency	
Effectiveness	
Outcome/Impact	

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

FY 2010 CENTREPLEX
ORGANIZATIONAL CHART



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: CENTREPLEX

FUNCTION: CENTREPLEX

DESCRIPTION

The Coliseum Department is responsible for the efficient and financially effective management of the Macon Coliseum. Its mission is to provide a forum for a variety of entertainment, conventions, trade shows, civic functions, and other activities at the lowest cost to the taxpayers, while at the same time providing professional services second to none.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET (3 months)
PERSONNEL COST	(41)	2,437,904	2,447,472	582,438
SUPPLIES	(42)	653,829	561,020	57,171
SERVICES & CHGS	(43)	1,324,344	1,368,706	516,486
CAPITAL OUTLAY	(44)	12,745	6,000	0
TOTAL OPERATING		4,428,822	4,383,198	1,156,095
TOTAL CAPITAL				

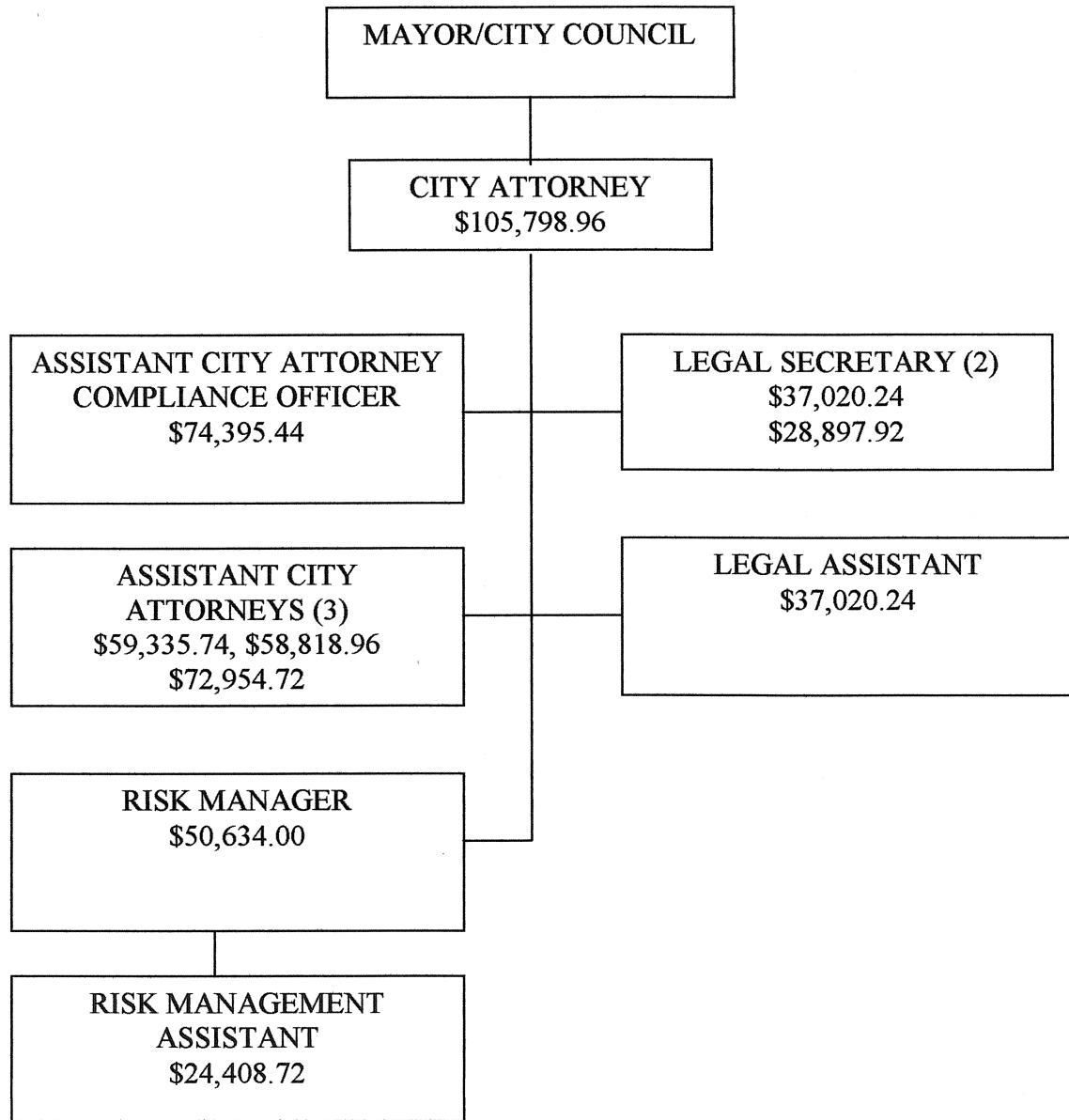
AUTHORIZED POSITIONS

FULLTIME		49	49	49
PARTTIME		212	212	212
OTHER		0	0	0
TOTAL		261	261	261

GOAL STATEMENT

Our goal is to provide a clean comfortable environment for conventions, meetings, and public and private assemblies, and to generate sufficient revenue to cover all operational expenses by achieving maximum use of each facility.

**CITY OF MACON – OFFICE OF CITY ATTORNEY
ORGANIZATION CHART FY2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: CITY ATTORNEY

FUNCTION: LEGAL

DESCRIPTION

The City Attorney's Office serves as Legal Advisor to the Mayor, City Council and Administration. The primary functions of the office are: handling litigation, various administration hearings, contracts, real property matters, rendering legal opinions, attendance at City Council meetings, preparation of ordinances and resolutions, collection of debts owed to the City and claims handling.

This budget includes Risk Mgt. operating budget.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	579,500	674,900	652,558
SUPPLIES	(42)	3,634	4,500	4,500
SERVICES & CHGS	(43)	111,819	72,630	68,850
CAPITAL OUTLAY	(44)	3,212	2,000	0
TOTAL OPERATING		698,165	754,030	725,908
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		10	10	10
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		10	10	10

GOAL STATEMENT

The goal of the City Attorney's Office is to provide legal advice to the Mayor, City Council and Administration in a professional and cost effective manner.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: CITY ATTORNEY

FUNCTION: RISK MANAGEMENT

DESCRIPTION

Risk Management function encompasses the administration of the City's Worker's Compensation, Employee Safety, Loss Control and Property Insurance programs. The personnel and associated operational costs are included in the Personnel department budget.

***BUDGET SUMMARY**

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	0	0	0
SUPPLIES	(42)	0	0	0
SERVICES & CHGS	(43)	1,600,281	2,262,000	2,796,000
CAPITAL OUTLAY	(44)		0	
TOTAL OPERATING		1,831,813	2,467,000	2,262,000
TOTAL CAPITAL				

*** AUTHORIZED POSITIONS**

FULLTIME		0	0	0
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		0	0	0

* Authorized Positions and operating budget are included in City Attorney's Budget.

GOAL STATEMENT

To efficient process and monitor all workers' compensation claims and provides effective employee safety and insurance programs to minimize the City's risk.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CITY ATTORNEY/LEGAL

OBJECTIVE: Written Advice and Opinions
Written Opinions Provided

2008 **2009** **2010**
Actual **Budget** **Mid-Yr** **Proj.**
 326 215 228 330

Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE: Draft Ordinances
Ordinances Drafted

121 103 39 67

Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE: Draft Resolutions

Resolutions Drafted

194 196 112 192

Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE: Respond to Employee Concerns & Complaints (Compliance Office)

Initial Contacts

80 75 39 79

Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CITY ATTORNEY/LEGAL

OBJECTIVE:		2008 Actual	2008 Budget	2009 Mid-Yr	2010 Proj.
	<u>Review and Draft Contracts, Leases & Other Documents</u>				
Workload		103	96	96	164
Efficiency					
Effectiveness					
Outcome/Impact					

Documents reviewed and drafted

Administer and Process Claims

Workload		121	102	71	101
Efficiency	Claims Received				
Effectiveness	Claims Pending 32				
Outcome/Impact					

Administer and Conduct Litigation

Workload		14	12	9	13
Efficiency	Cases served this Fiscal Year				
Effectiveness	Cases Pending 22				
Outcome/Impact					

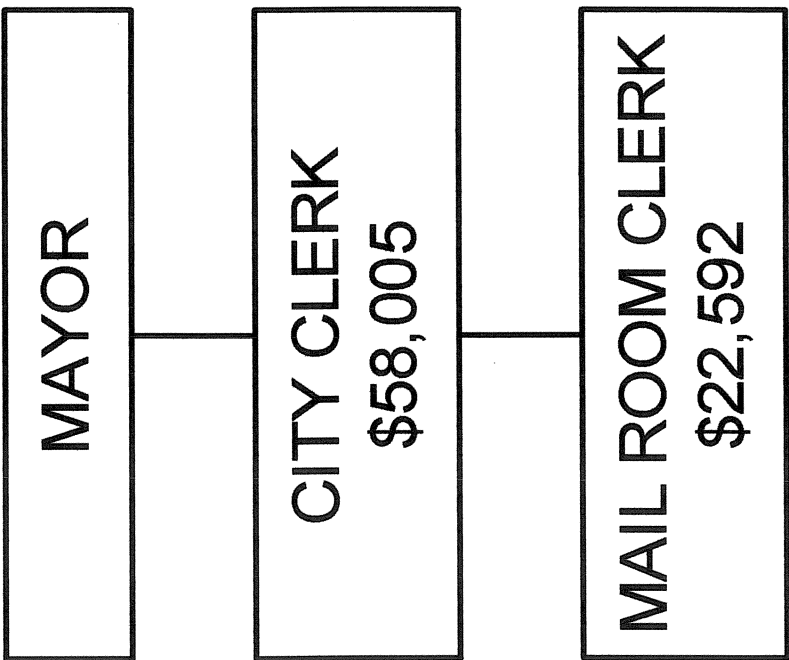
Administer Workers' Comp Program

Workload		309	390	154	310
Efficiency	Number of WC Cases Handled				
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON-CITY CLERK'S OFFICE
ORGANIZATION CHART FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: CITY CLERK

FUNCTION: CITY CLERK

DESCRIPTION

The City Clerk's Office collects revenue, licenses, permits, occupation taxes, paving assessments, landfill fees, hotel/motel tax, liquor, beer & wine taxes. Operates Records Center and manages inter-city mail.

Public Affairs Office disseminates public information and press releases. Customer service responds to citizens and tracks service.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	98,266	99,473	102,431
SUPPLIES	(42)	1,648	1,650	1,400
SERVICES & CHGS	(43)	49,414	53,968	52,396
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		149,328	155,091	156,227
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

The goal of the City Clerk's Office is to provide timely and accurate services and information to the Public, the Administration, and the City Council.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

City Clerk 10145 Information and Records Administration

2008 2009 2009 2010

OBJECTIVE: Maintain and Accurately file/index 95% of contracts/official documents rec'd.
Workload Contracts, deeds, database corrections, index and file corrections prior years
Efficiency Accuracy of database entry and filing of all contracts/documents received
Effectiveness All records received are filed and indexed for accessibility and retrieval
Outcome/Impact All documents received are available in a timely manner for accessibility

OBJECTIVE:

Workload Scan Applicable Contracts/Official Documents for Retrieval and Distribution
Efficiency Scan new contracts received FY adding prior years documents ongoing basis
Effectiveness Within 3 days of receipt new contracts are scanned
Outcome/Impact Immediate document access and retrieval
 All Contracts/documents are readily accessible for the public, Adm. & Council

OBJECTIVE:

Workload Provide Clerk of Council and Dept. with New Contracts and Contract Numbers
Efficiency All newly excuted contracts within 5 days of receipt
 All applicable contracts distributed within prescribed time frame

OBJECTIVE:

Workload Clerk and Council have access to applicable contracts
Efficiency Compliance with Purchasing Ordinance 16 governing purchasing
Effectiveness Provide A Monthly Contract Log to Departments of Active Contracts

Workload A monthly log of active contracts on file provided by 5th day of mo. to dept's
Efficiency An accurate record of all active, closed and expired contracts.
Effectiveness Notification to renew, request new vendors or other action before contracts expire.
Outcome/Impact Accuracy of Contract Master File

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

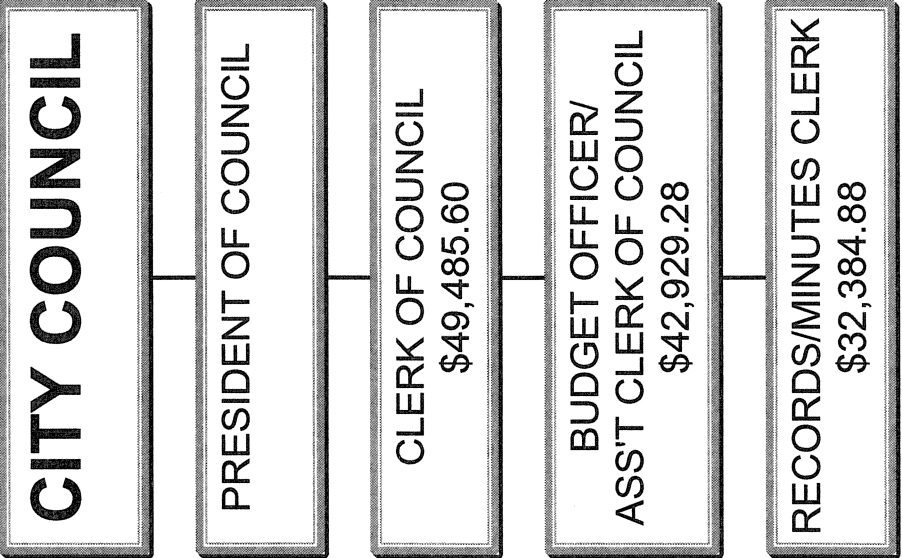
City Clerk 10145/Information and Records Administration

		2008	2008	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	Maintain Records of All Boards Authorities and Commissions for City Appointments				
Workload		36	36	20	36
Efficiency	Updates as required to keep records of boards, authorities and commissions current				
Effectiveness	Current board appointments are available for the Mayor, Council and public				
Outcome/Impact	The Mayor and Council are kept current on board appointments				
	The Mayor and Council is able to make appointments/reappointments in a timely manner	25	20	30	36
OBJECTIVE:	Maintain, Distribute, and Make Associated Reports for Candidates & Elected Officials				
Workload	Distribute forms for reports required by the State Ethics Commission review for accuracy	36	32	20	32
Efficiency	Applicable reports are received, reviewed for accuracy for online reporting to State Ethics	3	3	3	300%
Effectiveness	Office holders and Candidates receive no fines for late filings and non-filing.	0	0%	0%	0
Outcome/Impact	Compliance with Candidate Reporting Guidelines by the State Ethics Commission				
OBJECTIVE:	Accurately and efficiently process all City Internal and External Mail				
Workload	Outing USPS, and Priority Mail	100,000	95,000	78,000	95,000
Efficiency	All mail is prepared for pick-up by Contractor by 1:30pm	100	100	100%	100.00%
Effectiveness	All outgoing external mail is prepared and goes out on day of receipt.				
Outcome/Impact	Mail to external clients, businesses and the citizenry are handles accurately and efficiently				
OBJECTIVE:	Handle Open Records Requests within the Prescribed Guidelines				
Workload	Research and provide answers to Open Records Requests within 3 days of receipt	20	28	23	16
Efficiency	All Open Records Requests were handled on or before 3 days of receipt				
Effectiveness	Open Records Laws requirements were met				
Outcome/Impact	Open Records requestors perceived open and honest government				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON - CITY COUNCIL'S OFFICE
ORGANIZATION CHART FY 2010**



CITY OF MACON

DEPARTMENT: CITY COUNCIL **OPERATING BUDGET**

FUNCTION: Law, Ordinance, and Resolution Enactment

DESCRIPTION

City Council is the legislative branch of the City Government, composed of fifteen members. This body enacts laws, ordinances, and resolutions for local government. There are six standing committees of Council: Appropriations, Community Resources and Development, Employee Development and Compensation, Public Properties, Public Safety, Public Works and Engineering, and Ordinances and Resolutions. Members are elected every four years, with three members from each of five City wards. The Clerk of Council budget was transferred from the City Clerk's Office; consisting of three full-time positions.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	443,896	444,102	461,822
SUPPLIES	(42)	2,366	2,600	2,600
SERVICES & CHGS	(43)	180,707	198,524	180,419
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		626,969	645,226	644,841
TOTAL CAPITAL				

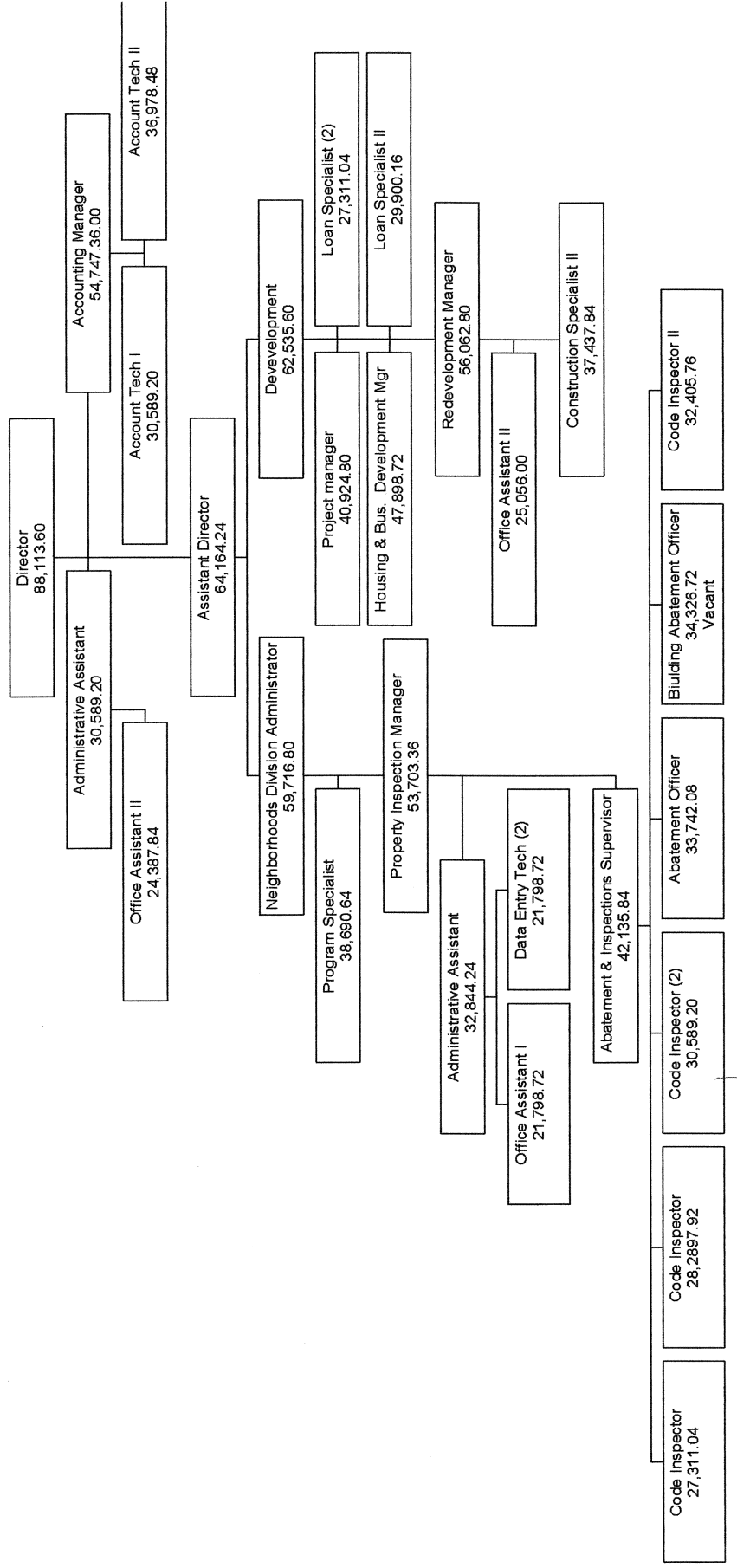
AUTHORIZED POSITIONS

FULLTIME		3	3	3
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		3	3	3

GOAL STATEMENT

To effectively and efficiently govern the citizens and activities in the City of Macon.

Economic & Community Development
Fiscal Year 2010
Organizational Chart



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Economic & Community Development

FUNCTION: Neighborhood Stabilization

DESCRIPTION

To administer the minimum housing code for one- and two-family residences.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	BUDGET	BUDGET	BUDGET
PERSONNEL COST	(41)	539578	607,713	676,485
SUPPLIES	(42)	214164	119,255	71,765
SERVICES & CHGS	(43)	0	0	0
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		753,742	726,968	748,250
TOTAL CAPITAL				

AUTHORIZED POSITIONS

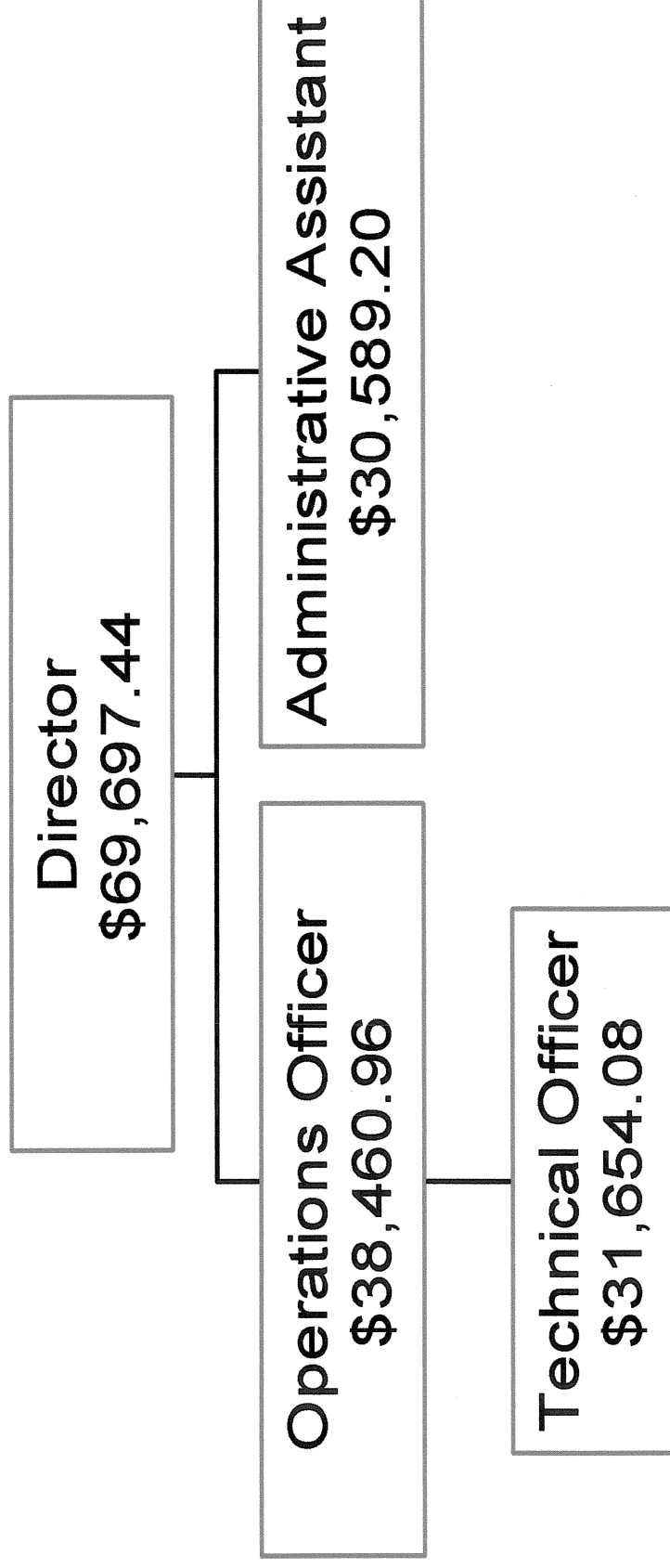
FULLTIME		15	16	16
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		15	16	16

GOAL STATEMENT

The primary goal of ECD is to administer the grant in the best way possible to fulfill the objective of the Community Development Block Grant Program which are (a) benefit to low and moderate income persons; (b) prevention/elimination of slum and blight; and (c) urgent need.

City of Macon

EMA



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Emergency Management Agency

FUNCTION: Emergency Management

DESCRIPTION

The mission of the Emergency Management Agency is to save lives, protect property and restore essential services and facilities in time of emergency or disasters. In so doing, this agency coordinates Macon-Bibb County Emergency Operations Plans between all emergency response organizations and is responsible for educating the public in Disaster Preparedness. In addition, EMA regularly works with the Macon Police Department, Fire Department and other emergency agencies during day-to-day emergencies and supports many community projects by providing crowd and traffic control, surveillance, first aide, etc., through utilization of the EMA Volunteer Organization.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	213,662	220,484	219,571
SUPPLIES	(42)	19,947	20,900	17,447
SERVICES & CHGS	(43)	53,734	54,000	49,475
CAPITAL OUTLAY	(44)	4,987	4,700	4,700
TOTAL OPERATING		292,330	300,084	291,193
TOTAL CAPITAL		18,000	18,000	40,000

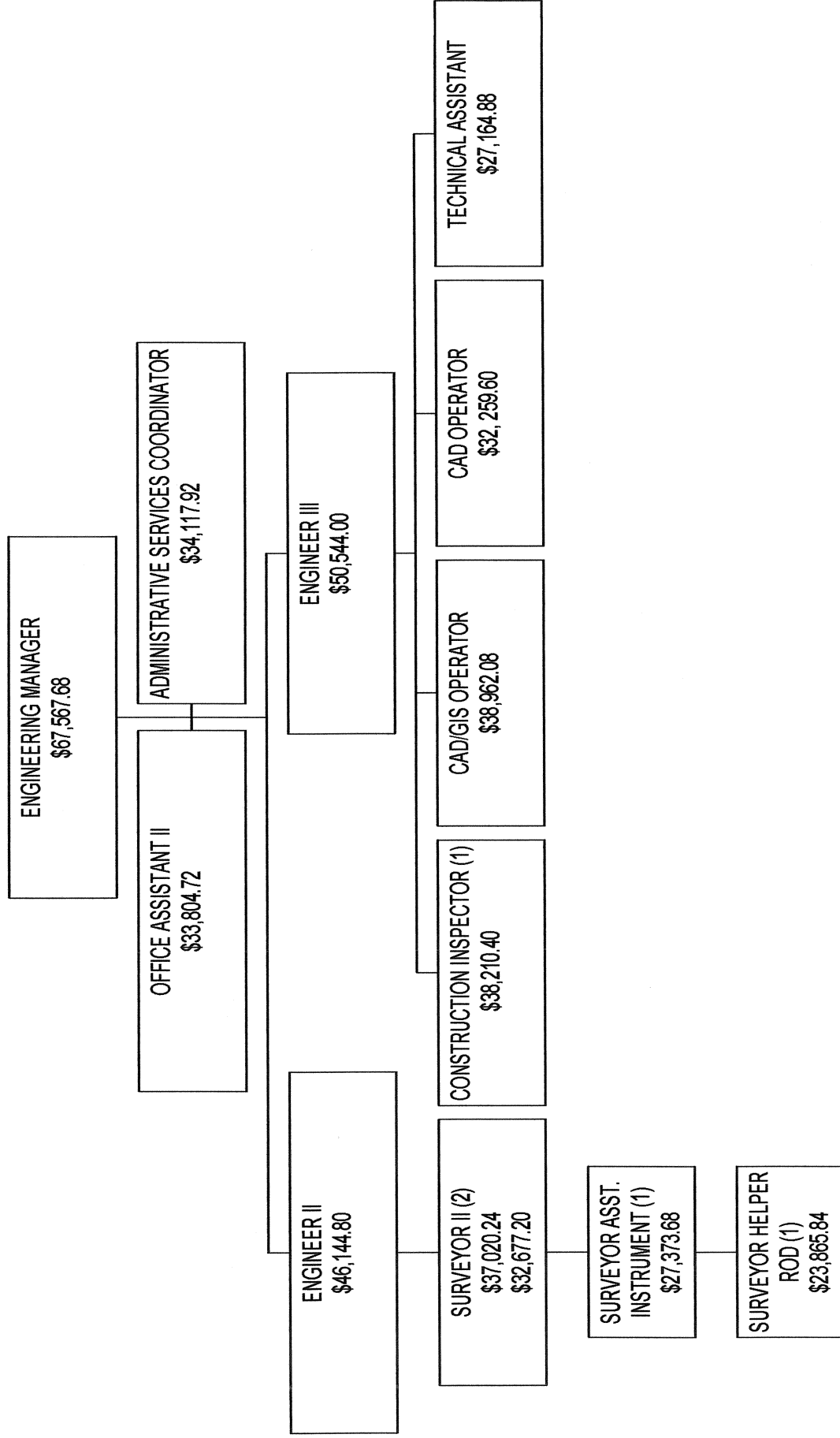
AUTHORIZED POSITIONS

FULLTIME		4	4	4
PARTTIME		2	2	2
TOTAL		6	6	6

GOAL STATEMENT

The goal of Emergency Management for FY-08 is to continue to establish a public awareness as to the functions of the Emergency Management Agency and to create an image to the citizens of Macon and Bibb County to reflect that we are professionally trained, dedicated and ready to serve our community at any time.

CITY OF MACON-ENGINEERING DEPARTMENT ORGANIZATIONAL CHART -FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Engineering

FUNCTION: Municipal Engineering

DESCRIPTION

The City of Macon Government is responsible for the public wealth, health, and growth of this community. The Engineering Department insures that these objectives are achieved through good civil engineering, planning, review and approval of proposed civil projects, maintenance, and inspection and design all projects involving the City of Macon. The Engineering Department works closely with all City Departments to insure that their engineering and surveying needs are met.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	556,445	576,037	551,632
SUPPLIES	(42)	18,803	21,050	17,266
SERVICES & CHGS	(43)	5,212	14,500	12,510
CAPITAL OUTLAY	(44)			1040
TOTAL OPERATING		580,460	611,587	582,448
TOTAL CAPITAL		100,000	462,000	420,000

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME				
OTHER				
TOTAL		13	13	13

GOAL STATEMENT

The goal of the Engineering Department is to provide efficient, accurate engineering and surveying services to the City of Macon as needed. Also, the department is to continue to act as liaison to Department of Transportation, Department of Natural Resources (E.P.D) and all planning agencies on projects involving City of Macon.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

ENGINEERING/MUNICIPAL

2008 2009 2009 2010

Actual Budget Mid-Yr Proj.
279 250 137 200

To review/approve development plans in 100% compl. Within City Code

of plans reviewed

% of plan reviewed/approved within 3 days

Effectiveness

Outcome/Impact

To issue excavation permits in 100% compliance within City Code

of permits issued

% of permits issued with 1 hour application

Effectiveness

Outcome/Impact

To respond to 100% of requests for City Services

of requests

% responded to within 5 working days

Effectiveness

Outcome/Impact

To respond to 100% of requests to the Utilities Protection Center

of requests

% of responded to within 48 hours

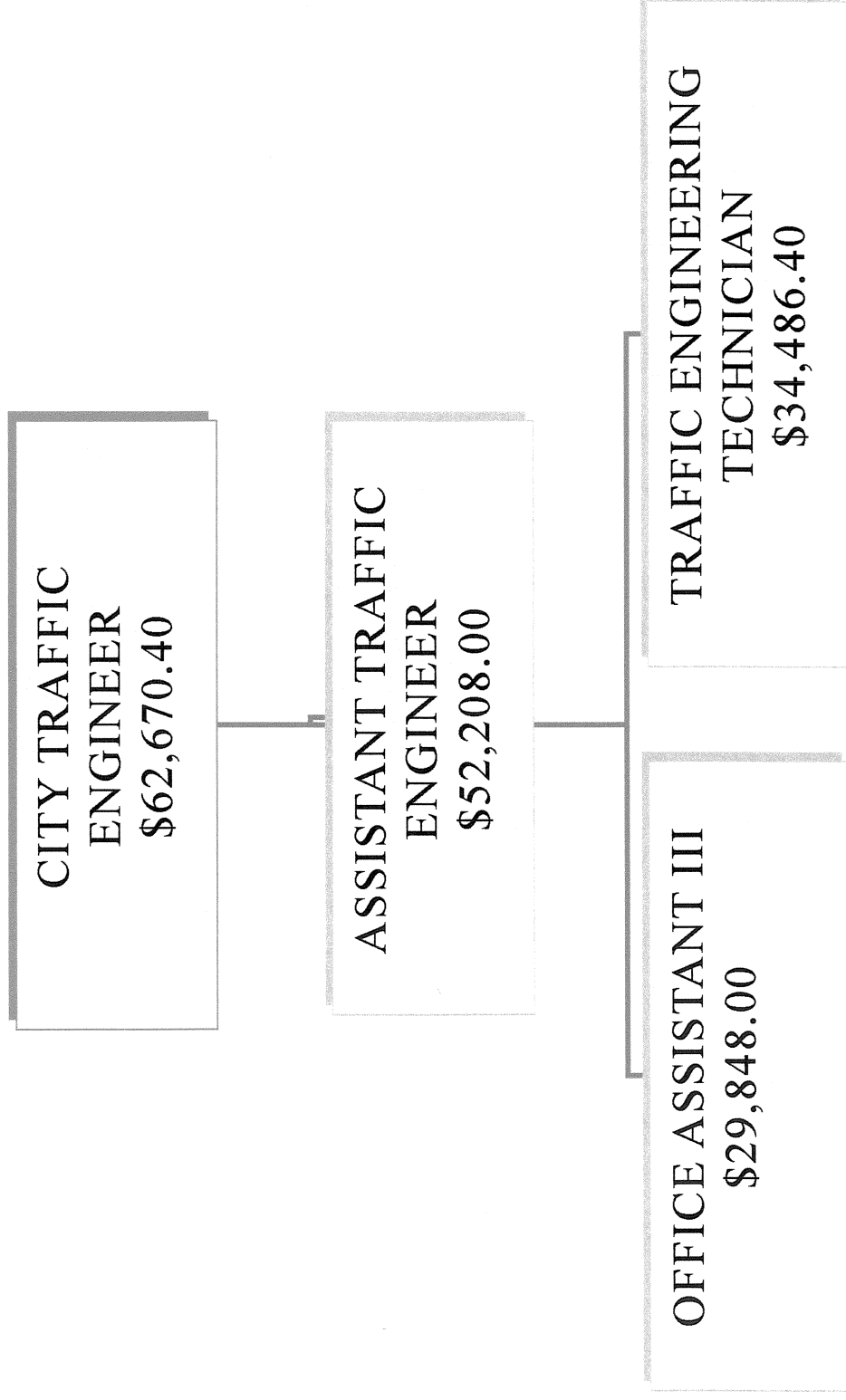
Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON-TRAFFIC ENGINEERING ORGANIZATION CHART FY-2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: **Engineering**

FUNCTION: **Traffic Engineering**

DESCRIPTION

The Traffic Engineering Division is responsible for the design and placement of all traffic control devices, establishment of traffic and parking regulations, operational design of street and highway projects, review of all proposed development plans and participation in all transportation activities (M.A.T.S.).

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	181,382	219,460	225,562
SUPPLIES	(42)	2,932	4,100	3,425
SERVICES & CHGS	(43)	45,766	51,100	52,820
CAPITAL OUTLAY	(44)	0	2,095	2100
TOTAL OPERATING		230,080	276,755	283,907
TOTAL CAPITAL			14,000	14,900

AUTHORIZED POSITIONS

FULLTIME		3	4	4
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		3	4	4

GOAL STATEMENT

The goal of the Traffic Engineering Division is to maximize the safety and efficiency of traffic movement throughout Macon and Bibb County.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Traffic Engineering

2008 **2009** **2009** **2010**

Actual **Budget** **Mid-Yr** **Proj.**

OBJECTIVE: Service Request and work orders for Traffic Improvement

Workload Number of service request investigated

Efficiency Percentage of service request completed within five working days

Effectiveness Improve traffic flow and safety

Outcome/Impact

OBJECTIVE: Review Development Plats and Site Plans

Workload Number of plats and site plans reviewed

Efficiency Percentage of plats and site plans reviewed within five working days

Effectiveness Minimize the traffic impact on City and County Streets due to new developments

Outcome/Impact

OBJECTIVE: Traffic Signal Timing

Workload Number of traffic signals reviewed

Efficiency Percentage of traffic signals reviewed by quarter

Effectiveness Minimize traffic signal delay and maintain existing coordination on major arterials.

Outcome/Impact

OBJECTIVE: Traffic Engineering Studies

Workload Number of studies conducted

Efficiency Percentage of studies completed

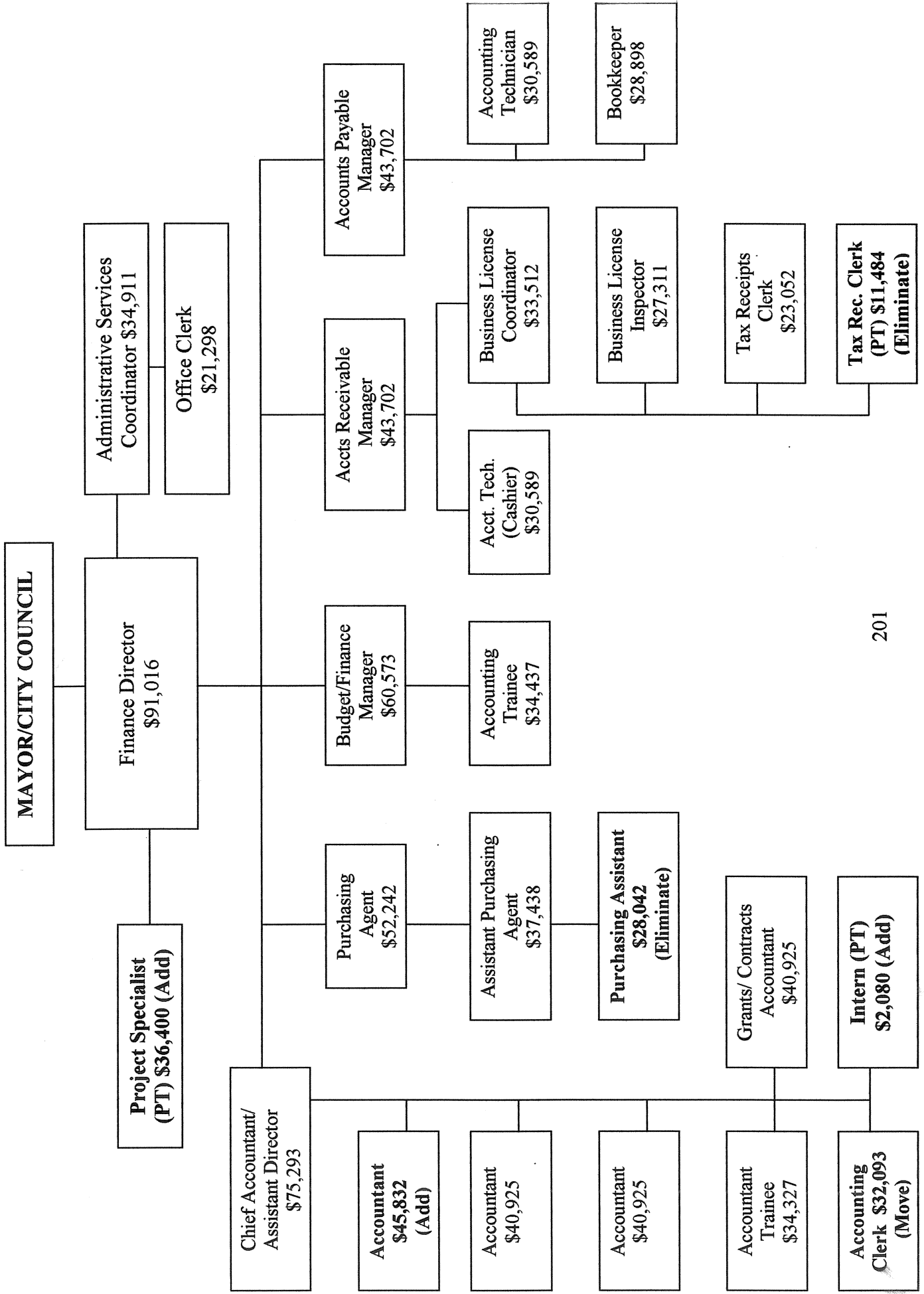
Effectiveness To determine the need for a traffic signal and other traffic related improvements, i.e. delay, speed, stop signs, and parking.

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET
200

CITY OF MACON – FINANCE DEPARTMENT ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Finance

FUNCTION: Financial Administration

DESCRIPTION

The Finance Department is responsible for the financial and procurement operations of the City of Macon and serves as an advisor to the Administration and City Council with respect to financial matters. The functions of financial administration are accounting, budget, purchasing, cash management, revenue collections, and debt administration, fixed assets, telephones administration and payroll execution.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	967,492	1,095,177	1,139,328
SUPPLIES	(42)	18,234	20,000	21,300
SERVICES & CHGS	(43)	77,160	75,500	69,677
CAPITAL OUTLAY	(44)	0	0	300
TOTAL OPERATING		1,062,886	1,190,677	1,230,605
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		22	22	22
PARTTIME		1		2
OTHER				
TOTAL		23	22	24

GOAL STATEMENT

The goals of the Finance Department are to provide timely, accurate financial information to Administration, Council and other City departments and to provide for the centralization of the purchasing function in order to purchase goods and services for all City departments in an effective and efficient manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Fiscal Management & Reporting

2008 **2009** **2009** **2010**

OBJECTIVE: Complete annual financial audit within 6 months of close of year

Workload	Workdays to complete audit and statements	180	165	180	165
Efficiency	Audited statements returned from printer by December 31st	31-Dec	15-Dec	N/A	15-Dec
Effectiveness	Unqualified Audit Report	Qualified	Unqualified	N/A	Unqualified
Outcome/Impact					

OBJECTIVE: Reconciliation's of bank accounts, grants, payables, rec & interfund Trf

Workload	Number of reconciliation's completed per year	300	300	222	444
Efficiency	Completion by 15th of following month	300	300	222	444
Effectiveness	Reconciling JE's done for each account	100%	100%	100%	100%
Outcome/Impact	Reliance on account balances	100%	100%	100%	100%

OBJECTIVE: Report operating account balance monthly to Admin, Council, & Depts.

Workload	Monthly reports from Finance- number of months reported	12	12	6	12
Efficiency	Reports submitted by 3rd Monday of each month	12	12	6	12
Effectiveness	Accurate reports not needing correction	12	12	6	12
Outcome/Impact	Increased reliability				

OBJECTIVE: Provide training to all financial personnel

Workload	Budget/Accounting personnel in City	40	40	40	40
Efficiency	Hold training at least twice per year	80	80	40	80
Effectiveness	More adherence to policies and procedures				
Outcome/Impact	Better internal control				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Fiscal Management and Reporting

OBJECTIVE: Provide Finance liaison Contact & Finance Review for all Depts.

Workload Monthly liaison reports & bi-annual reviews for 20 departments

Efficiency Written reports and evaluations

Effectiveness Improved Internal Controls

Outcome/Impact Greater financial operations

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

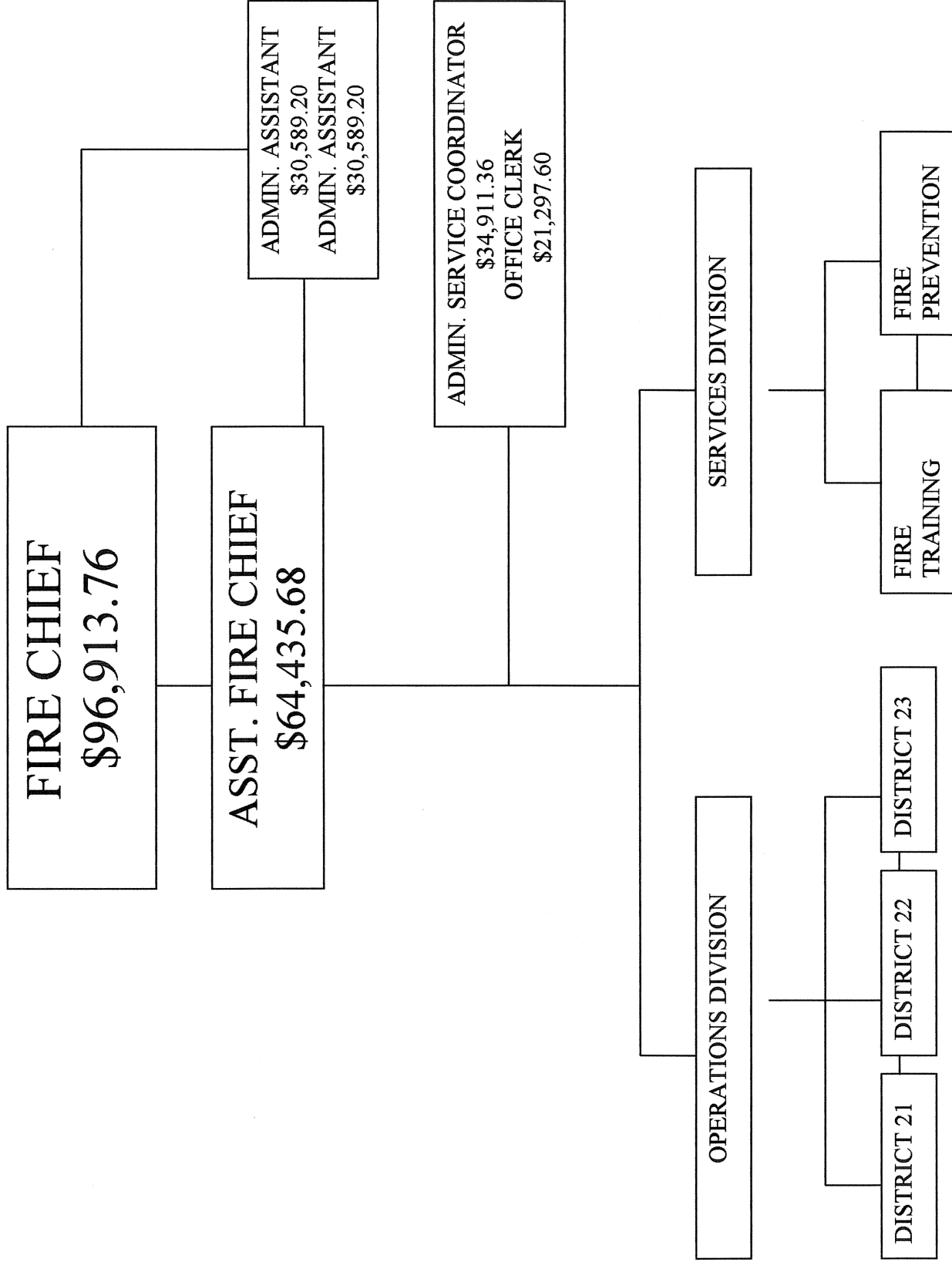
Outcome/Impact

2008 **2009** **2010**
Actual Budget Mid-Yr Proj.
- - - 280

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2008 ANNUAL BUDGET

CITY OF MACON – BIBB COUNTY FIRE DEPARTMENT ORGANIZATIONAL CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire Department

FUNCTION: Administration

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Administration Division oversees and assures the smooth operation of all our divisions. Our functions are fire prevention, fire training, fire suppression, fire investigation, rescue services, and mitigation of hazardous materials accidents.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	335,246	342,086	341,718
SUPPLIES	(42)	9,004	13,350	10,317
SERVICES & CHGS	(43)	7,397	7,665	46,810
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		351,647	363,101	398,845
TOTAL CAPITAL		700,000	174,800	1,772,000

AUTHORIZED POSITIONS

FULLTIME	Sworn	2	2	2
	Civilian	4	4	4
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	6	6

GOAL STATEMENT

The goal of Macon-Bibb County Fire Department Administration is to manage and assure the smooth operation of all Fire Department Divisions for the citizens of Macon.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

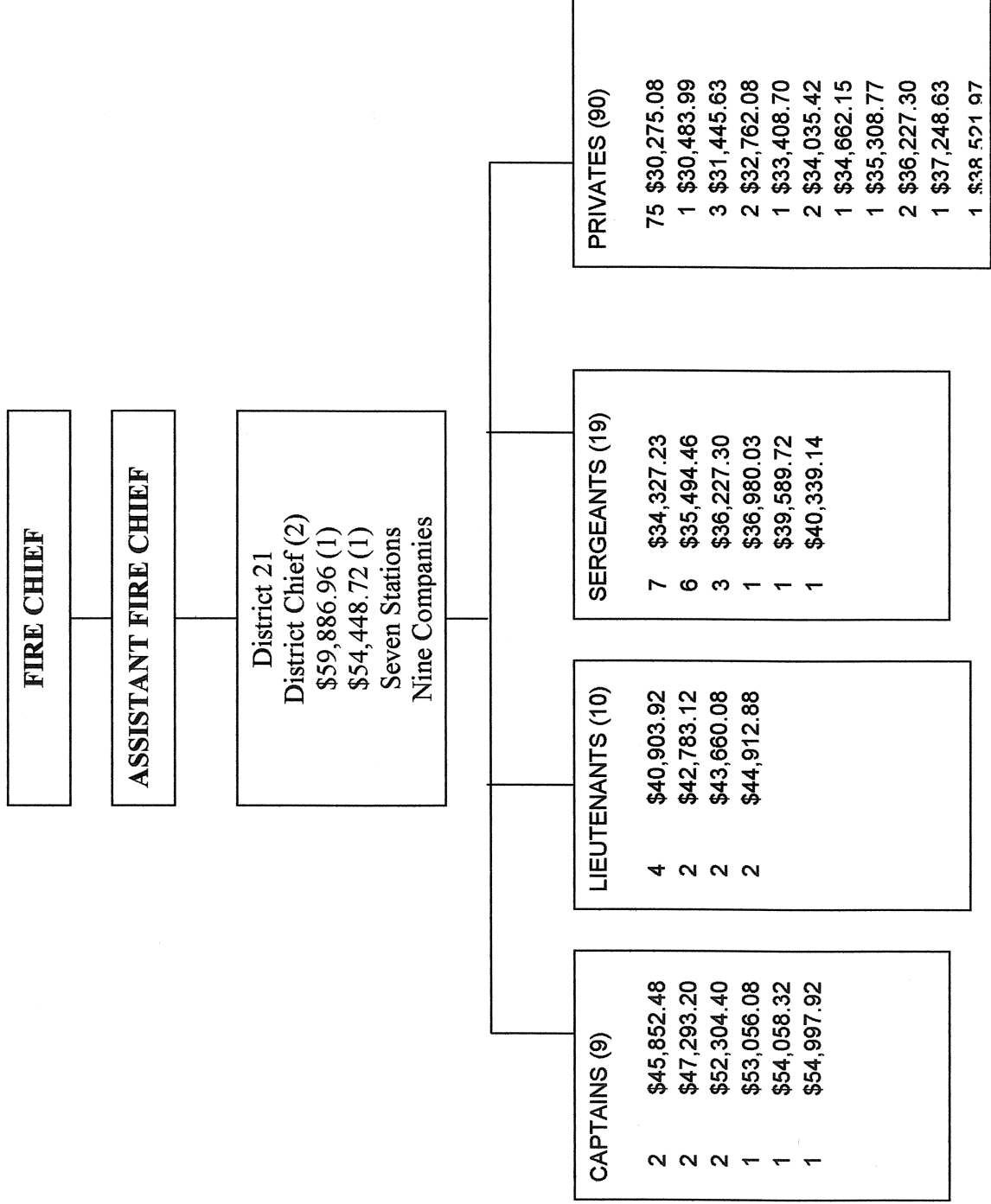
FIRE -- ADMINISTRATION

		2008	2009	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:	<u>To increase administrative effectiveness of fire services through computer technology.</u>					
Efficiency	Utilize data for National Fire Incident reporting/allow for national agency reporting and proper access	100%	100%	100%	100%	100%
Efficiency	to Homeland Security Grant Funding.	15538	8300	8869		12400
	Number of fire reports processed through the Georgia Fire Marshal's Office utilizing computer software.					
OBJECTIVE:	<u>To increase productivity of all administrative operations by 5% by the end of FY 2009.</u>					
Workload	Number of Command Staff Meetings	22	20	21	22	22
Workload	No. of Administrative/Suppression Division Management Sessions	8	4	6	4	4
Workload	No. of Administrative/Suppression Field Meetings	19	16	13	16	16
Effectiveness	Number of inventory items lost, destroyed, stolen or missing.	5	4	25	4	4
OBJECTIVE:	<u>To reduce firefighter accidents and injuries by 5% by the end of FY 2009.</u>					
Workload	Number of Safety Meetings	8	12	7	12	12
Effectiveness	Number of Lost-Time Injuries (over 30 days)	1	2	1	1	1
Workload	No. of chargeable injury reports processed thru Safety Committee and turned over to Risk Management	1	10	2	8	8
Workload	No. of chargeable vehicle accident reports processed thru Safety Committee and turned over to Risk Mgmt.	26	10	17	20	20
Effectiveness	To recertify all Fire Officers to the NIMS Curriculum	30	60	83	75	75
OBJECTIVE:	<u>To cultivate an environment of Health and Safety.</u>					
Efficiency	No. of Corrective Safety Measures submitted to Administration	1	5	2	5	5
Workload	No. of Health and Nutrition Programs presented in conjunction with Bibb County Health Dept., Ga. Central					
Workload	Health Systems and the North Central State Health Department	4	4	3	4	4

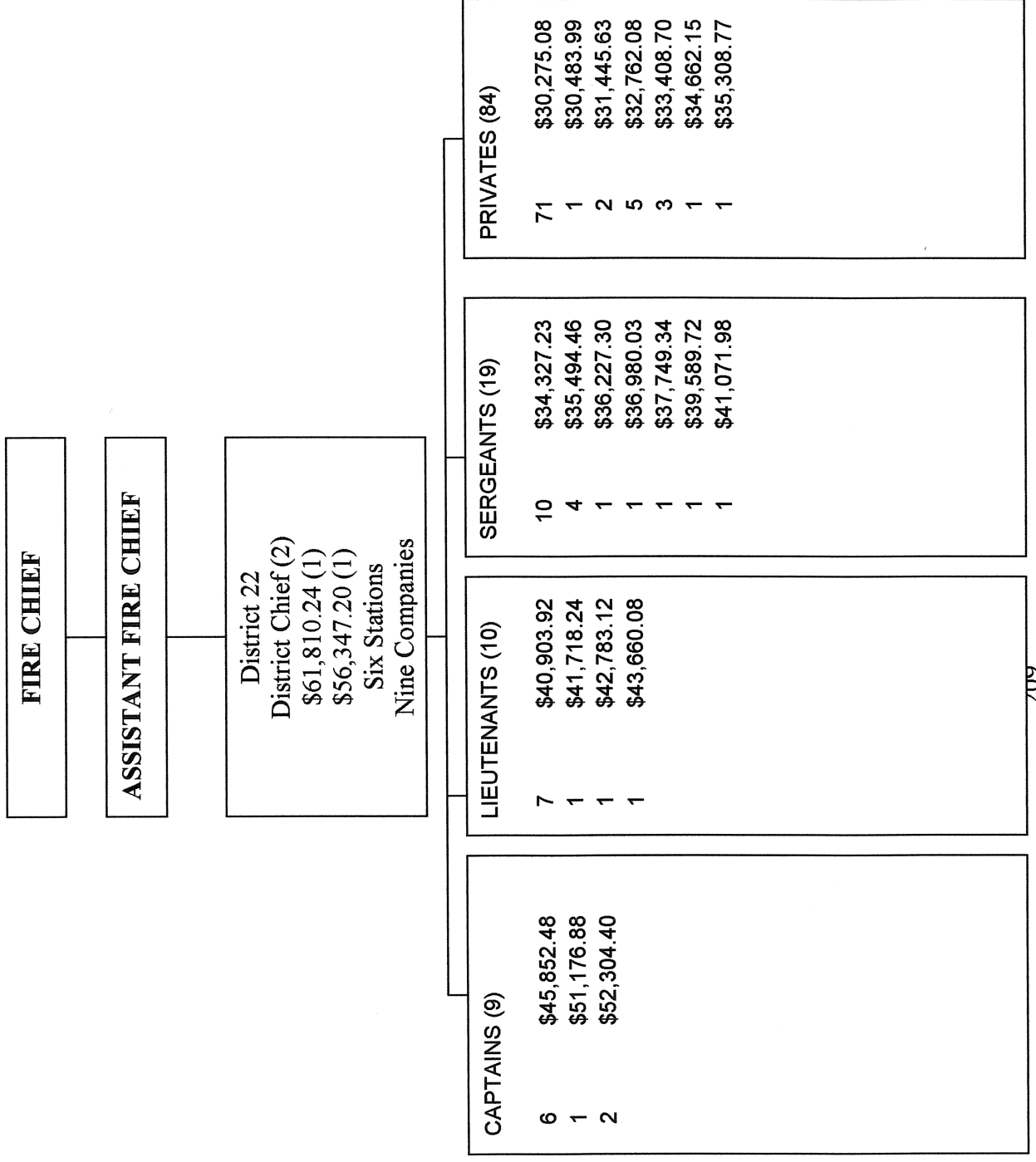
OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

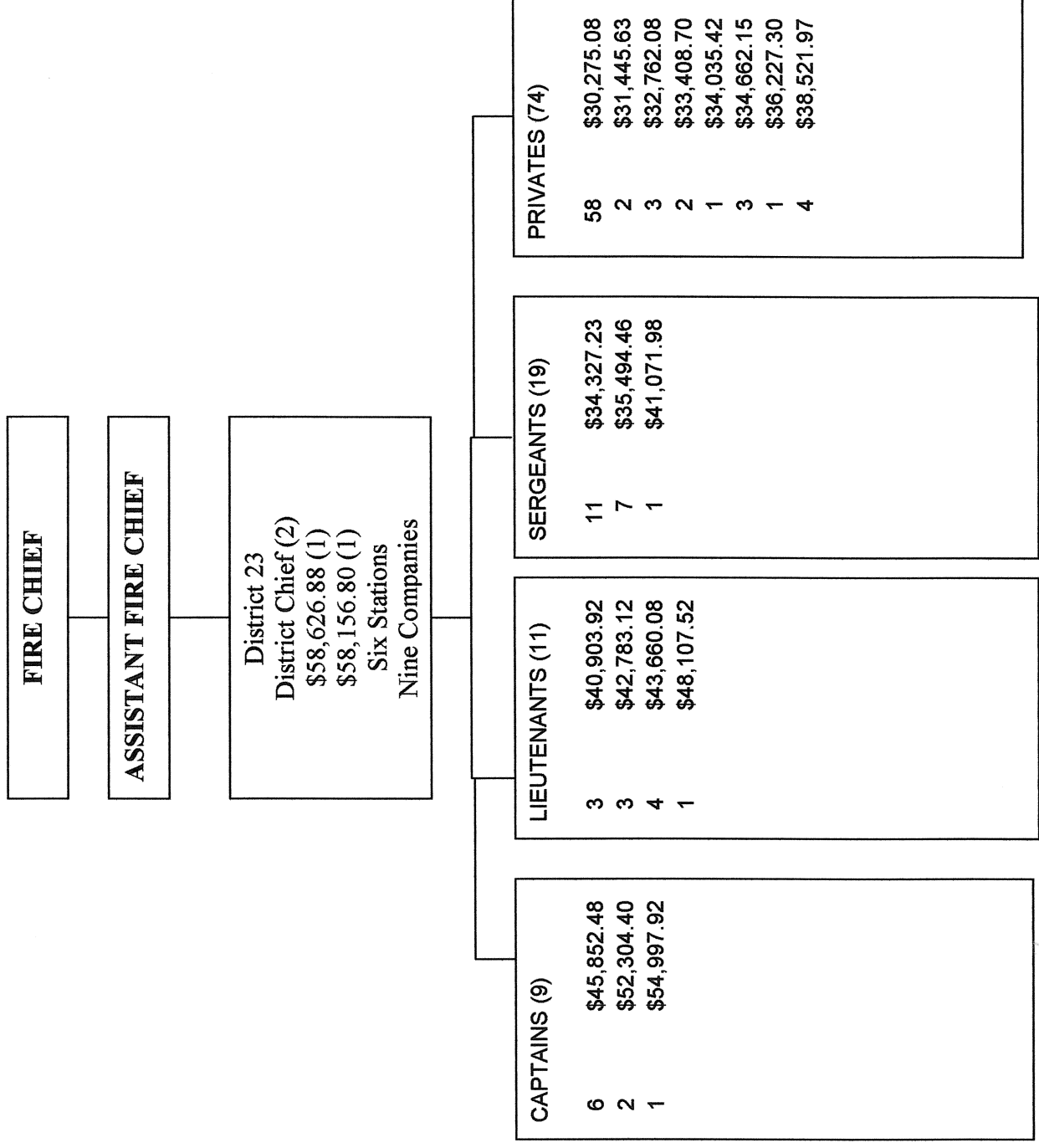
**CITY OF MACON-MACON –BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2010 – DISTRICT 21**



**CITY OF MACON-MACON –BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2010 – DISTRICT 22**



**CITY OF MACON-MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2010 – DISTRICT 23**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire Department

FUNCTION: Fire Fighting

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Firefighting Division is the core of the department and is responsible for fire suppression, rescue services, and mitigation of hazardous material accidents.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	16,176,159	16,390,345	15,895,659
SUPPLIES	(42)	934,852	730,700	942,614
SERVICES & CHGS	(43)	220,925	234,487	251,169
CAPITAL OUTLAY	(44)	37,869	45,300	77,560
TOTAL OPERATING		17,369,805	17,400,832	17,167,002
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	369	369	369
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		369	369	369

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Firefighting Division, is to protect life and property from fire and other peril.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

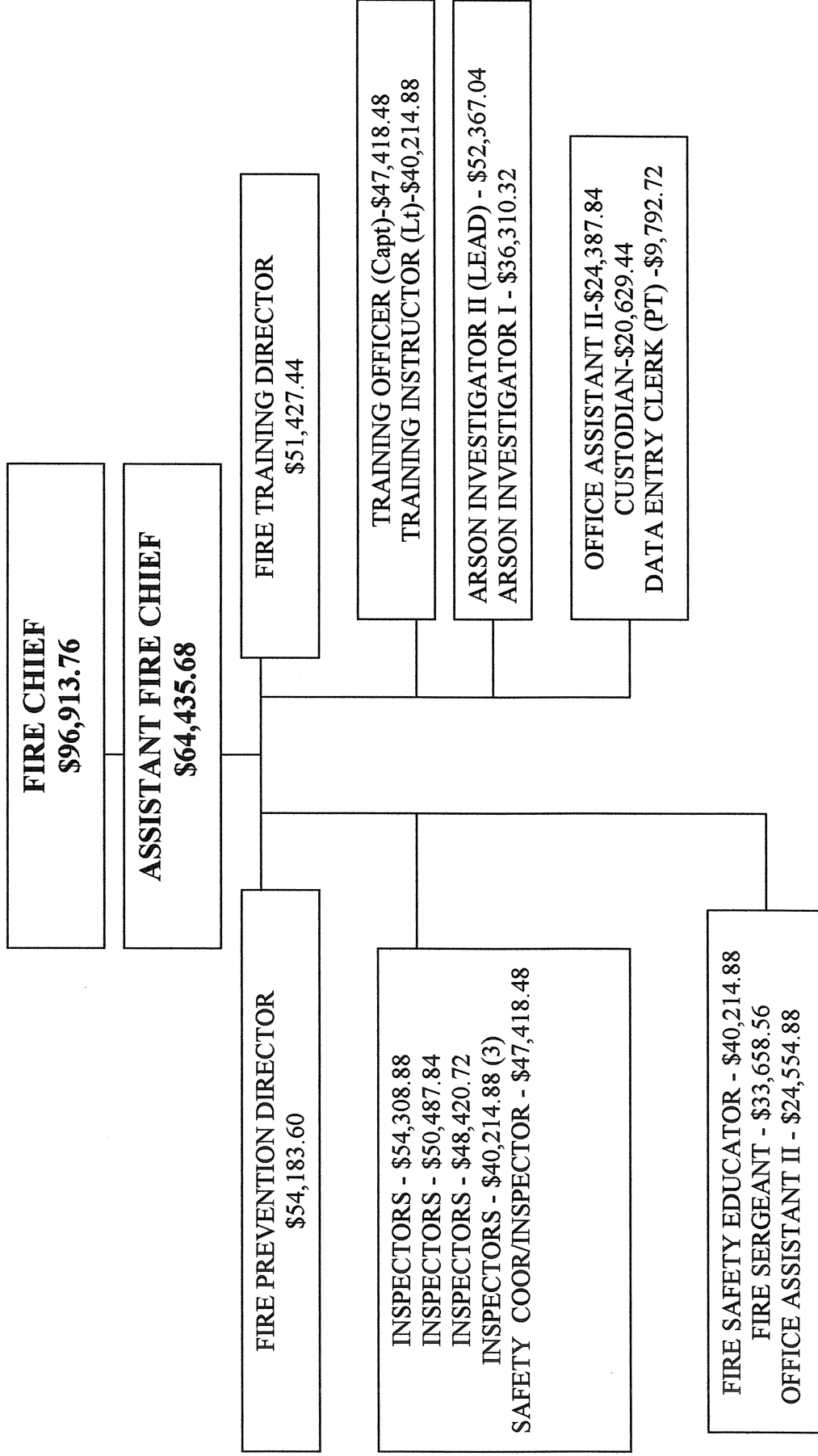
FIRE -- FIREFIGHTING

OBJECTIVE:	2008 Actual	2009 Budget	2009 Mid-Yr	2010 Proj.
Workload				
To maintain Class 1 I.S.O. Fire Insurance Rating through FY 2009.				
Number of In-Service Building Inspections conducted	1573	4000	1160	4000
Workload				
No. of fire apparatus successfully undergoing NFPA Hydraulic Testing each year w/out out-sourcing	0	40	25	40
Efficiency				
No. of self-contained breathing apparatus undergoing annual service and testing w/out-sourcing	0	110	261	250
Efficiency				
Number of fire hydrants serviced	10787	7500	6750	7500
Effectiveness				
Number of planning meetings held with Macon Water Authority	5	4	3	4
Workload				
Feet of fire hose tested once each year without out-sourcing (LDH)	53005	36000	27750	36000
Workload				
Feet of fire hose tested once each year without out-sourcing (SDH)	50895	38000	17500	38000
Workload				
No. of Smoke Detectors distributed to those in need at no cost to the City from private funding and grants	443	200	220	250
OBJECTIVE:				
To enhance the effectiveness of extrication/emergency responder operations by 5% by the end of FY 2009.				
Efficiency				
%/# of cardiac arrest victims of sudden death found in ventricular fibrillation or ventricular tachycardia managed in accordance with standards set by the American Heart Association	30/100%	75/100%	39/100%	80/100%
Effectiveness				
%/# of trapped victims successfully extricated w/in 20 minutes of arrival.	19/100%	30/100%	27/100%	30/100%
Effectiveness				
No. of Special Operations (all hazards) safely completed w/out further injury to victim(s)	7	5	0	5
Efficiency				
Average response time (in minutes)	4.8	3.7	4.52	3.7
Efficiency				
No. of Haz. Mat'l. incidents mitigated w/o risk to public safety or th environment.	8	5	2	5
OBJECTIVE:				
To increase fire officer and firefighter efficiency of suppression skills by 5% by the end of FY 2009.				
Workload				
No. of eligible firefighters who successfully pass the semi-annual physical fitness test	387	384	384	384
OBJECTIVE:				
To enhance the public's knowledge of fire safety and life saving issues.				
Workload				
Number of Older American Council and Neighborhood Watch Meetings attended.	139	75	83	90
Workload				
Number of Senior Citizen Fire Safety Training Sessions	98	75	31	40

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATIONAL CHART FY 2010
SERVICES DIVISION**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire Department

FUNCTION: Prevention

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Fire Prevention Bureau conducts building, home, and flammable liquid inspections; conducts fire safety programs; and Junior Fire Marshall programs in school.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	492,613	580,557	565,323
SUPPLIES	(42)	31,388	29,750	27,274
SERVICES & CHGS	(43)	19,464	23,130	22,345
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		543,465	633,437	614,942
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	10	10	10
	Civilian	1	1	1
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		11	11	11

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Fire Prevention Bureau is to minimize loss of life and property from fire through business/home inspection and through good fire safety practices and education in the area of prevention of fires.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire Department

FUNCTION: Training

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Training Division provides orientation and training of new personnel, continuing education, and training programs for line personnel, and operates a training complex on Tinker Drive.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	338,602	350,135	346,911
SUPPLIES	(42)	30,943	29,300	28,450
SERVICES & CHGS	(43)	23,595	27,430	28,075
CAPITAL OUTLAY	(44)	12,170	7,700	27,400
TOTAL OPERATING		405,310	414,565	430,836
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	5	5	5
	Civilian	2	2	2
PARTTIME	Civilian	1	1	1
OTHER				
TOTAL		8	8	8

GOAL STATEMENT

The goal of Macon-Bibb County Fire Department Administration is to manage and assure the smooth operation of all Fire Department Divisions for the citizens of Macon.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

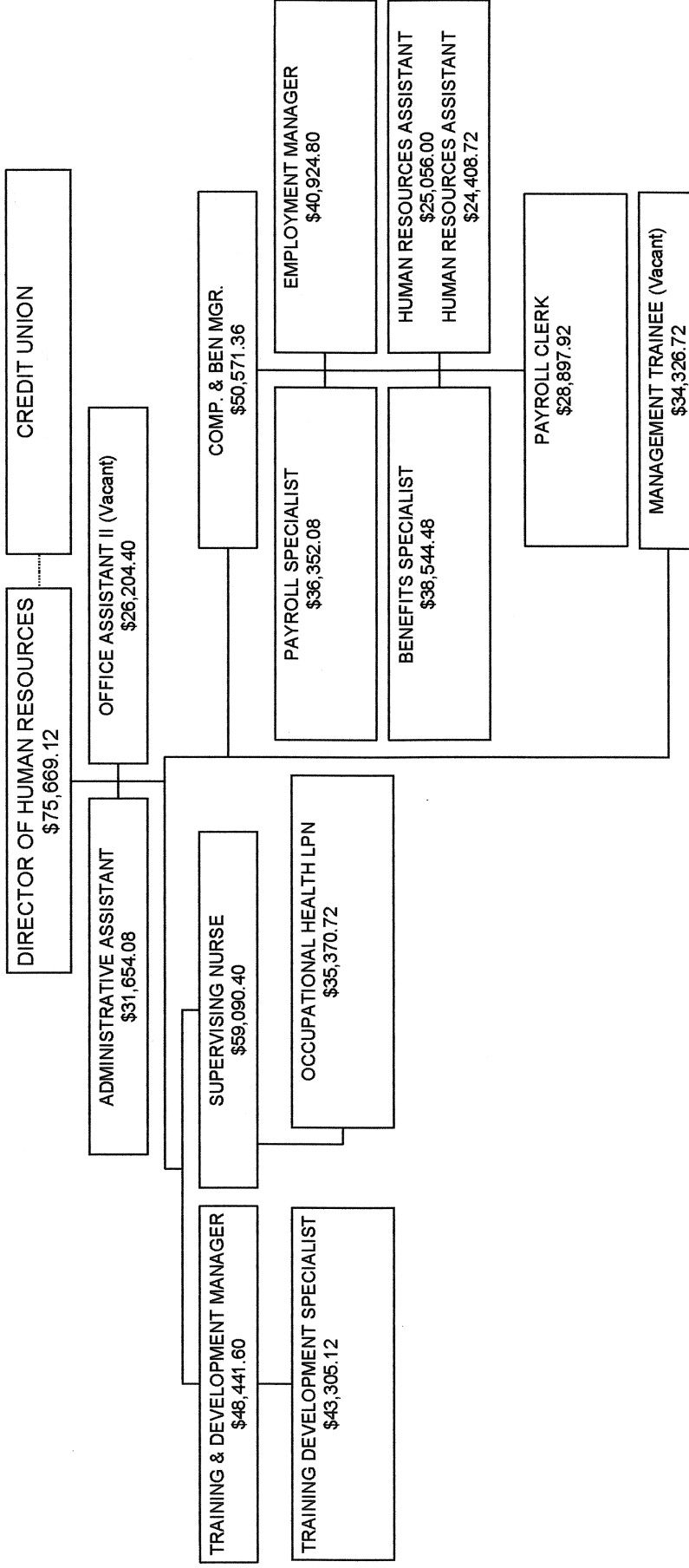
FIRE -- PREVENTION

OBJECTIVE:	2008	2009	2009	2010
Workload	Actual	Budget	Mid-Yr	Proj.
Workload	3657	4620	2218	4620
Efficiency	130	100%	100%	100%
Effectiveness	1476	900	640	900
Effectiveness	70%	95%	30%	95%
Specialized	0%	<1%	0%	0
Services:	1,762	1000	749	1000
Projected	5	5	50	1000
OBJECTIVE:				
Efficiency				
Effectiveness				
Number of plans/plats given recommendation w/in 24 hours				
No. of commercial/industrial bldg. Re-inspected w/in 30 calendar days after violations found.				
Percentage of violations voluntarily corrected within 30 days				
Number of inspected properties experiencing a fire incident within 6 months.				
Fire Works -- Blasting -- Control Burn site -- Burn Permits				
To increase productivity of inspections and services by 5% by end of FY 2009				
Total no. of occupancies required by the OCGA to be inspected once per year.				
Fire Loss (in dollars)	\$1,772,409	\$2,000,000	\$893,064	\$2,000,000
Number of fire fatalities.	\$1,824,189	\$1,000,000	\$324,005	\$1,000,000
(City)	2	0	5	0
(County)	2	0	1	0
To facilitate a curriculum that specifically focuses on educating the public on fire safety.				
Number of Bibb County sixth graders successfully completing Level 6 Program.	1411	1750	875	1750
Number of Fire Safety Education Meetings held (excluding Level 6).	109	100	40	100
No. of Alternative Fire Safety Program, Pluggie, Health Fairs, Career Days and other special presentations.	80	50	58	60
Number of Fire Safety House Presentations.	8	10	37	40
OBJECTIVE:				
Workload				
Effectiveness				
Number of arson by 5% by the end of FY 2009.				
Number of arson cases reported	(City)	20	37	20
No. of arson cases resulting in arrest	(County)	10	3	10
No. of fires (accidental and/or arson) referred to Arson Investigators for further review.		8	13	10
		150	61	150

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON-HUMAN RESOURCES
ORGANIZATION CHART FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: HR-Admin

DESCRIPTION

The Human Resources Department is responsible for all personnel administrative services of the City Government. The department is committed to providing a wide range of professional personnel related services to the Administration, all City Departments and employees. The services enhance the work environment by supporting recruitment, employment, retention, training, EEO compliance, compensation, compensation and benefits administration, employee unfair treatment and discipline procedures, and employee orientation, thereby, improving the work force quality and efficiency so that services to the public can be delivered in a efficient and economical manner.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	492,345	568,386	571,386
SUPPLIES	(42)	6,903	8,000	7,000
SERVICES & CHGS	(43)	111,188	131,250	127,980
CAPITAL OUTLAY	(44)	3604	2,000	200
TOTAL OPERATING		614,040	709,636	706,566
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

To provide quality and efficient personnel leadership in the allocation and utilization of services to the City, employees and applicants.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

HUMAN RESOURCES/ADMINISTRATION

		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:					
Workload	Number of new hire physicals performed - Fulltime and Parttime				300
Efficiency	Number of payrolls completed in timely manner				26
Effectiveness	Number of pension calculations performed				100
Outcome/Impact	IT Computer training for staff				12
OBJECTIVE:					
Workload	Number of random drug tests conducted				24
Efficiency	Number of applications taken for employment				5500
Effectiveness	Number of Police and Fire physicals				300
Outcome/Impact	Number of Fire and Police Assessments				24
OBJECTIVE:					
Workload	Number of training hours provided to employees, safety training included				12000
Efficiency	Number of employees trained				1300
Effectiveness	Number of physical fitness tests conducted				40
Outcome/Impact	Implement management development classes				60
OBJECTIVE:					
Workload	Number of insurance meetings held				12
Efficiency	Evaluate health insurance program by 9/01/09				1
Effectiveness	50% of applications completed online				2500
Outcome/Impact	Work closely with IT on City wide training for employees				400

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Medical Dispensary

DESCRIPTION

The Medical Dispensary is responsible for all in-house medical services of the City Government. Staff members serve as advisors to the City's management team, and employees on relevant medical matters. The Medical Dispensary staff provides physical examinations on all new employees and annual physicals on Fire and Police personnel. Staff members also provide first aid treatment to employees of a non-emergency nature, clearance for employees who have been injured and sick to return to work and provide employee counseling on health related problems.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	113,060	114,676	117,771
SUPPLIES	(42)	5,981	6,500	6,500
SERVICES & CHGS	(43)	122,284	139,900	134,830
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		241,325	261,076	259,101
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

To provide non-emergency medical service to employees, user departments and applicants in an economical and efficient manner.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Credit Union

DESCRIPTION

The Credit Union is a cooperative effort of City employees helping each other during financial crisis's and helping each other by improving their quality of life by offering financial assistance whenever available.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	102,987	104,487	96,470
SUPPLIES	(42)	0	0	0
SERVICES & CHGS	(43)	0	0	0
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		102,987	104,487	96,470
TOTAL CAPITAL				

AUTHORIZED POSITIONS

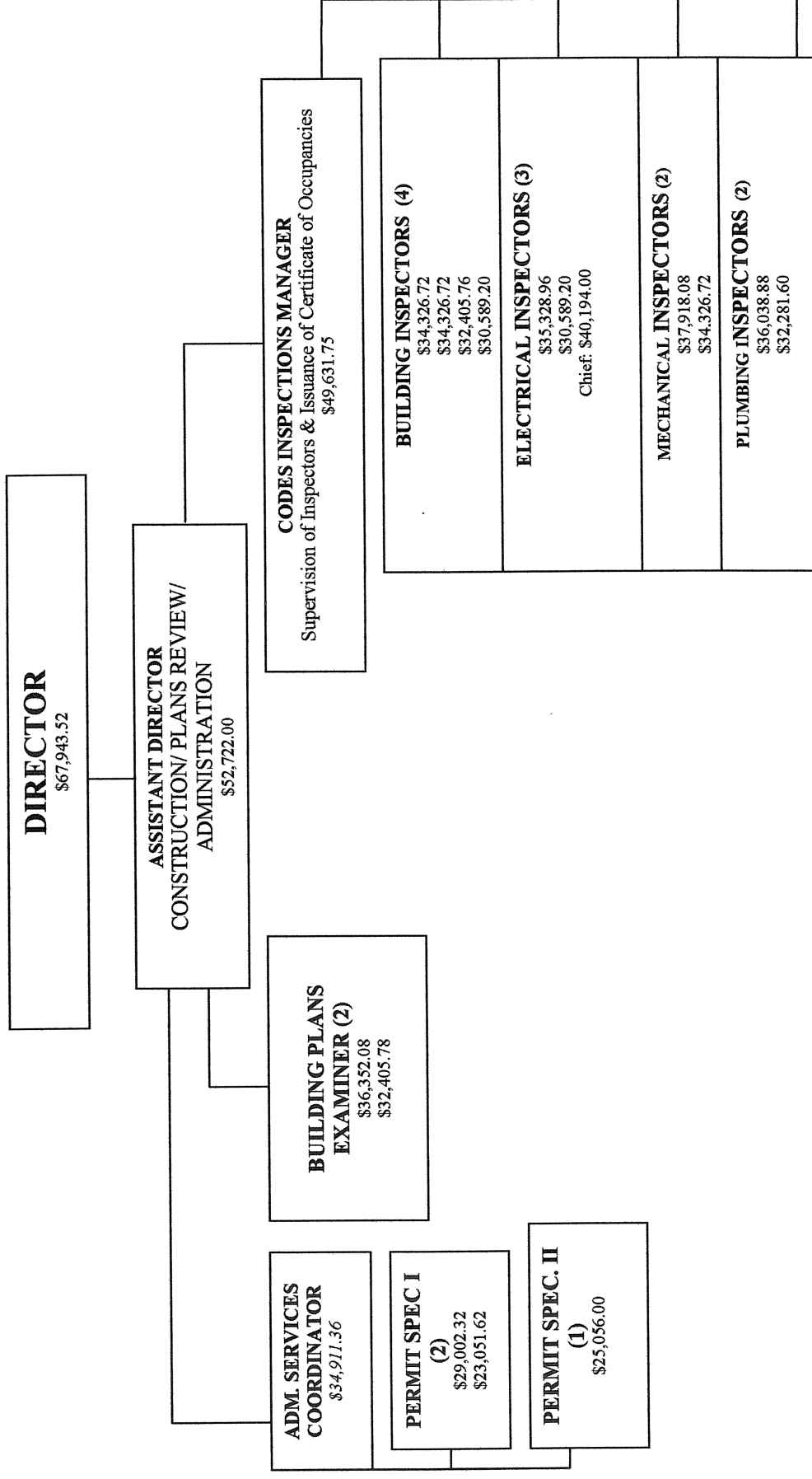
FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER				
TOTAL		2	2	2

GOAL STATEMENT

The goal is for the City Employee Credit Union to provide a benefit, which will increase the quality of life for City employees.

CITY OF MACON-BUREAU OF INSPECTION & FEES

ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Bureau of Inspection and Fees

FUNCTION: Administration

DESCRIPTION

The administration of Macon/Bibb County Construction Code Program. Issues and maintains construction permits. Reviews plans, specifications and construction documents for compliance. Performs field investigations and inspections for code compliance.

The department operates with 20 full time staff members. Four having managerial responsibilities, 11 having technical/professional responsibilities and the remaining staff being clerical.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	875,699	942,213	885,527
SUPPLIES	(42)	39,018	56,670	46,995
SERVICES & CHGS	(43)	39,183	116,861	104,681
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		953,900	1,115,744	1,037,203
TOTAL CAPITAL			14,500	36,000

AUTHORIZED POSITIONS

FULLTIME		20	20	20
PARTTIME			0	0
OTHER		0	0	0
TOTAL		20	20	20

GOAL STATEMENT

To ensure public safety, health, and general welfare of citizens within the jurisdiction of this Department where the same considerations are relative to construction, rehabilitation, maintenance, and use of the built environment.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Inspection & Fees/ Construction Codes Enforcement

		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>@ Volume of construction inspections per year</u>				
Workload	Number of inspections completed per month average @ 1708 per month	22648	21960	10249	20500

Efficiency
Effectiveness
approximately 8% of inspections projected to be completed per month

Outcome/Impact
Education, training & knowledge of codes & construction provide efficient use of time and safer buildings

OBJECTIVE:	<u>@Number of inspections completed within 24 hours from request</u>				
Workload	99 % or more of inspections are completed within 24 hours				
Efficiency	Average @ 1691 inspections per month	22648	22065	10169	20295

Effectiveness
Outcome/Impact
99% of all requested inspections are completed the same day as requested
Inspectors work to accommodate contractors and not delay progress of construction

OBJECTIVE:	<u>@ Number of commercial projects reviewed within 2 weeks of submittal</u>				
Workload	Average 115 plan reviews per month both street files and formal plan submittals	1814	1650	1214	1380

Efficiency
Effectiveness
Outcome/Impact
approximately 99% of projects are completed within 2 weeks of submittal
Knowledge & training assist design professionals & developers resolve code problems providing safer buildings

OBJECTIVE:	<u>@ Number of certificate of occupancies /letters of completion issued</u>				
Workload	Average @ 42 buildings brought to closure each month	644	600	276	504

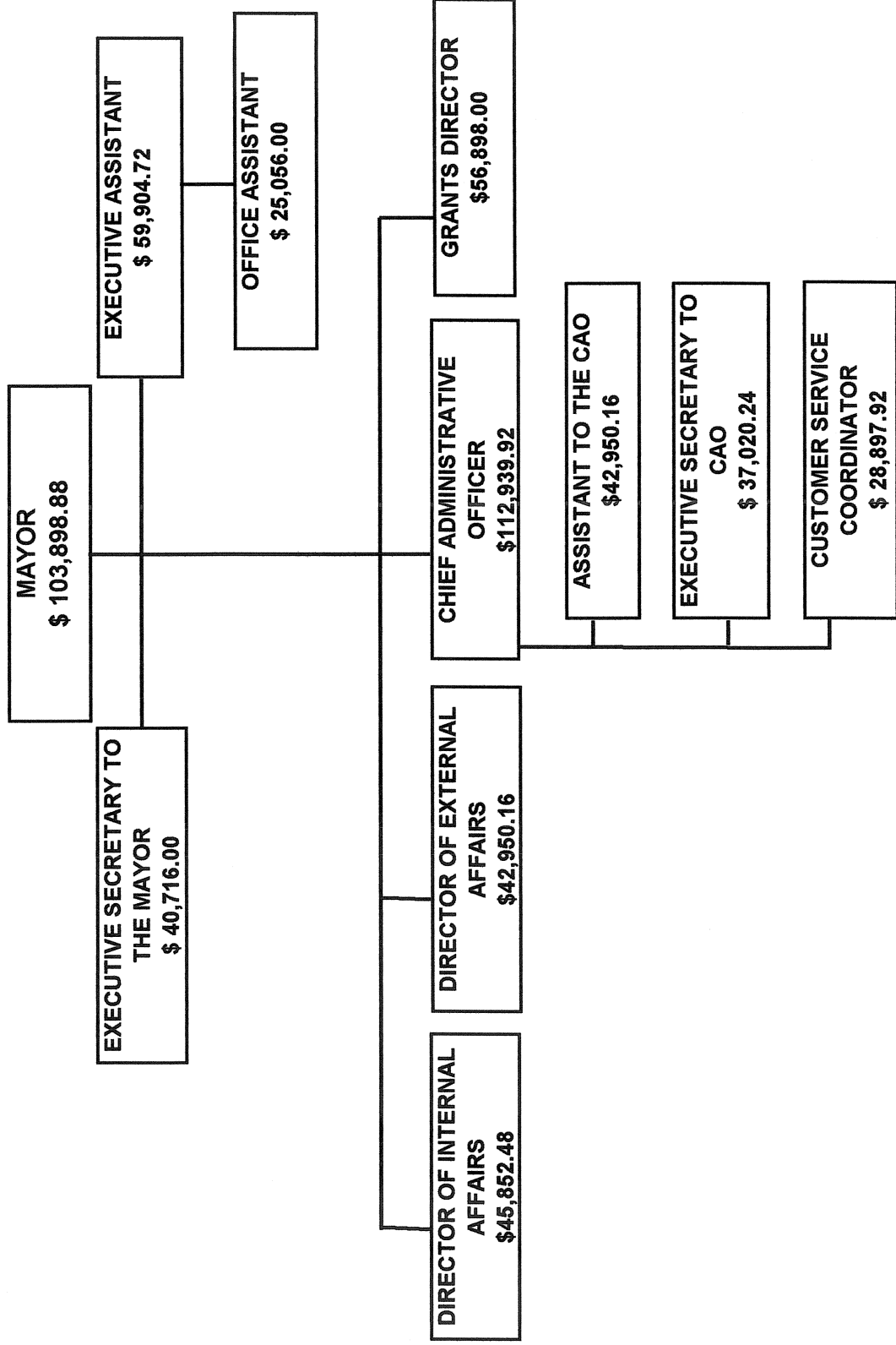
Efficiency
Effectiveness
approximately 8% of all new structures brought to closure per month

Outcome/Impact
Number of residential & commercial buildings that have final inspections compliance with the codes

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON-MAYOR'S OFFICE ORGANIZATIONAL CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor and Staff

FUNCTION: Administration

DESCRIPTION

To provide the executive and administrative function of City government

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	705,785	723,449	734,975
SUPPLIES	(42)	6,050	11,100	13,940
SERVICES & CHGS	(43)	95,169	83,900	124,875
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		807,004	818,449	873,790
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		11	11	11
PARTTIME				1
OTHER				
TOTAL		11	11	12

GOAL STATEMENT

The goal of the Mayor's Office is to ensure the enhancement of the quality of life for all of our citizens and guests through the efficient, effective and equitable delivery of essential services.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

MAYOR'S OFFICE/ ADMINISTRATIVE

	2008	2009	2009	2010
Actual	40	Budget	Mid-Yr	Proj.
100%	40	100%	20	40
			100%	100%

OBJECTIVE: Community and Special Events

Workload
Events hosted per year
Efficiency
% of events completed
Effectiveness
Outcome/Impact

OBJECTIVE: Community/ Special Appearance by Mayor (or Representative)

Workload
Approximate number of appearances
Efficiency
% of appearances made by representative
Effectiveness
Outcome/Impact

OBJECTIVE: Complete requests for proclamations and/or special letters

Workload
Estimate number per month
Efficiency
% of requests completed within two-week time frame
Effectiveness
Outcome/Impact

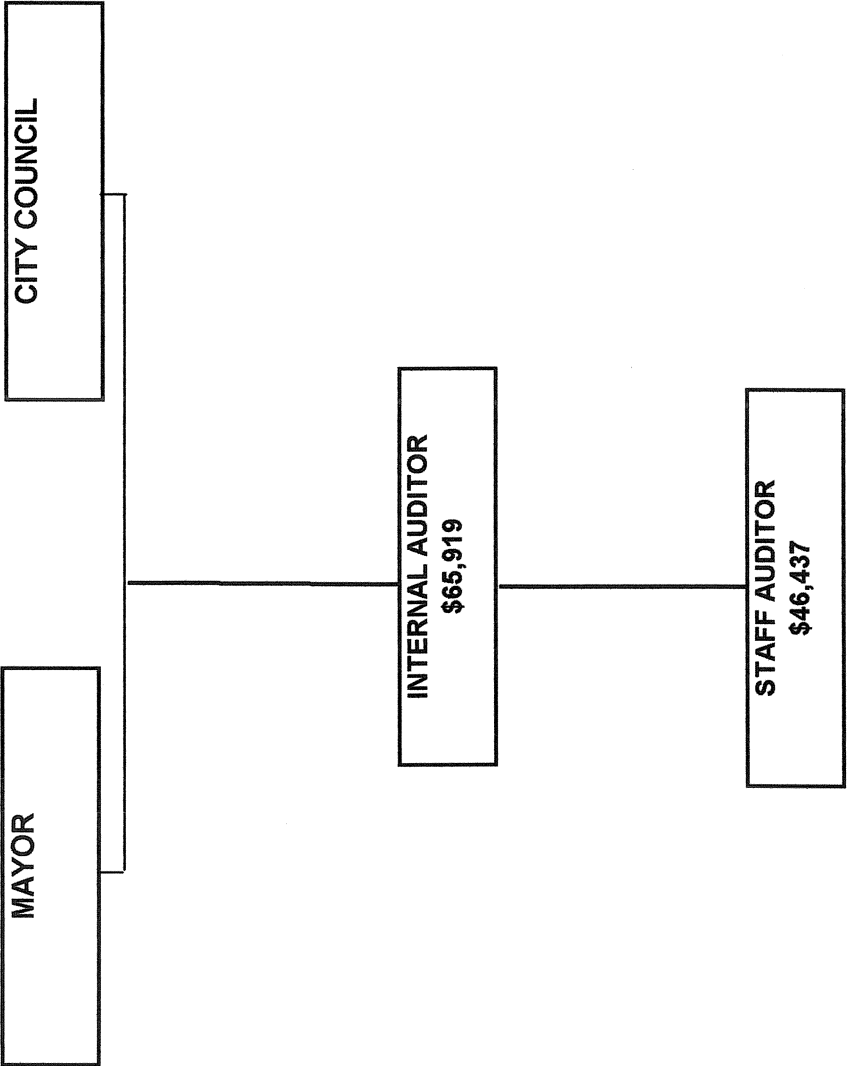
OBJECTIVE: Obtain Mayor and/ or CAO signature on documents within 48 hours

Workload
Estimated number per year
Efficiency
% signed and returned within 48 hours
Effectiveness
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

**CITY OF MACON-INTERNAL AUDIT
ORGANIZATIONAL CHART FY 2010**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Internal Audit

FUNCTION: Audit

DESCRIPTION To conduct internal audit of city departments

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	95,165	134,927	137,571
SUPPLIES	(42)		500	500
SERVICES & CHGS	(43)	819	2,120	1,825
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		95,984	137,547	139,896
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

Appraisal of Controls, Compliance Testing, Checking for protection of Assets,
Verification of Information, and Provide Recommendation to Management

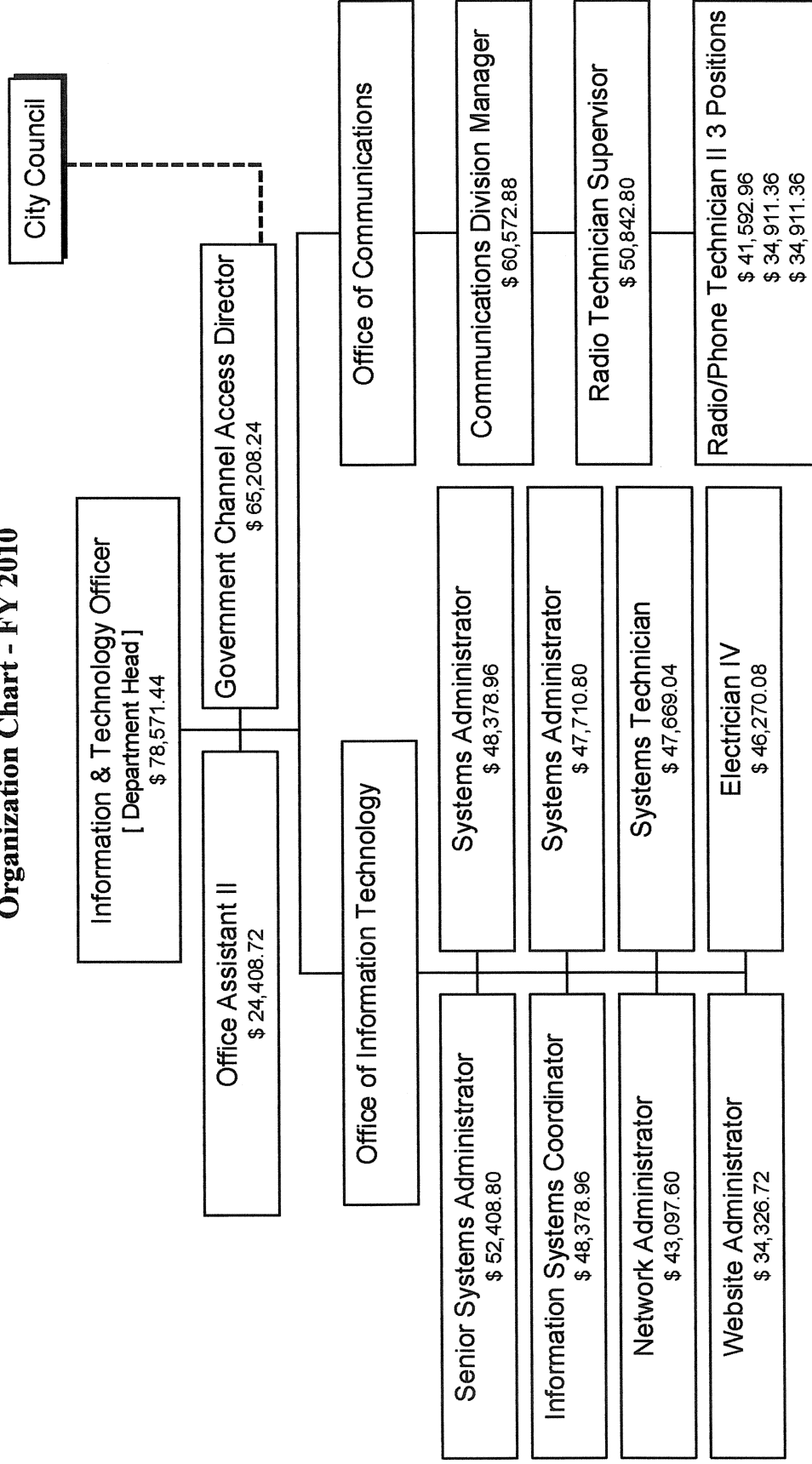
CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:		INTERNAL AUDIT			
		2008	2009	2009	2010
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>IMPLEMENTATION OF AUDIT PLAN</u>				
Workload	Includes internal audits and investigations scheduled				
Efficiency	Complete 90% of plan				90%
Effectiveness	Assist management in carrying out its duties more efficiently/effectively				
OBJECTIVE:	<u>ADEQUATE AUDIT COVERAGE</u>				
Workload	Includes operational, financial, compliance audits & investigations scheduled				
Efficiency	Increase financial audits to 50% of audit plan				50%
Effectiveness					
Outcome/Impact	Assist management in carrying out its duties more efficiently/effectively				
OBJECTIVE:	<u>QUALITY OF AUDIT REPORTS</u>				
Workload	Includes effectiveness of significant recommendations made per audit				
Efficiency	Target 80% of significant recommendations agreed & implemented by mgmt.				80%
Effectiveness					
Outcome/Impact	Assist management in carrying out its duties more efficiently/effectively				
OBJECTIVE:	<u>STAFF TRAINING</u>				
Workload	Includes professional development				
Efficiency	Increase number of degrees/certifications				2
Effectiveness					
Outcome/Impact	Assist Internal Audit in carrying out its duties more efficiently/effectively				
OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement					

FY 2010 ANNUAL BUDGET

CITY OF MACON
Department of Information / Technology (IT)
Organization Chart - FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor

FUNCTION: Information Systems

DESCRIPTION

Information Systems is composed of the Hardware, Software and the Personnel, which together provide the maintenance of information technology all City's users. The City financial and personnel records are on the MUNIS system, which are accounted in the respective departments budgets.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	498,860	589,166	656,039
SUPPLIES	(42)	15,405	20,500	20,000
SERVICES & CHGS	(43)	130,512	152,700	194,198
CAPITAL OUTLAY	(44)	57	12,000	0
TOTAL OPERATING		644,834	774,366	870,237
TOTAL CAPITAL		168,000	150,000	552,200

AUTHORIZED POSITIONS

FULLTIME		14	15	16
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		14	15	16

GOAL STATEMENT

To provide all City Departments with current and dependable hardware, software, and training in order to produce and maintain accurate information in a timely fashion as is required for its operation; and furthermore, to continue to seek new and better technology as it is being developed in the marketplace.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

IT / Office of Information Technology (IT)

	2008	2009	2009	2010
OBJECTIVE:	Actual	Budget	Mid-Yr	Proj.
Workload	N/A	N/A	128	140
Efficiency	N/A	N/A	90%	90%
Effectiveness	N/A	N/A	95%	95%

R - Maintain Data Network & Components

Maintain Incoming/Outgoing lines
Percent of Incoming/Outgoing line problems resolved within 24 hours
Survey of stability of line problems resolved in a quarter

R - Maintain and Administer City Website

Number of Changes/Modifications and Updates
Percent of Updates resolved within 48 hours
Number of Updates completed

R- Maintain and Administer System Servers

Maintain Servers for City Network
Percent of time when servers were up and running per quarter
Monitor and enforce server uptime

R- Install/Replace/ Repair PCs, Laptops, and Printers

Install and configure PCs
Number install per Quarter

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor

FUNCTION: Communications

DESCRIPTION

The purpose of the Communication Function is to install and maintain all electronic communication systems (analog and digital) utilized by the City of Macon. To perform ESTIMATE various special assignments for other governmental institutions. To update current F.C.C. license for renewal, make application for new license, and answer all F.C.C. charges and Approves

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	266,464	264,851	291,301
SUPPLIES	(42)	8,077	6,000	19,391
SERVICES & CHGS	(43)	19,916	25,000	43,000
CAPITAL OUTLAY	(44)			1125
TOTAL OPERATING		294,457	295,851	354,817
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		0	0	0
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		0	0	0

GOAL STATEMENT

To provide and maintain certain essential goods and services as required for the successful operation (competent, timely, economical) of the radio communication systems for Macon/Bibb County.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

MIS/OFFICE OF TELECOMMUNICATION (Telco)

2008 **2009** **2009** **2010**

OBJECTIVE: Maintain E911 CTI Phone Switch

Workload					
Efficiency	28	50	25	50	
Effectiveness	100%	100%	100%	100%	
Outcome/Impact	4	6	4	6	

Maintain Incoming/Outgoing lines
Percent of Incoming/Outgoing line problems resolved within 24 hours
Survey of voice quality and stability of line problems resolved in a quarter

OBJECTIVE: Maintain & administer CAD & Record Management Workstation

Workload	N/A	N/A	95	180	
Efficiency	N/A	N/A	95%	98%	
Effectiveness	N/A	N/A	3	5	
Outcome/Impact					

Number of Record Management workstations & computer aided dispatch/mapping workstations
Percent of work stations repaired and returned to online status within 24 hours
Number of Work Stations requiring additional repair in 30 Days (25%)

OBJECTIVE: Complete Telecommunication Service Request

Workload	464	800	282	700	
Efficiency	449	800	233	700	
Effectiveness	9	8	4	10	
Outcome/Impact					

Number of Service Requests Received
Number of Service Requests Completed
Number of Service Request Requiring Rework/Callbacks

OBJECTIVE: Maintain Subscriber Database of Smartzone 800MHZ.

Workload	6950	2352	2510	2500	
Efficiency	2025	2352	182	500	
Effectiveness	410	2352	247	500	
Outcome/Impact					

Number of Subscriber personalities in Database
Number of Subscriber Personalities Checked & Verified
Number of Subscriber Records Reconciled Against Database & Manager Server

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

IT - OFFICE OF TELECOMMUNICATION (Telco)

2008 2009 2009 2010

Actual Budget Mid-Yr Proj.

Maintain Infrastructure of 3 - 800 MHz sites in Macon/Bibb

Network Online Hours

Workload

System Hours maintained @ 99.9% efficiency

Efficiency

System hours not operating at full capacity

Effectiveness
Outcome/Impact

Maintain Nortel phones and generate billing infor

maintain users of system

Workload

unites maintain in 24 hour turn around

Efficiency

re works in 48 hours

Effectiveness
Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

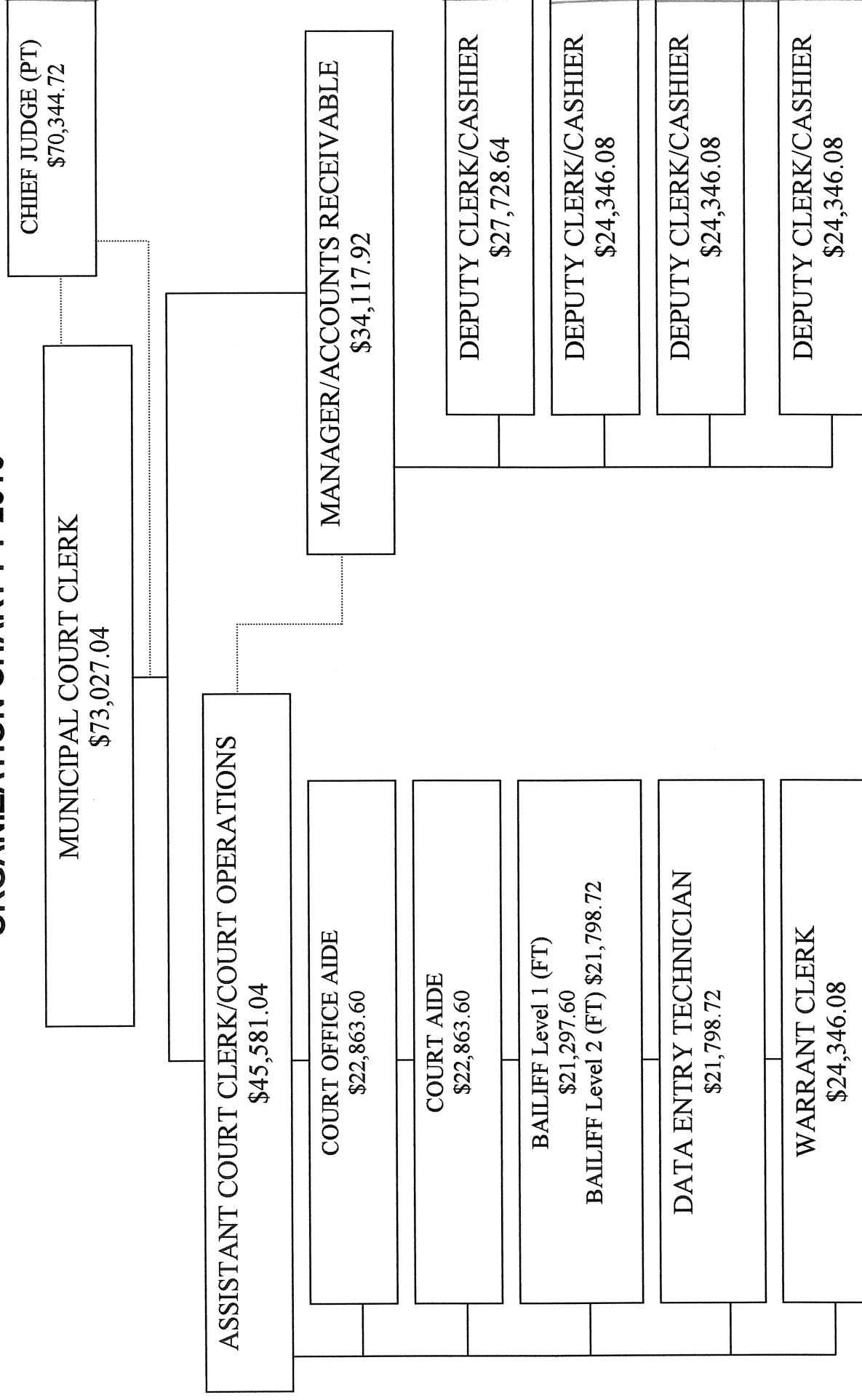
Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON - MUNICIPAL COURT ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: **Municipal Court**

FUNCTION: **Judicial & Administrative**

DESCRIPTION

Municipal Court is responsible for receiving, processing and adjudicating all cases of alleged violations of the City Charter, City Ordinances or any State laws where jurisdiction has been granted or allowed by the State of Georgia.

The functions of Municipal Court include, but are not limited to, the trial and disposal of all scheduled cases including moving and non-moving violations, shoplifting, housing cases and animal control violations.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	482,575	498,131	596,620
SUPPLIES	(42)	4,375	5,600	5,755
SERVICES & CHGS	(43)	566,875	569,540	499,137
CAPITAL OUTLAY	(44)	1,859	895	1100
TOTAL OPERATING		1,055,684	1,074,166	1,102,612
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		12	12	14
PARTTIME		2	2	0
OTHER		0	0	0
TOTAL		14	14	14

GOAL STATEMENT

To increase efficiency in retrieving records, to improve response time to telephone inquiries and to increase the current level of service that is being provided to citizenry and to other public agencies.

OBJECTIVES & PERFORMANCE MEASURES

Municipal Court [2/24/09]

	2008	2009	2009	2010
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	100%	100%	100%	100%
<u>To take skeleton*payments with legible yellow citation copies</u>				
I Unpredictable volume depends on number of legible tickets written & presented for payment				

To take skeleton*payments with legible yellow citation copies

Unpredictable volume depends on number of legible tickets written & presented for payment

Outcome/Impact

To key tickets timely into court's database after submission by the MPD

90% of timeliness target depends on ticket volume & submission by the MPD to the court

Effectiveness

Outcome/Impact

To provide superior service to the court's customers

Workload

Efficiency

Quality of customer service as measured by maximum # of complaints/month about factors under court staff's control

1/month

1/month

1/month

1/month

To optimize recovery of debts on collectible overdue fines

Workload

Efficiency

Amount of debts recovered from collectible overdue fines depending on determinants of collectibility*

510
69

\$496

\$199

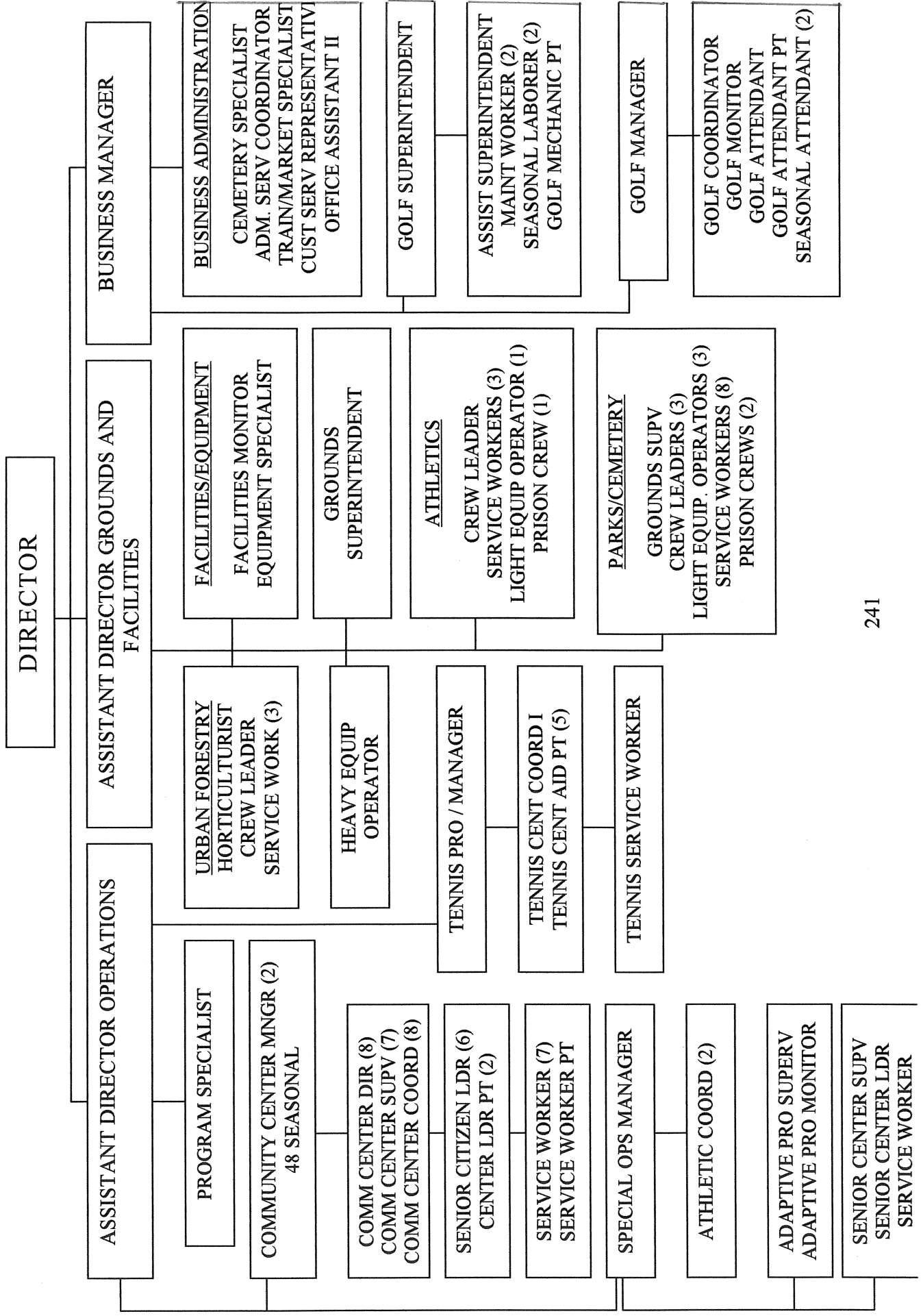
\$399

*Determinants of debt collectibility are explained in the court's website.

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

240

CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ALL DIVISIONS / ADMINISTRATION
 ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Administrative Services

DESCRIPTION

The Administrative Services Function is responsible for oversight of leisure services to all citizens of Macon and Bibb County. The function consists of management of programs for all ages in sports, social, educational, physical, adaptive and mental activities. It is also responsible for the maintenance of all City Parks, playgrounds.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	90,407	90,856	92,710
SUPPLIES	(42)	3,561	6,531	4,693
SERVICES & CHGS	(43)	33,236	33,864	31,817
CAPITAL OUTLAY	(44)	0	0	-
TOTAL OPERATING		127,204	131,251	129,220
TOTAL CAPITAL		247,000	143,000	284,000

AUTHORIZED POSITIONS

FULLTIME		1	1	1
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		1	1	1

GOAL STATEMENT

To provide comprehensive administrative services, to include internal operations, accounting, personnel services, fixed assets, inventory operations, etc. To operate the Administrative Services in an effective and efficient manner.


```

graph TD
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    AsstDirOps["ASSISTANT DIRECTOR OF OPERATIONS  
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    ProgSpec["PROGRAM SPECIALIST  
$32,405.76"]
    PtsServiceWorker["PT SERVICE WORKER  
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    Director --- ProgSpec
    Director --- PtsServiceWorker

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    CtrSuperv4 --- CenterLeaderPt2

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    CtrCoord4 --- CenterLeaderPt2

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    ServiceWorker3 --- CtrCoord3_2
    ServiceWorker3 --- ServiceWorker3_2
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$10,30
```

CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Operations

DESCRIPTION

The Operations function is responsible for providing a variety of leisure services to the citizens of Macon-Bibb County. It will also consist of management programs for all ages in sports, social instructional, physical and mental activities using all human, physical and financial resources.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,878,391	2,026,540	2,037,352
SUPPLIES	(42)	135,094	188,325	145,096
SERVICES & CHGS	(43)	718,610	793,138	779,800
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		2,732,095	3,008,003	2,962,248
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		52	52	51
PARTTIME		10	10	8
SEASONAL		89	89	89
OTHER				
TOTAL		151	151	148

GOAL STATEMENT

To provide an environment for the all types of leisure activities that will allow them to use outstanding recreational facilities.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

PARKS AND RECREATION / OPERATIONS

OBJECTIVE: To improve the awareness of the eight community centers and the opportunity at these sites.

Workload To conduct four "show and tell" programs at each community center

Efficiency To conduct these programs within the allotted budget

Effectiveness To increase attendance and neighborhood involvement through wholesome fun

Outcome/Impact To involve 200 neighborhood participants in these program per center

OBJECTIVE: To partner with churches near community centers.

Workload To develop and implement a plan to work with area churches.

Efficiency

Effectiveness To gain better relations and involvement from church groups.

Outcome/Impact To increase five volunteers from churches into our program.

OBJECTIVE: To conduct programs to increase utilization of community centers.

Workload To provide three new programs at each community center.

Efficiency

Effectiveness To increase recreation involvement.

Outcome/Impact To increase participants involvement by twenty five in each new program.

OBJECTIVE: To develop and distribute an informational flyer for community centers.

Workload To gather input and create flyer for distribution.

Efficiency

Effectiveness To provide information about the center to the public.

Outcome/Impact To make your community aware of the activities and happenings of the center.

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

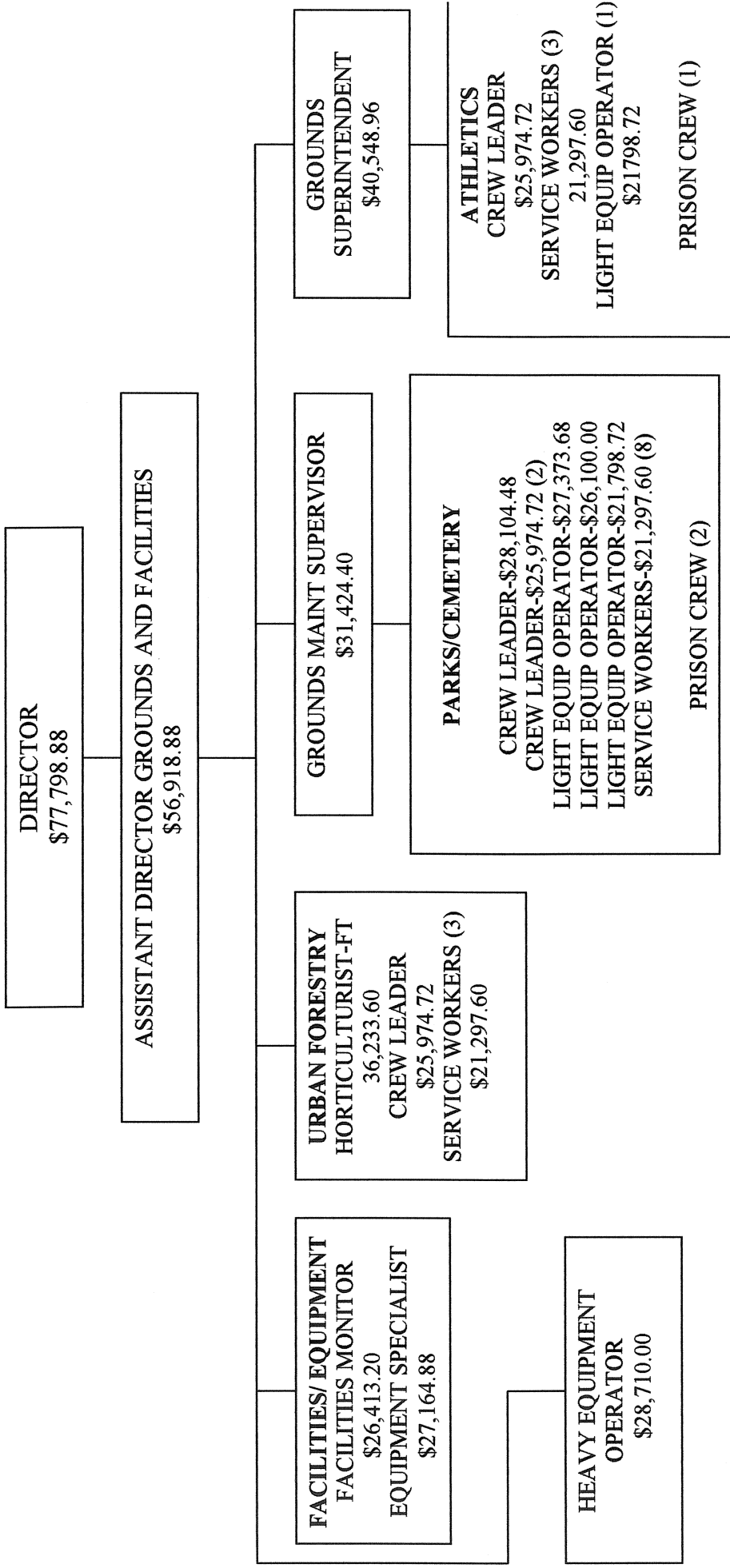
DEPARTMENT/FUNCTION:

PARKS AND RECREATION / OPERATIONS

OBJECTIVE:		2008		2009		2009		2010	
		Actual	Budget	Budget	Mid-Yr	Mid-Yr	Proj.	Proj.	Proj.
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>To establish an effective after-school program at all locations.</u>								
	Staff will create an instructional program to ensure all youth are learning.	NA	NA	NA	NA	NA	8	8	
	Recruit volunteer tutors to assist as well as partnering with other agencies	NA	NA	NA	NA	NA	100%	100%	
	Offer a structured learning environment to enhance study habits and promote education.	NA	NA	NA	NA	NA	100%	100%	
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	Parents/youth will utilize these services and see the benefits our youth will obtain.	NA	NA	NA	NA	NA	120	120	
	<u>Offer an instructional summer program with a strong educational component.</u>								
	Provide a team that will implement and carry out daily tasks effectively for 8 weeks.	NA	NA	NA	NA	NA	8	8	
	Hire and train quality leaders along with permanent staff to carry out duties.	NA	NA	NA	NA	NA	NA	NA	
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	Youth will enjoy a positive, fun camp that will create a memorable experience.	NA	NA	NA	NA	NA	100%	100%	
	Create a positive sense of community efforts to change the lives of the youth.	NA	NA	NA	NA	NA	800	800	
	<u>Conduct 2-3 community programs to increase fitness or get families involved.</u>								
	Work with agencies or individuals to create community partnerships.	NA	NA	NA	NA	NA	5	5	
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	Increase the attendance numbers at our community centers.	NA	NA	NA	NA	NA	NA	NA	
	Neighbors will start working together for the same common goal.	NA	NA	NA	NA	NA	NA	NA	
	Centers will be utilized as resource sites and safe havens for youth.	NA	NA	NA	NA	NA	NA	NA	
	<u>To maintain the neighborhood advisory committee to meet quarterly.</u>								
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	To establish a neighborhood advisory committee at each center/park.	NA	NA	NA	NA	NA	8	8	
	To implement one program/activity/event/project established by committee.	NA	NA	NA	NA	NA	NA	NA	
	To increase awareness of the park to the community.	NA	NA	NA	NA	NA	100%	100%	
	To involve 50 neighborhood participants to the program/activity at park.	NA	NA	NA	NA	NA	NA	NA	

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 GROUNDS DIVISION
 ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Grounds & Facilities

DESCRIPTION

The Grounds and Facilities Function is responsible for the grounds maintenance of all parks, cemeteries, golf and recreation areas under the department. This function is also responsible for operations of the City greenhouse.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,037,400	1,079,030	979,851
SUPPLIES	(42)	239,919	258,000	219,849
SERVICES & CHGS	(43)	556,631	624,899	625,694
CAPITAL OUTLAY	(44)	21,639	14,245	10251
TOTAL OPERATING		1,855,589	1,976,174	1,835,645
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		33	33	30
PARTTIME		1	1	0
SEASONAL		4	0	0
OTHER				
TOTAL		38	34	30

GOAL STATEMENT

To provide beautiful parks for the downtown area and also to enhance all of the currently operating recreation centers

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Parks & Recreation: Grounds and Facilities

OBJECTIVE: Maintain Downtown Parks and Open Spaces at the defined maintenance levels
 Workload 30
 Efficiency
 Effectiveness
 Outcome/Impact

% of downtown locations maintained at 7-day intervals Mar 1 thru Sep 30

100%

100%

100%

100%

Maintain all Recreation Centers and other Open Spaces at the defined maintenance levels

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

% of rec centers and open spaces maintained at 14-day intervals Mar 1 thru Sep 30

92

92

92

92

OBJECTIVE: Educate the Public on Landscape Issues

Write newspaper, magazine articles, brochures, and make public, television and radio appearances regarding plant and tree related issues.

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

25

10

10

10

% of articles, public appearances, and presentations made

100

100

100%

Develop a viable and fully staffed Tree Commission

Complete revisions to the Tree Ordinance. Partner with Code Enforcement to cite violators. Implement a full commission by end of fy2010.

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

% of ordinance violators identified and cited

24

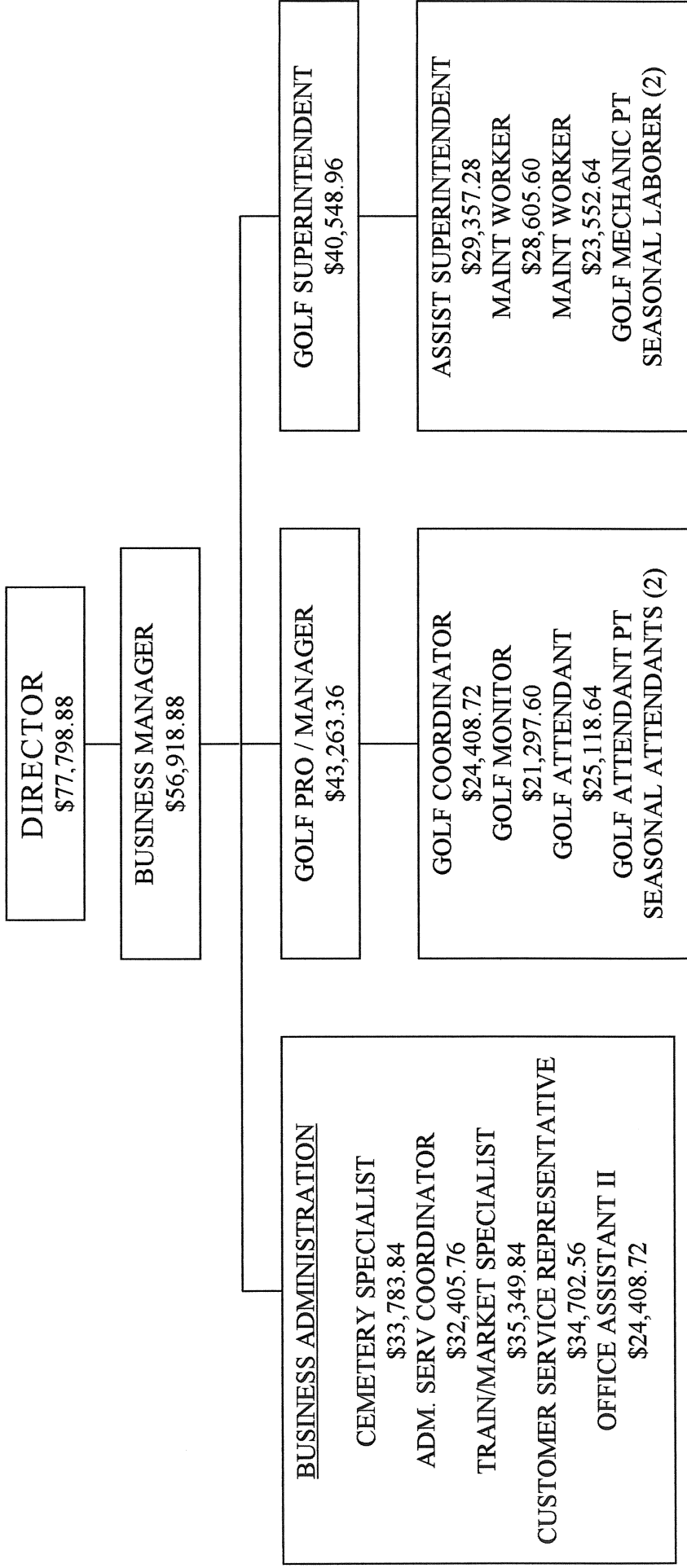
24

100

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 BUSINESS DIVISION / BOWDEN
 ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Business Services

DESCRIPTION

The Business Service function handles the rentals at Central City Park, downtown parks, Washington Park, Tattnall Square Park and Coleman Hill Park. This function includes tennis and cemetery administrations.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	268,614	272,952	281,581
SUPPLIES	(42)	1,604	2,350	2,300
SERVICES & CHGS	(43)	5,960	12,010	10,990
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		276,178	287,312	294,871
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		6	6	6
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	6	6

GOAL STATEMENT

To continue to obtain all types of funding that may be used within all divisions of the Parks and Recreation Department.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Parks and Recreation- Business

2008 2009 2009 2010

Actual Budget Mid-Yr Proj.

Continue development of the departmental web page

Workload create a new interactive web page for the department
Efficiency citizens will be able to find out about programs on-line and to register on-line
Effectiveness citizens will be able to go on-line and find out what is happening in the department as well as register on-line
Outcome/Impact a quality interactive web page that the citizens can view information on programs & events

1 1 1 1

Develop, print, & distribute an annual calendar of events

Workload gathering information, printing and distributing
Efficiency citizens will know about programs well in advance of the program and make plans accordingly

0 1 0 1

Effectiveness citizens will be able to see at a glance what is happening within the department annually
Outcome/Impact Print and distribute 2500 copies of annual calendar of events

0 0 0 2500

Develop and Print 4 quarterly news brochures

Workload gathering information, printing and distribute 4/year
Efficiency better planning to take advantage of events and programs

4 4 3 4

Effectiveness inform the citizens of the most current events that are happening within the department
Outcome/Impact Produced in-house 500-1000 copies each issue

1000 1000 750 1000

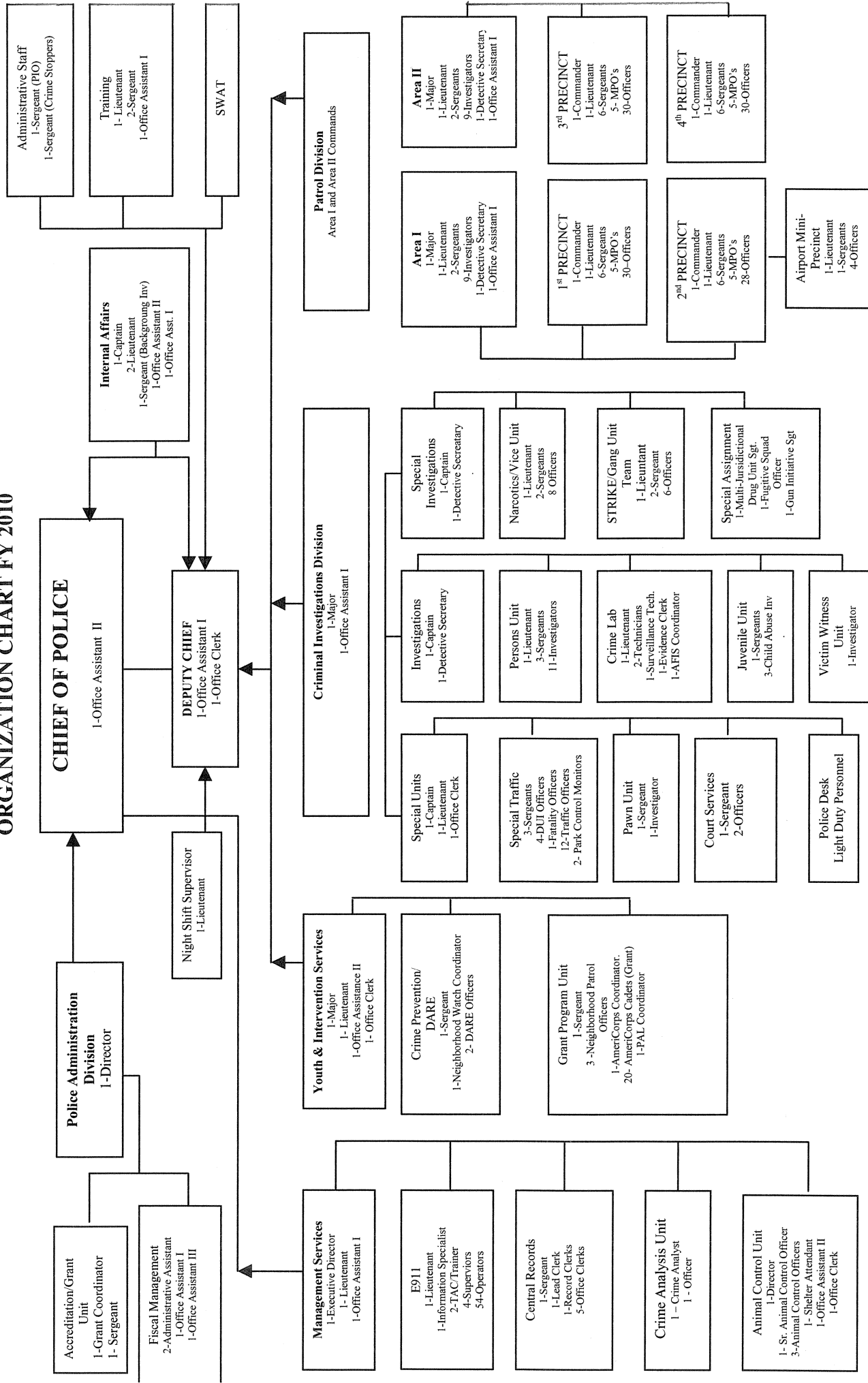
OBJECTIVE:

Workload
Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

MACON POLICE DEPARTMENT ORGANIZATION CHART FY 2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Community Services Division – Youth Intervention

DESCRIPTION

The Community Services Division serves as the spearhead of the Department's community policing effort. This division is made up of the Americorps Units, Crime Prevention Unit, School Resources (DARE) Unit, and Ft. Hill Community Policing Unit

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	547,569	591,870	596,022
SUPPLIES	(42)	3,503	3,960	3,960
SERVICES & CHGS	(43)	173,841	205,435	90,868
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		724,913	801,265	690,850
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		9	9	9
PARTTIME		5	5	5
OTHER		0	0	0
TOTAL		14	14	14

GOAL STATEMENT

The goal of the Community Services Division is to serve citizens of Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Administration

DESCRIPTION

The Administration Division is charged with the responsibility of providing the overall direction, supervision, and management support to the department. To coordinate departmental resources so that the best possible police services are delivered to the community.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,437,934	1,159,317	1,202,115
SUPPLIES	(42)	1,997,754	1,658,594	1,794,487
SERVICES & CHGS	(43)	816,386	722,932	896,002
CAPITAL OUTLAY	(44)	98,000	0	89,846
TOTAL OPERATING		4,350,074	3,540,843	3,982,450
TOTAL CAPITAL		850,000	348,400	1,142,000

AUTHORIZED POSITIONS

FULLTIME	Sworn	19	13	13
	Civilian	12	12	12
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		31	25	25

GOAL STATEMENT

The goal of the Administration Division is to provide the leadership, management, training and technical support necessary for delivery of professional law enforcement services to our citizens and visitors to Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Criminal Investigation Division

DESCRIPTION

The Detective Division is primarily responsible for follow-up investigation of felony crimes, apprehension of criminal offenders, recovery of stolen property, gathering intelligence information, maintaining good relations and service to the community and as always protection of life and property.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	3,088,203	3,311,726	3,359,472
SUPPLIES	(42)	15,023	12,360	12,360
SERVICES & CHGS	(43)	46,732	48,326	56,325
CAPITAL OUTLAY	(44)	-	0	11,520
TOTAL OPERATING		3,149,958	3,372,412	3,439,677
TOTAL CAPITAL		0		

AUTHORIZED POSITIONS

FULLTIME	Sworn	74	78	78
	Civilian	9	8	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		83	86	86

GOAL STATEMENT

The ultimate goal of the Detective Division is to reduce crime through the successful completion of the criminal investigative process.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Patrol

DESCRIPTION

The Patrol Division is primarily responsible for public safety, preliminary investigations, traffic matters, preventive patrol, crime detection, and community relations.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	8,214,834	8,227,682	8,424,680
SUPPLIES	(42)	81,605	87,200	87,200
SERVICES & CHGS	(43)	86,624	93,872	95,273
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		8,383,063	8,408,754	8,607,153
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	199	201	201
	Civilian	3	4	4
PARTTIME				
OTHER	S Grant	0	0	0
TOTAL		202	205	205

GOAL STATEMENT

The primary goal of the Patrol Division, as the largest and most visible segment of the police department, is to provide the highest degree of service and protection to the community. In order to meet and maintain this objective, other inclusive goals will be met: the prevention and detection of criminal activity; traffic control and accident investigation; timely response to calls for service; and the protection of life and property.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Management Services

DESCRIPTION

The Services Division provides general support activities for the law enforcement components of the department and selected services to the citizens of our community.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	432,286	482,969	497,925
SUPPLIES	(42)	1,455	1,320	1,760
SERVICES & CHGS	(43)	6,990	25,025	9,000
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		440,731	509,314	508,685
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		3	3	3
PARTTIME		10	10	10
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

The goal of the Service Division is to provide general support services to enable the law enforcement officers and our community to work toward improving the quality of life within the City of Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Animal Control

DESCRIPTION

The Animal Control Unit has been a function of the Police Department since July 1986.

The unit is responsible for the enforcement of animal control ordinances, providing a shelter facility, and educating the public in the humane treatment of all animals and fowl.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	245,365	269,614	274,760
SUPPLIES	(42)	23,833	26,220	45,683
SERVICES & CHGS	(43)	37,433	40,815	46,520
CAPITAL OUTLAY	(44)	0		
TOTAL OPERATING		306,631	336,649	366,963
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	8	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	8	8

GOAL STATEMENT

The goal of Animal Control is to enforce the City ordinances in a fair and impartial manner to insure the humane treatment of animals and fowl.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: E-911 Communications System

DESCRIPTION

The mission of the 911 Communications Center is to dispatch law enforcement, fire and ambulance service in the most professional and timely means possible to save lives and protect property in Macon and Bibb County.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,952,599	2,202,684	2,283,464
SUPPLIES	(42)	24,085	29,240	29,240
SERVICES & CHGS	(43)	613,853	714,699	740,610
CAPITAL OUTLAY	(44)	42,762	20000	10,080
TOTAL OPERATING		2,633,299	2,966,623	3,063,394
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	61	61	61
	Civilian	1	1	1
PARTTIME				
OTHER	S Grant	0	0	0
TOTAL		62	62	62

GOAL STATEMENT

The goal of the 911 Communications Center is to provide the citizens of Macon and Bibb County the most efficient Public Safety Answering Point in the State of Georgia.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

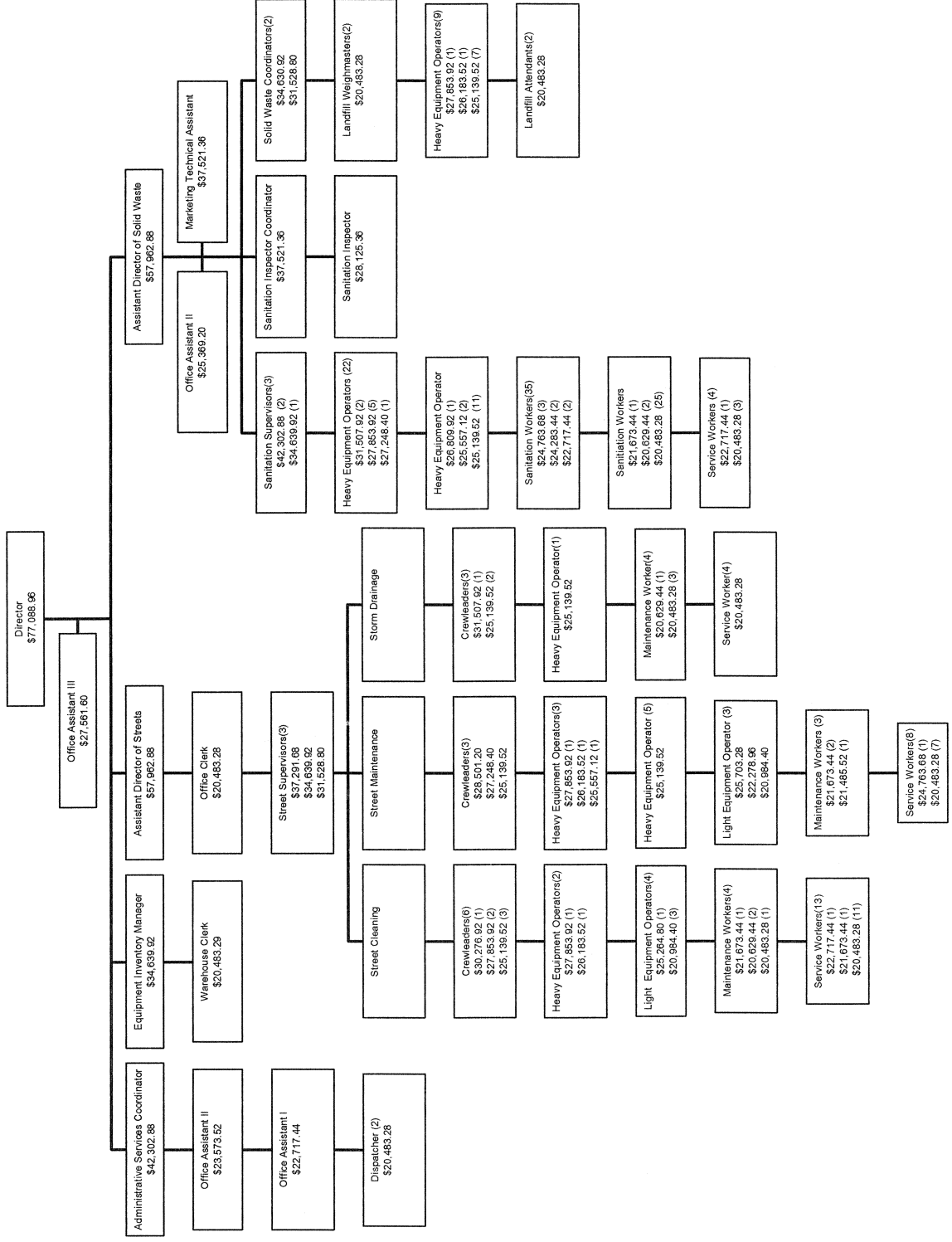
POLICE DEPARTMENT

		2008	2009	2009	2010
		Actual	Activity	Mid-Yr	Proj.
OBJECTIVE:	Organize Business Watch programs within the community				
Workload	Contact local businesses and establish a business watch training program	0	2	5	10
Efficiency	Number of programs conducted	0	0	5	10
Effectiveness					
Outcome/Impact	Keep business owners aware of important crime trends within their community.				
OBJECTIVE:	<u>Provide Safety Classes for Community Residents- R</u>				
Workload	Conduct Crime Prevention Programs for seniors and civic groups				
Efficiency	Number of programs conducted	82	25	55	110
Effectiveness					
Outcome/Impact	To eliminate or reduce the opportunity for crime to occur.				
OBJECTIVE:	<u>Encourage more Youth involvement in community problem solving (I)</u>				
Workload	Advertise and promote neighborhood watch programs using various media outlets				
Efficiency	100% as needed.	100%	100%	100%	100%
Effectiveness					
Outcome/Impact	Bringing citizens and law enforcement together to deter crime and make community safe.				
OBJECTIVE:	<u>Ensure all neighborhood watch committees are attended by Police- R</u>				
Workload	Assign select personnel to attend each precinct community meeting	100%	100%	100%	100%
Efficiency	100% - NPOs/Crime Prevention Officers, and Neighborhood Watch Coordinator attend this meetings				
Effectiveness					
Outcome/Impact					

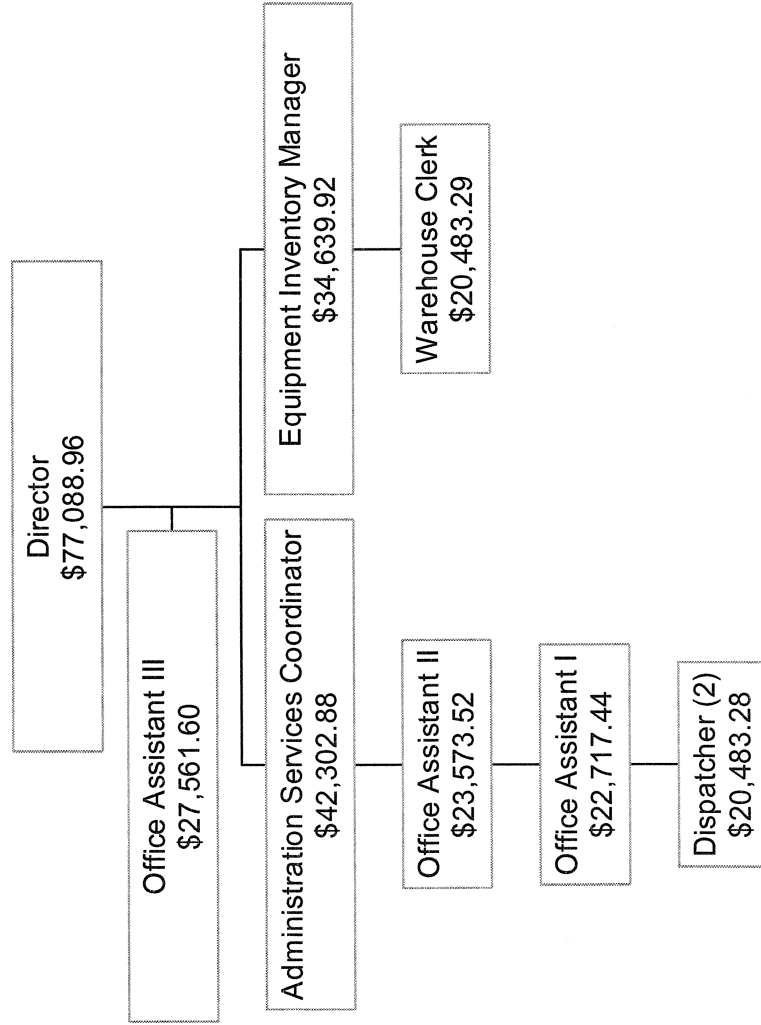
OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

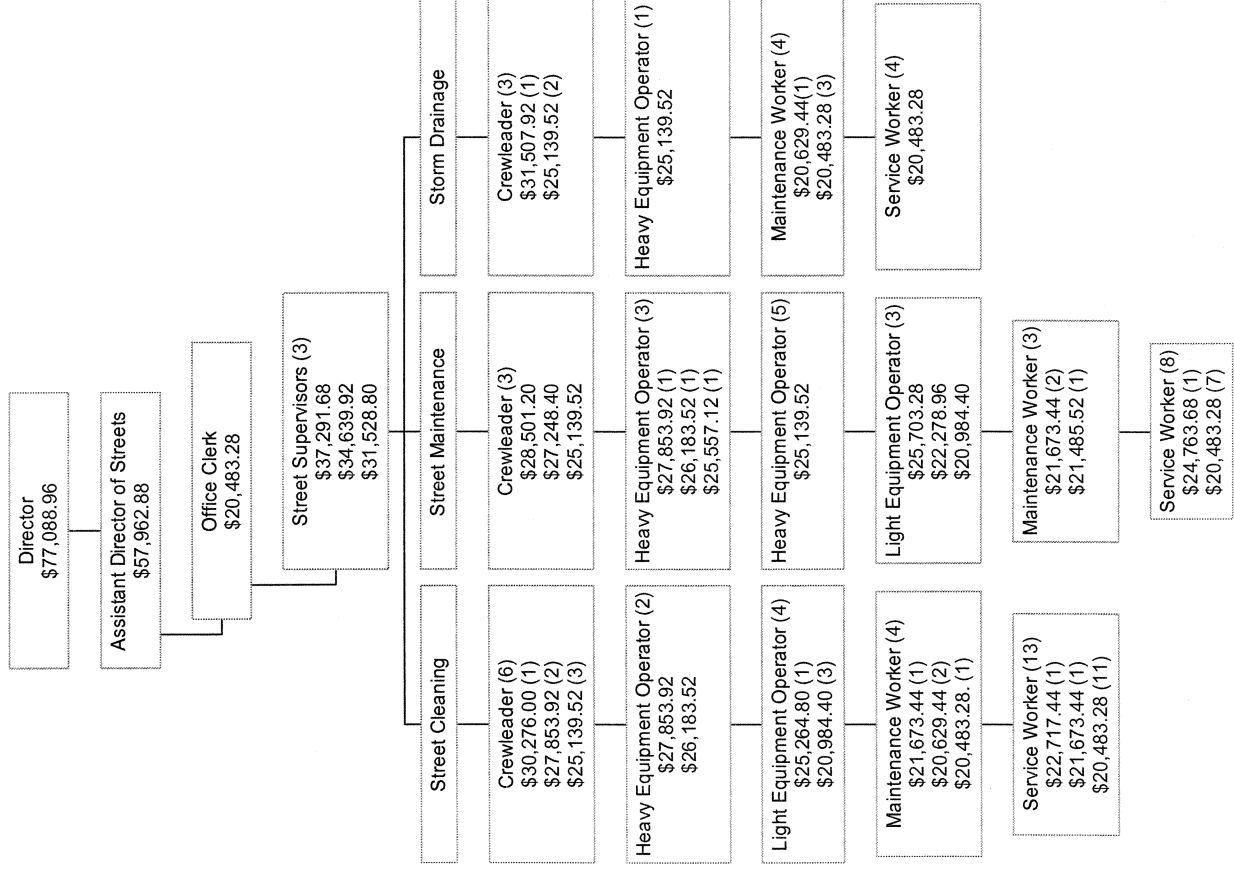
CITY OF MACON PUBLIC WORKS DEPARTMENT
ORGANIZATION CHART FY-2010



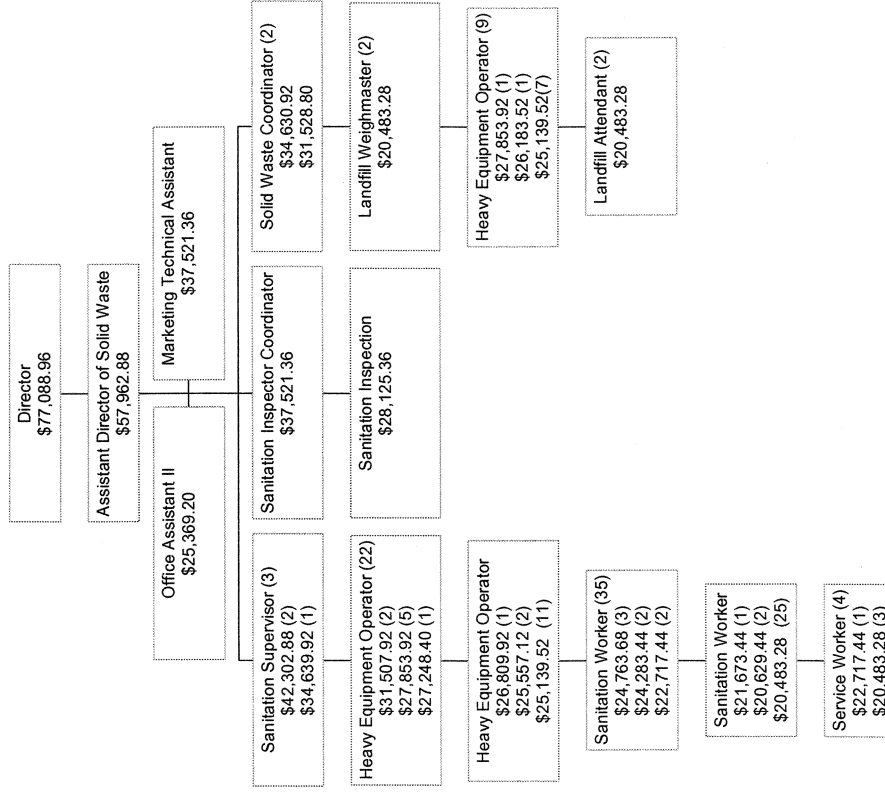
CITY OF MACON PUBLIC WORKS DEPARTMENT-ADMINISTRATION
 ORGANIZATION CHART FY-2010



CITY OF MACON PUBLIC WORKS DEPARTMENT-STREETS
ORGANIZATION CHART FY-2010



CITY OF MACON PUBLIC WORKS DEPARTMENT-SOLID WASTE MANAGEMENT
ORGANIZATION CHART FY-2010



CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Administration

DESCRIPTION

The Administrative function oversees the general operations of all functions within the Public Works Department. It is responsible for all budgetary operations, compliance of the Affirmative Action Program, and maintenance of all records pertinent to the efficient operation of the department.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	332,339	375,533	323,457
SUPPLIES	(42)	7,169	9,120	10,041
SERVICES & CHGS	(43)	54,485	64,443	68,616
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		393,993	449,096	402,114
TOTAL CAPITAL		973,000	65,000	2,068,500

AUTHORIZED POSITIONS

FULLTIME		9	9	9
PARTTIME				
SEASONAL				
OTHER				
TOTAL		9	9	9

GOAL STATEMENT

To provide all information pertinent to the daily operations of the department and to oversee with general supervision, all budgetary functions as required.

CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Street Cleaning

DESCRIPTION

The Street Cleaning function is responsible for the cleanliness and sweeping of City streets, limb and tree removal, drainage easement cleaning, litter control, within the City limits, maintenance of rights-of-way and interstate highways.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	858,432	890,808	830,884
SUPPLIES	(42)	130,977	139,397	130,680
SERVICES & CHGS	(43)	131,603	157,927	167,000
CAPITAL OUTLAY	(44)	2,606	350	4770
TOTAL OPERATING		1,123,618	1,188,482	1,133,334
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		30	30	30
PARTTIME				
SEASONAL				
OTHER				
TOTAL		30	30	30

GOAL STATEMENT

To provide for the removal of debris, trees, and limbs, from all City streets in an efficient manner through timely completion of work orders and scheduled maintenance, and to maintain rights-of-way, state and interstate highways in a timely and efficient manner.

CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Street Maintenance

DESCRIPTION

The Street Maintenance function is responsible for all paving repairs generated by permits issued to utility companies and private contractors; pot hole repairs; maintenance of unpaved alleys and streets; hauling of dirt, concrete, rock, and asphalt to job sites. As time permits, this function will provide labor to repair sidewalks with property owner providing materials.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	926,079	853,174	892,021
SUPPLIES	(42)	359,637	346,069	461,789
SERVICES & CHGS	(43)	1,313	4,027	4,027
CAPITAL OUTLAY	(44)	7,495	0	8,490.00
TOTAL OPERATING		1,294,524	1,203,270	1,366,327
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		29	29	29
PARTTIME				
SEASONAL				
OTHER				
TOTAL		29	29	29

GOAL STATEMENT

To provide a safe and easy access to all thoroughfares within the City limits, both paved and unpaved, through timely completion of repairs and scheduled maintenance.

CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Storm Drainage

DESCRIPTION

The Storm Drainage function is responsible for the cleaning, minor repairs, and maintenance of all storm drainage lines; catch basins; cleaning and maintenance of all open ditches and easements; on City rights-of-way within the City limits.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	330,923	336,310	295,165
SUPPLIES	(42)	42,605	59,209	62,891
SERVICES & CHGS	(43)		4,500	
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		373,528	400,019	358,056
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		12	12	12
PARTTIME				
SEASONAL				
OTHER				
TOTAL		12	12	12

GOAL STATEMENT

To provide an efficient storm drainage maintenance program through timely completion of scheduled maintenance and necessary repairs.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Public Works - Street Cleaning, Maintenance & Storm Drainage

OBJECTIVE: Maintain cleanliness of streets via street sweeping

Workload Street swept per quarter

Efficiency Average cost per miles swept

Effectiveness Percent of streets not completed within standard response time

Outcome/Impact Percent of requests completed in 6 week period

2008
Actual

2009
Budget

2009
Mid-Yr

2010
Proj.

N/A
4%
96%
N/A
7%
96%
N/A
7%
96%
N/A
4%
98%

OBJECTIVE: Maintain backlog of work orders at satisfactory level

Workload Total number incomplete work orders

Efficiency Average cost per completed work order

Effectiveness Percent of work orders not completed within standard response time

Outcome/Impact Percent of requests completed in 12 days

150
N/A
N/A
150
N/A
20%
N/A
20%
15%
85%

OBJECTIVE: Service and inspect all storm drainage systems

Workload Total number catch basins completed per quarter

Efficiency Average cost per completed request

Effectiveness Percent of complaints not completed within standard response time

Outcome/Impact Percent of requests completed within 12 days

N/A
N/A
N/A
250
N/A
20%
80%
250
N/A
20%
85%

OBJECTIVE: Maintain all paved roads within the City

Workload Maintain 525 miles of paved roads

Efficiency Cost per repair

Effectiveness Percent of requests not completed within standard response time

Outcome/Impact Percent of request completed within 12 days

N/A
N/A
N/A
N/A
N/A
80%
N/A
N/A
N/A
80%
85%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Waste Collection

DESCRIPTION

The Waste Collection function is responsible for the collection of all household waste; yard debris; white goods; from all residences and apartment complexes not contracted to private haulers within the City limits on scheduled collection days. This function is also responsible for the removal of dead animals; maintenance of litter containers in the downtown area, rollout cart replacement and repairs, and enforcement of the City Code of Ordinances as it pertains to Public Works.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	2,018,569	2,312,496	2,384,247
SUPPLIES	(42)	644,336	543,400	674,261
SERVICES & CHGS	(43)	1,263,532	1,658,781	2,318,755
CAPITAL OUTLAY	(44)	12,275	0	0
TOTAL OPERATING		3,938,712	4,514,677	5,377,263
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		69	69	69
PARTTIME				
SEASONAL				
OTHER				
TOTAL		69	69	69

GOAL STATEMENT

To provide a safe and sanitary method of solid waste removal throughout the City by weekly removal of accumulated waste, maintenance of rollout carts, and diligent enforcement of the City code.

CITY OF MACON

OPERATING BUDGET

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Solid Waste Disposal

DESCRIPTION

The Solid Waste Disposal function is responsible for the sanitary disposal of all-solid waste and trash for the City of Macon and Bibb County. The landfill is operated six days per week on a cost recovery basis and creates a reserve fund for future development and eventual closing. This function also operates a compost site derived from separated yard trash and white goods recycling area. A tipping fee is charged to all commercial business but free use privileges are extended to the citizens of Macon and Bibb County hauling from their residences only.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	396,479	524,707	543,594
SUPPLIES	(42)	356,514	347,507	473,355
SERVICES & CHGS	(43)	600,688	564,894	568,980
CAPITAL OUTLAY	(44)	1,242,680	902,300	395,000
TOTAL OPERATING		2,596,361	2,339,408	1,980,929
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		15	15	15
PARTTIME				
SEASONAL				
OTHER				
TOTAL		15	15	15

GOAL STATEMENT

To operate a permitted Solid Waste Disposal site in accordance with guidelines established by the EPA and EPD and to provide a safe sanitary means of Solid Waste Disposal for the citizens of Macon and Bibb County.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Public Works - Solid Waste Collection and Disposal

OBJECTIVE: Collect all solid waste generated by city residents

	2008 Actual	2008 Budget	2009 Mid-Yr	2010 Proj.
Workload	45	20		9,478
Efficiency	99%	99%		90%
Effectiveness		50%		40%
Outcome/Impact	88	22		22

Total tons of residential waste collected

Percent of residential routes completed routinely without overtime

Number of citizens complaints per 1000 houses per year

Operating cost per household

OBJECTIVE: Disposal of waste collected from residents and business

Workload

Efficiency

Effectiveness

Outcome/Impact

Workload	97	21		23,876
Efficiency	29	31%		31%
Effectiveness	1200 lbs	1000 lbs		1000 lbs
Outcome/Impact	95	80		95

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

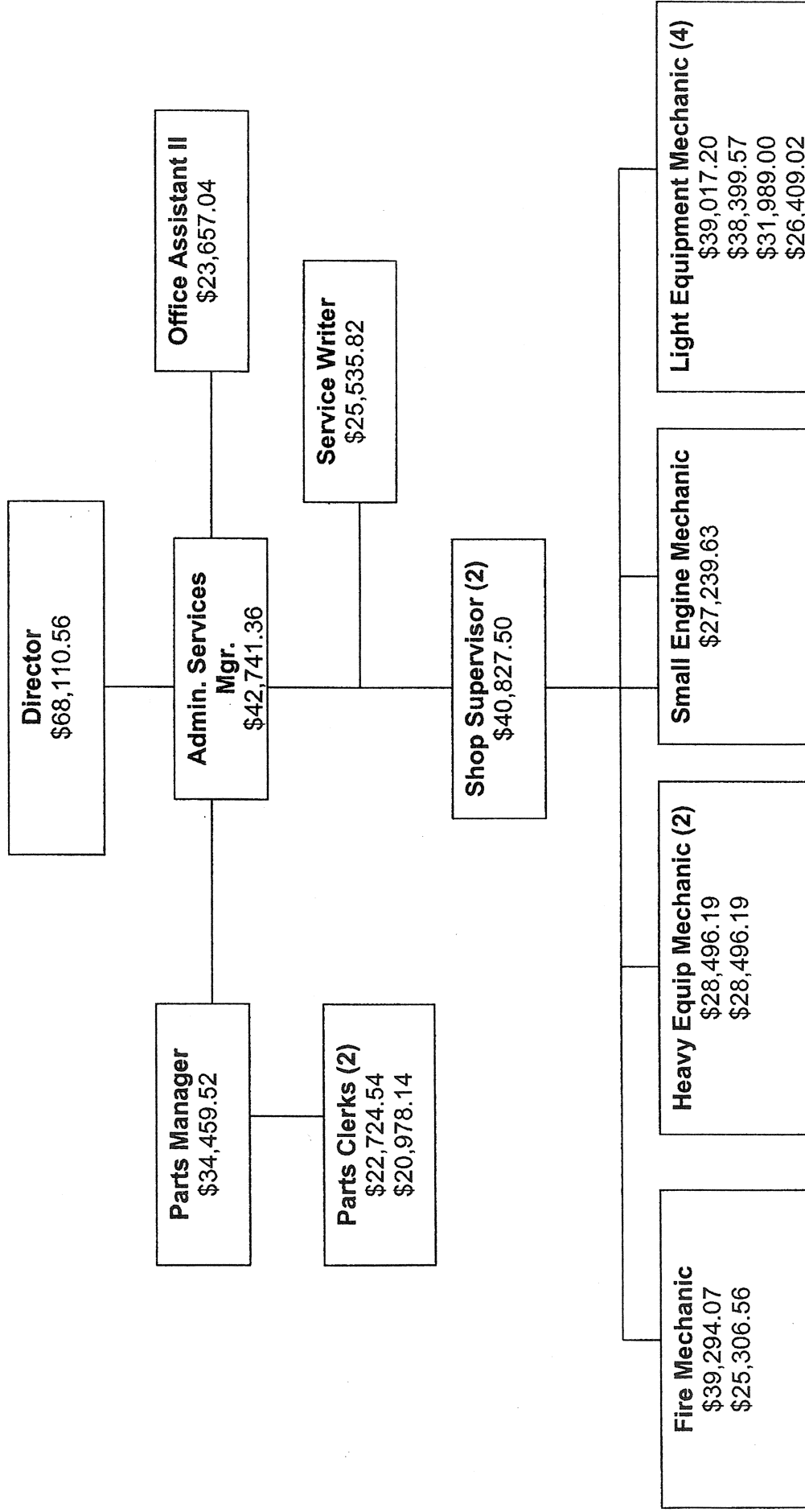
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

City of Macon- Vehicle Maintenance Department

Organizational Chart - FY2010



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: **Vehicle Maintenance**

FUNCTION: **Vehicle Maintenance**

DESCRIPTION

The Vehicle Maintenance Department strives to provide quality service to all customers in the most cost effective manner. We deliver parts, labor, and fuel to over 1,305 pieces of city-owned equipment. We deliver fuel only to fourteen (14) outside agencies. We assist departments in writing specifications for equipment, give justification for vehicle replacements, and also provide and maintain an equipment pool for use by all city departments. We have three fuel facilities, in order to be easily accessible for all city vehicles, as well as other agencies in the Macon area.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	863,916	867,414	894,892
SUPPLIES	(42)	824,846	821,400	818,188
SERVICES & CHGS	(43)	84,941	198,686	122,470
CAPITAL OUTLAY	(44)	11,329	7,500	15800
TOTAL OPERATING		1,785,032	1,895,000	1,851,350
TOTAL CAPITAL		36,000		45,500

AUTHORIZED POSITIONS

FULLTIME		18	18	18
PARTTIME		2	2	0
OTHER		1	1	1
TOTAL		21	21	19

GOAL STATEMENT

The goal of the Vehicle Maintenance Department is to provide quality maintenance for user departments in the most cost effective manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

VEHICLE MAINTENANCE DEPARTMENT

OBJECTIVE:	2008	2009	2010
Workload	Actual	Budget	Mid-Yr
Efficiency	6159	7000	4007
Effectiveness	95%	95%	95%
Outcome/Impact	13	13	13

Maintain average downtime per vehicle no more than 12 hrs.

repair orders written

Repairs completed on time

Average downtime/vehicle (hrs)

Maintenance schedule of Preventive Maintenance (PM's on 90% of fleet)

#PM checks performed

Average hours downtime PM checks

Return trips between PM's

% of nonschedule vs schedule repairs per vehicle

To provide on-road repair services in compliance to standard below

of roadcalls handled

Average minutes to handle calls

Effectiveness
Outcome/Impact

To provide fuel/parts to city vehicles on 100% + recovery basis

Gallons of fuel

\$value/parts purchased

Dollar amount made on markup of parts and fuel

Just on time inventory

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

VEHICLE MAINTENANCE DEPARTMENT

DEPARTMENT/FUNCTION:

	2008	2009	2010
OBJECTIVE:	Actual	Budget	Mid-Yr Proj.
To provide certified trained staff to maintain standards below			
Total vehicles maintained	1441	1441	1441
Mechanic/vehicle ration	180	180	180
Average production time vs available time/per mechanic	143%	149%	149%

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2010 ANNUAL BUDGET

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: **Vehicle Maintenance**

FUNCTION: **Parking Garage**

DESCRIPTION

The Vehicle Maintenance Department is responsible for the oversight and maintenance of the Galleria Parking Garage. The parking facility is operated by Republic Parking Company under a contract with the City of Macon.

BUDGET SUMMARY

	CHAR	2008	2009	2010
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)			
SUPPLIES	(42)	1,277	2,000	1,500
SERVICES & CHGS	(43)	110,600	105,700	131,020
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		111,877	107,700	132,520
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME				
PARTTIME				
OTHER				
TOTAL		0	0	0

GOAL STATEMENT

To provide a safe and clean parking facility that meets the needs of the users.

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VIII. CITY-FUNDED AGENCIES

City of Macon

CITY - FUNDED AGENCIES

This section contains budgets for all outside agencies, which are appropriated funds from General revenues.

FY 2010 appropriations include funding for sixteen (16) quasi-governmental agencies and four (4) other programs.

The information provided gives a brief description and summary of highlights and the approved budget and City appropriation for each agency.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Planning & Zoning Commission

DESCRIPTION

Georgia Laws, 1947, page 1240, approved by the voters of Georgia in 1948 as a special constitutional amendment, authorized the City of Macon and Bibb County to establish the Macon-Bibb County Planning and Zoning Commission. The Commission was established by City Ordinance and County Resolution on November 4, 1952. The Commission has two primary functions; namely, land development regulation and planning. The land development function administers and enforces the zoning and platting regulations. The planning function provides the technical expertise for the Macon Area Transportation Study (MATS) as well as the Macon Area Planning Strategy (MAPS).

HIGHLIGHTS

The Planning Program will be devoting much of its time to the update of the Macon Area Transportation Study (MATS). The staff will be charged with the responsibility of updating plan elements and developing public information concerning MATS. The City and County Comprehensive Plan will be revised through the Macon Area Planning Strategy (MAPS) process; and the Communities Short Term Work Program will also be updated. The task will be done to maintain the Qualified Local Government Status for the City and County.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	394,145	350,789	360,695
County	394,145	350,789	360,695
Other Fees	622,100	750,112	490,500
Grants	329,580	329,580	362,160
TOTAL REVENUES	1,739,970	1,781,270	1,574,050

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	394,145	350,789	360,695
TOTAL	394,145	350,789	360,695

The Macon-Bibb County Planning and Zoning Commission is funded by the City and the County on a 50:50 basis.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Mapping / GIS Department

DESCRIPTION

The Mapping Department, created in 1959, is responsible for creating and maintaining the Bibb County Tax Maps, which show individual parcels of land in our County, along with road right-of-ways, easements, land lots and buildings. These maps and records serve as useful information to attorneys, real estate companies, various government agencies and the general public as well. In 1995, the active transition into the computerized Geographic Information System (GIS) began. At present a manual mapping system and the G.I.S. system are running simultaneously until GIS files are completed. The G.I.S. system is presently operational to some extent for customer service. The Mapping Department is provided administrative and supervisory support by the County Engineer and his staff.

HIGHLIGHTS

The Macon-Bibb County Mapping/GIS Department has been working toward complete computerization this past fiscal year. The GIS database to be received this year will include the Tax Assessor's new parcel numbering system. Tie-ins to the Tax Assessor, City Engineer, Traffic Engineer, and Planning and Zoning are also scheduled.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	62,385	49,450	41,905
County	62,385	49,450	41,905
Outside Sales	62,385	49,450	42,112
TOTAL REVENUES	187,155	148,350	125,922

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	62,385	49,450	41,925
TOTAL	62,385	49,450	41,925

The City and County jointly fund the operating deficit of the Mapping Dept. on a 50:50 basis.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Middle Georgia RDC

DESCRIPTION

The Middle Georgia RDC was founded in 1965 for the purpose of assisting an eleven-county area work toward the total development of the human, economic, and natural resources available. The RDC has many functions - administration, economic development, State intergovernmental review consultation process, historic preservation, public transportation, grant negotiation, graphics and printing, and public information. The RDC employs twenty-three (23) full-time and one (1) part-time employee.

HIGHLIGHTS

Anticipate making at least 4 SBA 504 loans in Macon. Projected investment by the borrowers of \$2 million; Total jobs created are projected at 40. Administer a \$1.6 million Economic Development Administration (EDA) grant for improvements to the Middle Georgia Regional Airport. Administer a \$1.3 million EDA grant to develop the Business and Technology Park.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
Local Dues	338,906	440,124	440,124
Other Local	452,056	360,100	335,760
State Revenue	1,334,372	1,417,068	1,047,316
Federal Revenue	1,531,323	1,589,986	1,120,116
Pass-Through	4,688,989	6,038,203	7,413,004
TOTAL REVENUES	8,345,646	9,845,481	10,356,320

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	59,178	76,855	76,855
TOTAL	59,178	76,855	76,855

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Board of Elections

DESCRIPTION

The Macon-Bibb County Board of Elections by legislation has the duty to carry out all responsibilities associated with and related to voter registration and elections in the City of Macon and Bibb County by: serving as the agency through which all Bibb County citizens have the right to register and participate as voters in city, county, state and federal elections; providing an honest, open and cost efficient non-partisan environment wherein all citizens feel encouraged to participate. Offering all candidates fair and reliable procedures to qualify and run for public office. The Board of Elections a staff that consist of full-time, part-time and seasonal employees.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	330,405	283,301	22,300
County	330,405	283,301	0
Other Fees	0	0	0
Grants	0	0	0
TOTAL REVENUES	660,810	566,602	22,300

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	283,301	427,160	309,758
TOTAL	283,301	427,160	309,758

The City and County jointly fund the Board of Elections. Costs for elections held solely

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Keep Macon-Bibb Beautiful Commission

DESCRIPTION

The goal of the Keep-Macon Bibb Beautiful Commission is to bring about a cleaner and more beautiful community environment, conserve our landfill and promote efficient use of energy resources. The Keep Macon-Bibb Beautiful Commission employ personnel including the executive director which also oversees the Cherry Blossom Festival.

HIGHLIGHTS

Take Pride in America (Public Lands Month-Sept.) with Ocmulgee National Monument Annual Energy Fair for Bibb Co. School children/ Museum of Arts and Sciences expressing appreciation for KM-BBC volunteers/ Annual Awards Luncheon participating in the annual Keep America Beautiful month-April/ Special projects Continuing Education for all citizens through community workshops/ Seminars Adoption programs/ Implementation and Improvement Recycling/ On-going education and increased participation Bibb County Schools/ Educational projects/ Programs/ Student involvement Beautification and Clean-up programs/ National Regional Keep America Beautiful Conference.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	67,545	60,800	57,109
County	67,545	60,800	57,109
Reprogrammed	0	0	0
Other	0	0	19,633
TOTAL REVENUES	135,090	121,600	133,851

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	67,545	60,800	57,109
TOTAL	67,545	60,800	57,109

The City and County jointly fund the Keep Macon-Bibb Beautiful Commission on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

Middle Georgia Community Food Bank, Inc.

DESCRIPTION

The Middle Georgia Community Food Bank, Inc. Is a private, nonprofit, 501(c) (3), service organization. The mission of the MGCFB is to solicit, transport, sort, store, and distribute food products to an agency base made up of other 501(c) (3), or church sponsored programs, that provide services for the needy, homeless, and elderly in our area of operation of 26 Middle Georgia counties. To accomplish its mission, it maintains a staff of 8 full time and 5 part time employees as well as providing a work place for 1 senior citizen working under the Older American Council's Title V Program.

HIGHLIGHTS

The Middle Georgia Community Food Bank, Inc. will be facing challenges and opportunities that include additional food product distribution, the need for additional warehousing space, the need to replace aging and inefficient handling and transportation equipment, and meeting a growing need in the rural areas of our operational area.

BUDGET SUMMARY

	BUDGET	BUDGET	BUDGET
REVENUES	FY 2008	FY 2009	FY 2010
City	8,100	8,100	8,100
County	8,100	8,100	8,100
Other Govt Agy	419,800	699,558	651,164
United Way	54,185	50,685	54,185
Fees & Contrib.	685,880	651,086	637,896
TOTAL REVENUES	1,176,065	1,417,529	1,359,445

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	283,301	427,160	8100
TOTAL	283,301	427,160	8,100

The Food Bank is jointly funded by the City and County.

CITY OF MACON

FUNDED AGENCY

Macon Arts Alliance, Inc.

DESCRIPTION

The Macon Arts Alliance (MAA) was formed in 1985 after a Greater Macon-Bibb County Chamber of Commerce Committee study of the arts and cultural needs of Macon and Bibb County. In 1987 MAA was designated the official arts council for the city of Macon and Bibb County. With the designation the City and County agreed to fund the MAA equally. The Chamber of Commerce Task Force developed MAA to increase the excellence and vitality of the arts in Macon and Middle Georgia through planning, service, and development. In essence, the Macon Arts Alliance was developed to serve as a catalyst or facilitator for the arts within this Macon/Middle Georgia community. The organization currently functions under the direction of 3 staff members and a 25-member voluntary board of directors.

HIGHLIGHTS

The MAA owns and operates The Boulevard Art Gallery, a non-profit gallery selling the works of local visual artists; presents First Night Macon, Taste of Music, Art in the Park, and On My Own Time; provides Bibb County public schools with Arts Infusion, curriculum-based arts in education program targeting elementary schools.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	36,000	36,000	32,400
County	54,000	54,000	32,400
Memberships	30,000	30,000	28,500
Grants	22,000	22,000	42,431
Sponsorship	81,500	81,500	43,774
Other	147,600	147,600	159,945
TOTAL REVENUES	371,100	371,100	339,450

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	36,000	36,000	32,400
TOTAL	36,000	36,000	32,400

The City and County jointly fund the Arts Alliance.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Museum of Arts and Sciences

DESCRIPTION

The Museum's purpose is "to acquire, preserve, study, interpret, and exhibit objects of scientific, historical, cultural, and artistic value that have inherent significance for the citizens of Middle Georgia, so as to promote a fuller understanding of man, his heritage and environment." The Museum has as one of its core missions to provide educational opportunities to the families and children of our region. It hosts over 107,000 visitors of the museum. To accommodate all children we provide free admission to all Bibb County school groups.

HIGHLIGHTS

The Museum hosted several major exhibits during the year, Dinosaurs: Mysteries of Egypt, Legends of Our Time, and the upcoming Empire of the Sultans: Ottoman Art.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	51,170	51,170	48,615
County	362,860	352,855	314,040
Other Grants	115,000	177,000	327,500
Private Support	422,530	317,800	308,800
Earned Income	394,801	564,401	314,300
TOTAL REVENUES	1,346,361	1,463,226	1,313,255

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	51,170	51,170	48,615
TOTAL	51,170	51,170	48,615

The Museum of Arts and Sciences is jointly funded by the City and County.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Urban Development Authority

DESCRIPTION

The Authority was created in 1974 by a legislative act and constitutional amendment approved by the voters of Macon and Bibb County. Its primary purpose is to facilitate and coordinate a program of improvements and economic enhancement of the Downtown, the center city area of the community. Basic operating funding is appropriated by the City and County on a 50/50 basis. The authority, in cooperation with the city, county, Downtown Council, NewTown, MEDC and other agencies is the focal point to facilitate major development projects in Downtown Macon. The authority works on a continuing basis to attract and assist new businesses and investors.

HIGHLIGHTS

NEW BUSINESS - 7 new businesses opened in Downtown storefront locations, including retail restaurant and service establishments. This brings the total to 84 new businesses, including 18 new restaurants during the past eight years. This does not include new professional firms that have moved into office buildings in Downtown.

MAJOR NEW INVESTMENT - Major investment project under way in Downtown totaling more than \$12 million is a six-story office/commercial building around the "Triangle Site" at MLK Blvd. The Willow has given notice that they will extend their lease. The Technicon Engineering has completed a \$4 million renovation of their new headquarters.

PUBLIC IMPROVEMENTS - The authority has been the driving force behind efforts to find solutions to Downtown's parking. The authority sponsored and funded a comprehensive Parking Management Study. The city has approved a package of recommendations.

BUSINESS ASSISTANCE - The authority works daily with small businesses to solve problems and meet needs, including parking, sidewalk café permits and security and other issues.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	37,335	28,778	29,840
County	32,335	28,778	29,840
Other Income	51,000	49,480	66,045
TOTAL REVENUES	120,670	107,036	125,725

AUTHORIZED POSITIONS

EXPENDITURES			29840
CITY	37,335	28,778	0
TOTAL	37,335	28,778	29,840

The UDA is jointly funded by the City and County on a 50:50 basis.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Industrial Authority

DESCRIPTION

The Authority was created by Act of the General Assembly in 1962. The Authority is governed by a six- (6) member board and has a staff of four (4). The Act charged the Authority with the responsibility of creating jobs and increasing the tax base of Macon/Bibb County. It issues Industrial Revenue Bonds for financing of economic development projects and provides incentives to new or expanding industry. These incentives can be funded through Authority resources or through other sources with the Authority acting as the vehicle to provide the incentives. The Authority develops industrial parks. It also owns and leases manufacturing, warehousing, and office space at Allied Industrial Park.

HIGHLIGHTS

The Industrial Authority will maintain its various industrial lands, which includes cutting grass, maintaining drainage, roads, signs, rail and various other responsibilities of landowners. Further, the Authority owns and leases warehouse, manufacturing and office space, which must be maintained and, on occasion modified to suit tenant's needs.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	86,344	86,344	86,344
County	252,031	252,031	252,031
Fees	54,000	56,092	54,385
Other Revenue	8,131	17,620	35,850
TOTAL REVENUES	400,506	412,087	428,610

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	86,344	86,344	86,344
TOTAL	86,344	86,344	86,344

The City and County jointly fund the Industrial Authority on a 25:75 basis.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Transit Authority

DESCRIPTION

The Transit Authority has the responsibility for providing public transportation to the citizens of Macon and Bibb County via fixed route service. The Authority also provides ADA, mandated, Para-Transit service which is contracted to the Older Americans Council (OAC) for operations. The Transit Authority has the responsibility for assisting in the formulation and in overseeing the operation to assure its compliance with the Justice Department. Public Transportation and Para Transit services are provided six days a week, Monday through Saturday, 5:20 a.m. to 11:00 p.m. The governing and policy making board consists of 7 appointed members, 4 by the City and 3 by the County.

HIGHLIGHTS

The Transit System has made modifications to regular fixed routes by adding a feeder bus to the Bellevue route and providing service to the Eisenhower Crossing Shopping Center and the new Super Wal-Mart. We have also implemented a lunchtime route, which is serviced by the trolleys. We will continue to evaluate routes on a regular basis and make changes if necessary and cost effective.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
Fares	986,668	1,036,686	1,152,949
Charter Service	0	0	0
Other	1,716,452	1,896,090	1,899,108
City	1,014,271	1,121,165	1,362,019
County	676,181	747,443	734,335
TOTAL REVENUES	4,393,572	4,801,384	5,148,411

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	1,014,271	1,121,165	1,362,019
TOTAL	1,014,271	1,121,165	1,362,019

The City and County fund the operating deficit of the Transit Authority.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon Economic Development Commission

DESCRIPTION

The Macon Economic Development Commission (MEDC) is a partnership of government and private industry. MEDC has as its mission the responsibility for business and industry recruitment and expansion in Macon and Bibb County. This role is to be the catalyst in the creation of more jobs and payrolls for the citizens of Macon, Bibb, and Central Georgia. The MEDC operates in conjunction with the MBC Industrial Authority, Urban Development Authority and the Macon Chamber of Commerce. The MEDC staff consists of four (4) full- time employees.

HIGHLIGHTS

To revitalize Economic Development in Macon & Bibb County - To create a one-voice, unified Economic Development Effort - To mount a specific effort to bring more jobs to Downtown - To assist existing employers in expanding employment base - To assist new industries in locating in Macon and Bibb County.

BUDGET SUMMARY

	BUDGET	BUDGET	BUDGET
REVENUES	FY 2008	FY 2009	FY 2010
City of Macon	34,750	34,750	40,000
Bibb County	34,750	34,750	80,000
McN Water Auth.	69,500	69,500	80,000
Chamber of Com.	278,000	313,800	200,000
Miscellaneous Revenue			1200
TOTAL REVENUES	417,000	452,800	401,200

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	34,750	34,750	40,000
TOTAL	34,750	34,750	40,000

The City, the County, the Macon Water Authority and the Chamber of Commerce fund the MEDC.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb Citizen Advocacy, Inc.

DESCRIPTION

The Macon-Bibb Citizen Advocacy Office is a private non-profit corporation governed by a voluntary Board of Directors. It matches people who have developmental disabilities and who are discriminated against and/or isolated with private citizens who fill one or several roles in order to provide protection and advocacy. Most relationships last for several years.

HIGHLIGHTS

Our role is to “match” the person with a disability with a private citizen. This citizen protects the rights and advocates on behalf of the person who is disabled. We continue to match those with disabilities with private citizens so they may continue to be involved in citizen advocacy relationships.

	BUDGET	BUDGET	BUDGET
REVENUES	FY 2008	FY 2009	FY 2010
City	4,700	4,700	5,000
County	4,950	4,950	4,950
Other Fees	73,674	73,674	72,346
Grants	12,916	16,805	8,286
TOTAL REVENUES	96,240	100,129	90,582

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	4,700	4,700	5000
TOTAL	4,700	4,700	5,000

The City and County jointly fund the Citizens Advocacy Office.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon, Georgia Cherry Blossom Festival, Inc.

DESCRIPTION

The Macon Georgia Cherry Blossom Festival works to enhance the quality of life, community fellowship, and civic pride of all Macon area residents through the encouragement, development and coordination of selected recreational, cultural and social activities. The Festival strives to promote Macon and Bibb County to all visitors to be the model City that represents love, beauty and international friendship to all.

HIGHLIGHTS

To feature many different countries that visit the City of the Macon, Georgia during the Cherry Blossom Festival. Many dignitaries from these countries are expected and are excited to be featured in the Cherry Blossom Festival in Macon, Georgia USA.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City (H/M Tax)	49,000	50,855	50,855
Cnty (H/M Tax)	141,000	141,000	141,000
City In-Kind	103,000	114,872	128,262
Other	791,241	883,296	1,039,260
TOTAL REVENUES	1,084,241	1,190,023	1,359,377

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	49,000	50,855	50855
TOTAL	49,000	50,855	50,855

The Cherry Blossom is funded by the city and County by revenues generated from the Hotel/Motel Tax (H/M Tax). The City and County contributes 7% and 9.9% of its tax revenue, respectively. The City also provides in-kind services which are reimbursed at one-third of the cost to support the Festival.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Macon-Bibb County Convention & Visitors Bureau

DESCRIPTION

The Macon-Bibb County Convention & Visitors Bureau (CVB) is a non-profit marketing organization created exclusively to market and sell Macon to meeting planners, group tour planners and visitors who spend dollars in area hotels, restaurants, shops, service stations, etc. The Bureau's mission is to solicit and service conferences, group business and visitors to the Macon-Bibb County area.

HIGHLIGHTS

The focus of the Macon-Bibb County Convention and Visitors Bureau in FY 2006 is to continue to strengthen and increase Macon's position as a regional, domestic, and destination for association meetings, conventions, and trade shows, while continuing to successfully promote Macon and Bibb County to the growing tourism industry. Olympic marketing, major meetings, implementation of Technological Promotion through Internet and E-Mail, Image campaign, domestic/international sales/marketing, and diversity marketing are employed.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City (H/M Tax)	280,000	290,600	290,600
Cnty (H/M Tax)	1,142,568	1,187,500	1,312,563
Other Income	129,200	150,450	74,100
TOTAL REVENUES	1,551,768	1,628,550	1,677,263

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	280,000	290,600	290,600
TOTAL	280,000	290,600	290,600

The City and County fund the CVB from revenue generated by the Hotel/Motel Tax. Of the tax collected, approximately 40% of the City's tax revenue and 87.1% of the County's tax revenue is contributed to this agency.

CITY OF MACON

OPERATING BUDGET

FUNDED AGENCY

Douglass Theatre

DESCRIPTION

As adopted by the Friends of Douglass Theatre, the mission of the Douglass Theatre shall be to provide the community a theatre for multi-cultural performances, films, and lectures, and to preserve the African-American artistic and social legacy of the Douglass through exhibits and educational programs. The Douglass is open daily Monday through Friday to area school students and on weekends to area residents and visiting tourists associated with the Music and Sports Halls of Fame. The Board of Directors of the Friends of the Douglass Theatre has identified the staff requirements to be three (3) full-time and two (2) weekend employees.

HIGHLIGHTS

The Douglass Theatre opened in the fall of 1999. With a seating capacity of nearly 350, the theatre will offer 35mm and large format 70mm films capable of showing feature-length motion pictures and powerful IMAX images. In addition, the Douglass will offer high-resolution video projection for teleconferencing and long-distance learning presentations. It will also serve as a live entertainment venue coordinating with existing dramatic arts programs.

	BUDGET	BUDGET	BUDGET
	FY 2008	FY 2009	FY 2010
REVENUES			
City	90,000	80,000	80,000
County	0	0	0
Operating Income/ Membership	88,424	99,200	135,700
Grants	35,000	50,000	4,000
TOTAL REVENUES	213,424	229,200	219,700

AUTHORIZED POSITIONS

EXPENDITURES			
CITY	90,000	80,000	80000
TOTAL	90,000	80,000	80,000

OTHER OUTSIDE APPROPRIATIONS

AGENCY NAME: New Town Macon

\$ 10,000 was appropriated for annual membership dues.

AGENCY NAME: Macon-Bibb County Para-Transit System

The Para-Transit System is a unit of the public transportation system, which provides transportation for handicapped citizens. The Older American Council in conjunction with the MBC Transit Authority operates the system. The system has four (4) full-time employees and two fully equipped vans servicing the community.

The City and County fund the operating deficit of the Para-Transit system on an 80:20 basis. The City appropriation for FY 2010 is \$126,481.

AGENCY NAME: ECD – Home Match

As of July 1, 2009 funding of \$114,875 is budgeted in the General Fund to supplement ECD – Home Match.

AGENCY NAME: ECD – Land Acquisition

As of July 1, 2009 funding of \$200,000 is budgeted in the General Fund to supplement ECD – Land Acquisition.

AGENCY NAME: Payne City (LOST)

The FY 2010 budget contains an appropriation to provide a payment in lieu of Sales Tax to Payne City, a small-incorporated City that lies within the city limits of Macon. An agreement was reached whereby the City of Macon pays Payne City \$15,000 per year in lieu of a portion of the Sales Tax revenue collected. The agreement is for 30 years beginning January 1, 1993.

CITY OF MACON

IX. OTHER FUNDS

City of Macon

OTHER FUNDS

Other budgeted funds are in this section. They include a Special Revenue fund and the GOB Debt Service fund.

HOTEL / MOTEL TAX FUND - to account for funds collected from the Hotel/Motel tax and disbursed to the Convention and Visitor's Bureau, the Cherry Blossom Festival and the Coliseum Enterprise Fund and Debt service.

DEBT SERVICE SCHEDULE - to account for the accumulation of resources for repayment of general obligation bond principal and interest.

CITY OF MACON

OTHER FUNDS

HOTEL / MOTEL TAX FUND

The Hotel/Motel Tax Fund was established to account for receipts from the Hotel/Motel Tax. The tax is collected from lodging facilities located within the city limits by the City Finance Office. Beginning with July 2007 the distribution is estimated to be as follows:

53%	Macon Centreplex	\$385,045
40%	Convention/Visitors Bureau	\$290,600
7%	Cherry Blossom Festival	\$ 50,855

PURPOSE

The City declares that the encouragement, development, growth and expansion of tourism and conventions within the city are important to the economy of the city and to the general welfare of its citizens; and that the city should be a tourism and convention center of the state and should have the financial ability to attract and promote tourism and conventions.

DEBT SERVICE FUND

DEBT MANAGEMENT

Macon's primary objective in debt management is to keep the level of indebtedness within available resources and within the legal debt limitations established by Georgia Law. Presently, the City's debt levels are well within its limits (see Legal Debt Margin on the following page). Debt service expenditures are the result of bonds issued by the City and include principal and interest payments. Outstanding debt being serviced in the current budget totals \$46 million (principal only) for all long-term obligations.

The City of Macon utilizes two (2) funding sources for repayment of debt for bond issues. **Revenue bonds** - which are issued by Authorities such as the Industrial Authority (created by the government). By virtue of going through an authority, the bonds are considered to be an indirect debt of the City and constitute a contractual debt with the authority.

CITY OF MACON

The following is a summary of all debt that is currently being serviced by the City and approved in FY 2010 budget. Given is the amount of the issue, the date issued, the average annual payment (with the current principal appropriation in parentheses), the interest rate at which the issue was made and the amount outstanding as of July 1, 2008. A more detailed debt schedule follows.

REVENUE BONDS & CONTRACTUAL OBLIGATIONS

Capital Leases

The City has entered into lease agreements as lessee for financing the acquisition of various equipment. The lease agreement qualify as capital leases for accounting purpose (titles transfer at the end of the lease term) and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inceptions. \$8,958,310, 1999 lease purchase due in varying monthly installments of \$65,313 to \$81,626 through October 1, 2014, interest at 5.16%. The balance of this obligation at June 30, 2008 is \$5,007,210.

Georgia Municipal Association Capital Leases Payable and Certificates of Participation

In 1990 and 1998, the City entered into two master lease agreements with other local governments in the State of Georgia through the Georgia Municipal Association, Inc. (also known as the GMA). While the basic purpose is the same for both master lease agreements, the form of the 1990 agreement is not the same as the 1998 agreement, and they are required to be accounted for differently.

Capital Lease Payable. The 1990 GMA master lease agreement is a capital lease. As of June 30, 2008 the principal total amount due is \$1,373,705. Interest is payable at an imputed rate of approximately 7%. All amounts outstanding as of June 30, 2008 are due and payable in November 2008.

Certificates of Participation. In June 1998, the City entered into another lease pool agreement with the GMA. The funding of the lease pool was provided by the issuance of \$150,126,000 Certification of Participation (COP) by the GMA. Unlike the 1990 capital lease pool payable, the 1998 COP immediately passed the net proceeds through to the participating municipalities with the City's participation totaling \$6,300,000. The lease pool agreement with the GMA provides that the City owns their portion of the assets invested by the pool and is responsible for the payment of their of the principal and interest of the COP. The principal of \$6,300,000 is due in a lump sum payment on June 1, 2028. Interest is payable at the rate of 4.75% each year. The lease pool agreement requires the City to make lease payments back into its investment account to fund the principal and interest requirements of the 1998 GMA Certificate of Participation.

CITY OF MACON

Business Type Activities Debt

The following revenue bonds are included in the Airport Enterprise Fund:

Zantop Bond

\$4,500,000, 1993 Macon- Bibb County Industrial Authority Airport Improvement Revenue Bonds are due in annual installment of \$257,208 to 355,435 through May 1, 2018, interest at 3.9% to 6.1%. The balance of this obligation at June 30, 2008 is \$2,605,000.

ASA Bond

\$3,600,00, 2002 Macon- Bibb County Industrial Authority (Airport Improvement – Atlantic Southeastern Airlines Project) due in annual installments of \$325,500 to 337,250 through April 1, 2018, interest at 4% to 5%. As of June 30, 2008, the balance of this obligation is 2,542,350.

Convention Center Hotel Public Contribution Project

In December 2007, the City issued \$10,945,000 Macon-Bibb County Urban Development Authority (Georgia) Revenues Bonds. The Series 2007 Bonds were issued for the purpose of paying a portion of the cost of: (a) the construction and installation of a 220-room full-service Convention Center and (b) the renovation of the Convention Center. Interest on these bonds will be payable in semi-annual installments on April 1 and October 1 each year, commencing on April 1, 2008. Interest rates on these bonds vary annually ranging between 3.27% and 4.77%. Principal amounts are due each October 1 and range annual amounts of \$285,000 to 580,000 through 2034.

LEGAL DEBT MARGIN

The Legal Debt limit for the City for General Obligation Bond debt is determined by the constitution of the State of Georgia to be 10% of the total assessed value of all real, personal, and public utility property. The Legal Debt Margin as of July 1, 2008 is \$186,598,421 as determined by the following computation:

REAL & PERSONAL	\$2,025,082,903
PUBLIC UTILITIES	59,914,590
VEHICLES	165,300,720
Less EXEMPTIONS	(48,782,709)
TOTAL ASSESSED VALUE	\$2,201,515,504
	=====
 BONDED DEBT LIMIT	 \$ 220,151,550

CITY OF MACON

(10% of assessed value)

Less GENERAL OBLIGATION
BONDS OUTSTANDING

-

LEGAL DEBT MARGIN

\$ 220,151,550

BOND RATING

Bond ratings are a measure of the City's credit worthiness. The ratings agencies analyze the City's economic condition, debt management, administrative leadership and fiscal planning and management to determine the City's credit rating. The City's bonds have favorable ratings from Standard & Poor's and Moody's Investors Service. The current ratings are A and A3, respectively. These ratings allow the City to broaden the market for its bonds and lower the interest cost for issuing bonds.

CITY OF MACON

CONTRACTUAL OBLIGATIONS

	2002 ASA Airport Improv.	1993 Zantop	2002 A City Projects	2002 B City Projects	2007 Conv. Centr.	Contractual Total	Secretary of State	BB&T Leasepool	1998 GMA Leasepool	Grand Total
Prin Bal as of 6/30/2008	\$2,343,425	\$2,405,000	\$6,980,000	\$4,090,782	\$10,945,000	\$26,764,207	\$5,610,143	\$1,373,705	\$4,991,593	\$38,739,648
Prin. Acct. #	037-24002	037-24001	10205-43296	10205-43297			10205-43274	(various)	(various)	
Int. Acct. #	37205-43267	37205-43268					10205-43274			
Due Date					April 1		1st Monthly	Nov 30	Nov 30	
2010										
Principal	215,000	210,000	310,000	155,000	0	890,000	698,135	544,931	1,782,131	3,915,197
Interest	118,500	145,790	333,579	240,900	478,475	1,317,244	211,442	25,852	142,570	1,697,108
Prem/(Disc)/Refunding Costs	-3,037			5,829	0	2,792				2,792
Principal	225,000	220,000	320,000	165,000	285,000	1,215,000	749,533	544,931	1,062,382	3,571,846
Interest	107,750	133,190	323,039	231,600	478,475	1,274,054	173,688	25,852	84,991	1,558,585
Prem/(Disc)/Refunding Costs	-3,037			5,829	0	2,792				2,792
Principal	235,000	235,000	335,000	175,000	320,000	1,300,000	802,939	375,065	733,901	3,211,905
Interest	96,500	119,990	311,519	221,700	467,075	1,216,784	134,130	21,218	58,712	1,430,844
Prem/(Disc)/Refunding Costs	-3,037			5,829	0	2,792				2,792
Principal	250,000	250,000	345,000	185,000	335,000	1,365,000	861,343	215,202	346,527	2,788,072
Interest	84,750	105,890	298,957	211,200	454,275	1,155,072	89,782	15,341	27,722	1,287,917
Prem/(Disc)/Refunding Costs	-3,037			5,829	0	2,792				2,792
Principal	265,000	265,000	360,000	200,000	340,000	1,430,000	922,116	125,574	157,931	2,635,621
Interest	72,250	90,890	285,588	200,100	440,875	1,089,703	43,276	10,892	12,634	1,156,505
Prem/(Disc)/Refunding Costs	-3,037			5,829	0	2,792				2,792
Principal	275,000	280,000	375,000	210,000	350,000	1,490,000	323,577	125,574	28,015	1,967,166
Interest	59,000	74,725	271,188	188,100	427,275	1,020,288	3,537	10,892	2,241	1,036,958
Prem/(Disc)/Refunding Costs	-3,037			5,829	0	2,792				2,792
2016										
Principal	290,000	295,000	390,000	220,000	355,000	1,550,000		125,574	28,015	1,703,589
Interest	45,250	57,645	252,438	175,500	413,275	944,108		10,892	2,241	957,241
Prem/(Disc)/Refunding Costs	-3,037			5,829		2,792				2,792
2017										
Principal	305,000	315,000	410,000	235,000	365,000	1,630,000		39,876	28,015	1,697,892
Interest	30,750	39,650	232,938	162,300	399,075	864,713		4,142	2,241	871,096
Prem/(Disc)/Refunding Costs	-3,037			5,829		2,792				2,792
2018										
Principal	310,000	335,000	430,000	250,000	370,000	1,695,000		39,876	28,015	1,762,891
Interest	15,500	20,435	212,438	148,200	384,475	781,048		4,142	2,241	787,431
Prem/(Disc)/Refunding Costs	-2,278			5,829		3,551				3,551
2019										
Principal			455,000	265,000	380,000	1,100,000				1,100,000
Interest			190,938	133,200	369,675	693,813				693,813
Prem/(Disc)/Refunding Costs				5,829		5,829				5,829
2020										
Principal			475,000	280,000	390,000	1,145,000				1,145,000

CITY OF MACON

CONTRACTUAL OBLIGATIONS

	2002 ASA Airport Improv.	1993 Zantop	2002 A City Projects	2002 B City Projects	2007 Conv. Centr.	Contractual Total	Secretary of State	BB&T Leasepool	1998 GMA Leasepool	Grand
Interest										
Prem/(Disc)/Refunding Costs										
2021										
Principal										
Interest										
Prem/(Disc)/Refunding Costs										
2022										
Principal										
Interest										
Prem/(Disc)/Refunding Costs										
2023										
Principal										
Interest										
Prem/(Disc)/Refunding Costs										
2024										
Principal										
Interest										
Prem/(Disc)/Refunding Costs										
2025										
Principal										
Interest										
Prem/(Disc)/Refunding Costs										
2026-2034										
Principal										
Interest										
TOTAL	2,973,675	3,193,205	10,311,588	6,434,382	18,526,844	41,439,693	5,013,498	2,265,824	4,530,528	53,249,543
Principal	2,370,000	2,405,000	6,980,000	4,015,000	10,945,000	26,715,000	4,357,643	2,136,601	4,194,933	37,404,177
Interest	630,250	788,205	3,331,588	2,343,600	7,581,844	14,675,487	655,855	129,223	335,595	15,796,159
Prem/(Disc)/Refunding Costs	-26,576	0	0	75,782	0	49,207				49,207
Institution										
		WACHOVIA	BNY	BNY	WACHOVIA					
		Paul Henderso	Paul Fritz/David	Paul Fritz	Paul Henderso					
		404-332-5274	770-698-5186	770-698-5186	404-332-5274					

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X. INDEX

City of Macon

INDEX

- This section includes a glossary.
- This section is an alphabetical listing of the contents of this document and the corresponding page number.
- Also included is a list of acronyms frequently used throughout the document.

CITY OF MACON

GLOSSARY

Transactions processed to record receipts and expend funds are performed based on assigned account numbers. Functioning under generally accepted accounting principles (GAAP) on the basis of fund accounting, account numbers are established as follows:

ACCOUNT NUMBER - FUND/DEPARTMENT/FUNCTION/OBJECT

XX	-	XXX	.	XXXXX
FUND		DEPT		FUNCTION OBJECT

A **Fund** is an accounting and budgeting entity established to finance a specific purpose and maintain financial records of transactions for this purpose.

A **Department** is an organizational or budgetary break down within a fund. Each department serves a specific function as a distinct organizational unit of government.

A **Function** is a sub-division of a department.

An **object of expenditure** is a detailed expenditure classification which relates to a specific type of item purchased or service obtained.

The following are definitions of some of the more common terms that may be encountered in reviewing this document.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Appropriation - A legal authorization granted by the legislative body (City Council) to make expenditures and incur obligations for specific purposes.

Appropriations Ordinance - The formal budgetary document enacted by the legislative body which contains all approved appropriations for the fiscal year.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Personnel (positions) - The total number of personnel (positions) authorized to be employed in a particular department/function at any given time during the fiscal year.

Available Fund Balance - Financial resources carried forward at the end of a fiscal year which have not been reserved or designated for a specific purpose such as working capital. These resources are considered "available" to finance future budgets.

CITY OF MACON

Bond - A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government, requires approval by referendum in Georgia, The debt ceiling is ten percent of the assessed value of all taxable property. The cost of financing is spread over the life of the improvement so that future users help to repay the cost.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Budget - A proposed plan for raising and spending money for specified programs, functions, and activities during a fiscal year.

Budget Adjustment - A legal procedure utilized by city staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within or between departmental budgets according to budget policy, but no increase in the total budget can occur without approval of the City Council.

Budget Calendar - The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Basis - This refers to the basis of budgeting used to estimate

financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Capital Fund - A fund used to account for financial resources used for the acquisition or construction of major capital facilities.

Capital Improvement Program (CIP) budget - The first year of the CIP as approved by the City Council. The Capital Budget should be based on a set of long term capital improvement programs. Macon approves capital budgets on an annual basis.

Capital Outlay (Assets) - Expenditure which result in the acquisition of or addition to fixed assets, including short-lived machinery and equipment.

Capital Projects - Projects which involves the acquisition of major machinery, equipment, land, buildings, renovations, and/or construction with a cost of more than \$15,000.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The Mayor and City Council have separate contingencies which may be used at their discretion.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Fund - A fund used to account for the accumulation of

CITY OF MACON

resources for, and payment of, general long-term debt principal and interest.

Debt Service - Interest and principal payments associated with Bond Issues.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures.

Expenditures - The payment for goods and services; expenses incurred for specific items, or services.

Fees - Charges for services rendered by City Departments.

Fiscal Year - A 12-month period for which a budget is proposed, at the end of which a government determines its financial position and the results of its operations. The City of Macon

operates on a July 1st through June 30th fiscal year.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Fund Balance - The amount by which assets exceed liabilities in a governmental fund.

Funded Agencies - Nonprofit agencies who provide community services which supplement and support City programs and for which City dollars are made available.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grant - A contribution by a government or other organization to support a particular function.

Infrastructure - Basic installations and facilities upon which the continuance and growth of a community depend; examples are roads and public utilities.

CITY OF MACON

Interfund Transfer - A transfer of resources from one accounting fund to another accounting fund. For example, an interfund transfer might be made from the General Fund to offset a deficit in the Coliseum Fund for stadium operations.

Levy - To impose taxes for the support of government activities.

Line Item Budget - A budget that lists each expenditure category (salary, supplies, services, etc.) separately, along with the dollar amount budgeted for each specified category.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Millage rate - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Operating Budget - The portion of the budget pertaining to daily operations that provide basic

governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

Operating Cost - All costs (excluding personnel cost) associated with the operation of a particular department or function. These costs include supplies, services, minor repairs, and improvements, minor equipment acquisitions and travel and training expenses.

Performance Measure - Special quantitative and qualitative measure of work performed as an objective of a department.

Personnel Cost - Total expenditures for hourly, daily, monthly, seasonal salaries, overtime, incentive pay, on-call pay, and employee benefits including social security, employment taxes, health insurance and pension contributions.

Revenues - Sources of income received during a fiscal year including resources forwarded from prior years, operating transfers from other funds, and other financial sources.

Services & Charges - Expenditures for services other than personnel including contractual agreements, legal & accounting fees, medical services, etc.

Supplies - Articles and commodities which are consumed when used; categories include: office, operating, agricultural, cleaning, clothing, chemicals, etc.

CITY OF MACON

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Unallocated Reserve - An expenditure budget within a fund which is not allocated for a specific

purpose, but which is held in reserve for future spending needs.

Working Capital - Funds equal to one-twelfth (30 days) of the General Fund budget which is set aside as a reserve to be used in extraordinary emergency situations only.

OTHER ACRONYMS

ABC - Anticipated Budget Change

CAO - Chief Administrative Officer of the City

ECD - Economic & Community Development

FAA - Federal Aviation Administration

GDOT - Georgia Department of Transportation

MBC - Macon-Bibb County

MSA - Metropolitan Statistical Area

SWM - Solid Waste Management

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